

Austria	Schleswig-Holstein	Pakistan	Russia
Greece	South Africa	Philippines	Portugal
Slovenia	Iran	Malta	Poland
Spain	MFN	Peru	23,000
Cyprus	Armenia	Portugal	Euro 145
Denmark	DR 12,500	Jordan	DM 2,500
Portugal	DM 12,500	Kuwait	DM 12,500
Finland	DM 12,500	Malta	DM 12,500
France	DM 12,500	Singapore	DM 12,500
Germany	DM 12,500	Spain	DM 12,500
Greece	DM 12,500	Sweden	DM 12,500
Hong Kong	HK \$12,500	Tunisia	DM 12,500
Hungary	DM 12,500	U.S.	DM 12,500
Iceland	DM 12,500	Yemen	DM 12,500
India	DM 12,500	Turkey	DM 12,500
Iran	DM 12,500	U.S.A.	DM 12,500
Lebanon	DM 12,500	U.S.A.	DM 12,500
Malta	DM 12,500	U.S.A.	DM 12,500
Norway	DM 12,500	U.S.A.	DM 12,500
Oman	DM 12,500	U.S.A.	DM 12,500
Portugal	DM 12,500	U.S.A.	DM 12,500
Spain	DM 12,500	U.S.A.	DM 12,500
Sweden	DM 12,500	U.S.A.	DM 12,500
Tunisia	DM 12,500	U.S.A.	DM 12,500
U.S.	DM 12,500	U.S.A.	DM 12,500
Yemen	DM 12,500	U.S.A.	DM 12,500



EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES

TAIWAN

Why it is not  
another Japan

Page 17

D 8523A

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## World News

### Bonn to pay \$7.5bn for Moscow's military exit

West Germany has agreed to pay Moscow \$7.5bn for withdrawing Soviet troops from what is now East Germany by the end of 1994, a Bonn finance ministry spokesman said. Final accord, Page 4

**Mandela warning**  
Nelson Mandela, deputy president of the African National Congress, warned that the South African peace process would be threatened unless Pretoria acted to end violence in black townships.

**Doce troops hunted**  
Heavy fighting was reported in the Liberian capital, Monrovia, where rebels hunted down to President Samuel Doe, apparently killed in a surprise attack on Sunday. Ruthless dictator, Page 6

**Israeli scandal fear**  
Israeli Interior Minister Aryeh Deri said his Shas party would be considering its future after a widening public funds scandal. The news raised fears for the governing coalition.

**Park rapists jailed**  
Three teenagers were sentenced to serve up to 10 years in jail for raping and beating a woman jogger in New York's Central Park in April 1989 in a case that shocked America. But they will be eligible for parole in five years.

**Airliner down in sea**  
A Peruvian-owned Boeing 727 airliner en route from Iceland to Miami ditched in the Atlantic 180 miles southeast of Newfoundland, a Canadian search and rescue official said. There were 15 people aboard.

**Greek banks shut**  
A wave of strikes in Greece shut banks, public transport and government services in a protest against economic austerity measures.

**Discovery date set**  
The US space agency said it would try to launch the shuttle Discovery on its top priority astronomy mission on October 5 without repairing a slow leak in an air conditioner.

**Korean flood toll**  
Torrential rains caused flooding in South Korea which left at least 35 people dead or missing. Thousands were left homeless by rising water and landslides. Photograph, Page 6

**Bomb hits barracks**  
A car bomb blast outside a Spanish civil guard barracks in Cartagena injured eight people.

**Panama cocaine haul**  
Panamanian police joined with US drug agents to confiscate more than two tonnes of cocaine valued at \$32m in Panamanian waters, the largest drug seizure in the country's history.

**Six killed in club**  
Six men died and 24 were injured in a triad-linked petrol bomb attack on a crowded mahjong gambling club in Hong Kong.

**Hijacker sentenced**  
A Swedish court sentenced Soviet teenager Mikhail Mokrov to four years in jail for hijacking a domestic Aeroflot flight to Stockholm. But it refused to deport him.

**Drugs case demand**  
A prosecutor at Bellinzona, Switzerland, demanded eight-year sentences for two Lebanese brothers, Jean and Barkay Magharious, accused of laundering drug money and said their profits "smell like the odour of drug death".

**Merlin's forest burns**  
About 1,350 acres of the Breton forest in Brittany, where the fairytale wizard Merlin is said to be buried, has gone up in smoke, apparently the work of arsonists.

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## Business Summary

### Enron and ICI to build £700m power station in UK

Final contracts for one of the world's largest gas-fired power stations to be built at a cost of over £700m (£13bn) at Teesside in England, were signed by Imperial Chemical Industries, Enron Power Corporation of the US and four of the regional electricity companies. Page 18

**BCE, Canadian industrial conglomerate and holding company for Bell Canada, is selling its main energy holding, 49.8 per cent of TransCanada PipeLines (TCP), in a secondary offering. Page 19**

**HOARE GOVETT, UK stockbroker bought by Security Pacific in 1986, is to split in two as part of a deal in which 51 per cent of the company is being returned to the broker's employees. Page 19; Lex, Page 18**

**FLUOR, world's largest engineering and construction services company, reported an 18 per cent improvement in third-quarter profits, at \$40m after tax. Page 21**

**RENAULT, French state-owned car maker, has confirmed that Koyo Seiko, offshoot of Toyota, Japanese car group, is to pay around FFr 100m (£19m) for a stake in its steering systems division. Page 19**

**COLUMBIA Savings & Loan, insolvent California thrift, moved one step closer to being taken over by the federal government when thrift regulators rejected its plan to sell its junk portfolio. Page 21**

**ISRAEL and the Soviet Union have reached initial agreement to produce jointly, with US co-operation, civilian cargo aircraft for world markets using Soviet bodies and American engines. Page 18**

**BOND Corporation Holdings, stricken British-based group headed by Mr Alan Bond, has released details of a possible debt-for-equity swap with its main unsecured creditors. Page 22**

**MALAYSIAN Banking, Malaysia's largest bank, has forecast a 1990-91 pre-tax profit of M\$360m (£134m), down 3 per cent from the M\$371m it reported for the year to June. Page 22**

**BANGLADESH has imposed restrictions on spending, and rationed foreign exchange and embargoed creation of new jobs to counter the economic impact of Gulf crisis. Page 6**

**JAPAN'S main manufacturers remain confident about the prospects for business expansion but their profit growth is slowing, according to a quarterly survey by the Bank of Japan. Page 6**

**AIR INDIA warned that it could go into the red this year as a result of the Gulf crisis, saying it will have to spend Rs 200m (£112m) more than it had budgeted for. Page 22**

**SAMACOR and Highville Steel, South African ferro-alloy producer, has suspended negotiations over a proposed R2.6bn (£1.1bn) stainless steel joint venture with its Taiwanese partner, Yeh Loong. Page 22**

**VENEZUELA has asked the Bush Administration to help finance major expansion projects for its petroleum industry and encourage American companies to invest in its oil sector. Page 23**

**PENINSULAR and Oriental Steam Navigation half-year profits fell by 22 per cent to £132.1m (£24.4m) compared with £169.3m in the first half of last year. Page 18; Lex, Page 18**

**ARGENTINA'S President Carlos Menem has ordered an investigation into the loss of \$6.5bn by the central bank over the past decade. Page 7**

**GROUPS BRUXELLES Lambert, Belgian holding company vice president, Gerard Eskens, has resigned. Page 23**

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## CRISIS IN THE GULF

**Another four countries abandon missions in Kuwait**

By Victor Mallet

FOUR MORE countries said yesterday their diplomats were abandoning their missions in Kuwait, because of food and water shortages and violence in the capital.

Switzerland, Austria, Greece and Bangladesh all emphasised that the action did not imply any recognition of Iraq's annexation of Kuwait.

Only a dozen missions will now be left open. Before Iraq invaded on August 2 more than 20 countries had diplomatic representation in Kuwait. Iraqi troops have surrounded several embassies and prevented people from entering or leaving.

Among those defying an Iraqi order for diplomats to move out of Kuwait are the US, Britain and seven other nations of the European Community.

Most of the remaining diplomats will be forced to leave within weeks by shortages of supplies.

The Greek Foreign Ministry said it was forced to evacuate the embassy by the seriousness of the situation and unbearable living conditions", but it emphasised that the mission was not formally closed.

Greece condemned "the violation of every sense of international legality and elementary rules of human con-

duct in the treatment of embassy personnel by the Iraqi invasion forces".

Bangladesh, with thousands of its citizens still trapped in Kuwait, said it was closing its embassy because it could not provide consular services. Switzerland blamed growing lawlessness and looting by stranded Asians for the withdrawal of its two diplomats; all Swiss citizens who wanted to leave had already done so.

Britain and the US say that water supplies to their embassies have been cut off. In London, a Foreign Office spokesman said the four remaining British diplomats would hold out as long as they could. "But eventually, like all the others, they will come to the end of the road," he said.

A British diplomat from Baghdad,

meanwhile, was expected to arrive in Kuwait last night to accompany about 100 British women and children on an Iraqi Airways evacuation flight to Europe via Baghdad today.

Reports from residents and diplomats still in Kuwait and from recent escapees and evacuees paint a picture of a country rapidly disintegrating into chaos.

Iraqi troops are said to have plundered most movable objects, including

sophisticated hospital equipment, and taken their spoils to Baghdad. Shooting by Kuwaiti resistance fighters is heard day and night.

The Kuwait News Agency, mouthpiece of the exiled al-Sabah government, reported yesterday that Iraqi troops had stormed into a house and killed 15 unarmed civilians, but it was impossible to confirm the report.

A 63-year-old British worker, one of many westerners in hiding in Kuwait, appealed for help in a smuggled letter released in London yesterday by his daughter. "Help us get out. Don't let us rot," he wrote.

**Paris squirms at fall-out from Iraqi links**

George Graham on how France supplied so many sophisticated weapons to Baghdad

**T**HERE has been something of the new convert's zeal in the firmness of French policy in the Gulf crisis. On all sides of the political spectrum, French leaders have too many embarrassing memories of their cosiness with Iraq to be keen to rake over the past or to wish to show any signs of appeasement.

Arms, nuclear technology and credits were lavished on the Ba'athist regime, accompanied by declarations of undying friendship that surprised other western diplomats by an effusiveness well beyond the normal requirements of diplomatic convention.

It is traditional to date the Franco-Iraqi link back to 1974, when Mr Jacques Chirac, then prime minister, struck up a relationship with Mr Saddam Hussein in an exchange of official visits.

In fact, the link goes back to the 1960s, when Presidents Charles de Gaulle and Georges Pompidou started to lay the foundations of a Middle Eastern policy whose aims included softening the damage

French Trade with Middle East (\$m, monthly av.)				
Country	Imports 88	Imports 89	Exports 88	Exports 89
Iraq	85.5	71.0	37.1	38.9
Saudi Arabia	150.0	155.5	91.7	90.5
Kuwait	8.1	14.4	11.0	17.5
Syria	0.3	0.6	3.6	4.3
UAE	12.8	28.4	29.1	41.7
Oman	1.7	1.4	5.6	6.3
Iran	10.6	86.8	16.4	29.5
<i>Source: OECD</i>				

done to France's reputation in the Arab world by the Algerian war and ensuring access to oil.

By 1970, France was the third largest supplier of Iraq and Iraq, in turn, was the principal oil source for France.

It was under Mr Chirac, however, that France agreed to supply Iraq with the Osirak experimental nuclear reactor, later to be bombed and put out of commission by Israel. The right wing governments of the 1970s also began a major programme of arms sales to Iraq.

The election of a socialist president in 1981 might have reversed this policy. Mr François Mitterrand is considered

to have considerable sympathy for Israel, and a handful of socialists were worried by the closeness of French ties to a country with such a notorious human rights record as Iraq.

If such hostilities existed, they were overcome by Iraq's invasion of Iran. The French government threw its weight unhesitatingly behind Iraq in what it saw as a war to stem the tide of Iranian Shi'ite fundamentalism.

Among the arms supplied to Iraq during its war with Iran were some Dassault jet fighters, Gazelle assault helicopters, Milan anti-tank rockets, R-630 and Magic air-air missiles, and

CHAT 155mm cannons.

Perhaps the most contested French decision was the loan of five Super-Etendard jets equipped with Exocet air-sea missiles. By employing the Exocet missile, which caused such damage to the British fleet in the Falklands war, France allowed Iraq to begin the tanker war in the Gulf, to the fury of some of its western allies.

The 1988 ceasefire agreement between Iraq and Iran, however, did not put a stop to French arms sales. Mr Jean-Pierre Chevénement, the defence minister and a founder member of the Franco-Iraqi friendship society, travelled to Baghdad in January to discuss further military contracts.

"The staggering thing is that France continued to reinforce the military potential of Iraq after the war with Iran," said Mr Pierre Marini, who headed the French intelligence services in 1981-82.

Since the end of the Iraq-Iran war, Mr Roland Dumas, the foreign minister, has sought to achieve a more measured policy in the Middle East, with an

particular, a better balance between Iraq and Iran. Mr Dumas says, however, that it was Iraq's inability to repay its debts which put a stop to arms deliveries in May this year, not any political decision.

It is clear that the Gulf crisis will profoundly reshape France's Middle Eastern policy in the years to come; will it also modify the relaxed approach to arms sales which has made France the world's third largest supplier of military equipment, behind only the US and the USSR?

During an emergency debate on the Gulf crisis two weeks ago, both Mr Charles Millon, parliamentary leader of the centre-right UDF party, and Mr Pierre Maheugne, head of the CDS centrists, called for France in future to adopt a more rigorous approach to vetting its arms sales, and transfers of nuclear technology.

To put this plough sentiment into effect will require hard decisions for the largely state-owned French armaments industry, already facing a tougher future as France's own defence budget tightens.

THE Joint Arab-Moslem Task Force is more than a symbol, although its political expediency is undeniable. Its tens of thousands of troops in camps on either side of the main highway between Kuwait City and Riyadh have a precise goal: to hold the region north of Hafer Al-Batin while the US Air Force bombs advancing Iraqi troops and armour.

Both Saudi Arabia and the US needed the participation of Arab and Moslem ground forces in the military build-up on the Arabian peninsula.

By soliciting and in Saudi Arabia's case, paying for the despatch of thousand of Syrians, Egyptian, Moroccan, Pakistani, Bangladeshi and Gulf country troops, the Americans and Saudis helped to consolidate world support and to some extent discredited the view that President Saddam Hussein was fighting the Americans on behalf of poor Moelians and Arabs.

Saudi army officers here expect there to be two fronts in any war with Iraq: the eastern coastal road, held mostly by the US with some assistance from Saudi air defences and allied warships in the Gulf; and the inland, Kuwait City to Riyadh road through the desert.

The Iraqis until now have concentrated their forces north of the zone held by the Americans and the officers say the Iraqis would be likely to choose this route for an invasion because it is faster and because it holds oilfields, factories, population centres and important military bases.

But a two-pronged Iraqi offensive cannot be discounted. Hilly terrain between the coast road and the Kuwait-Riyadh highway makes fighting between the two routes unlikely. Saudis say the Iraqis have mined the territory north of the Kuwaiti border to prevent Kuwaitis and Iraqi deserters from escaping.

The Saudis have not yet mined the approaches to the territory they are defending north of Hafer Al-Batin because they do not want to discourage escapees. They are leaving a 35km stretch of desert road below the border open, so the Americans could bomb advancing Iraqis there.

Because the Syrians, Egyptians and Saudis possess some of the same vehicles and armour as the Iraqis, these have been marked with special fluorescent symbols to show US pilots they are friendly forces.

Hafer Al-Batin is a strategic crossroad with highways branching north to King Khalid military city, north-west to Jordan, south to Riyadh and south-east to Dharhan. The Saudis say the Iraqis must also be kept from reaching the town to deprive them of food, water and logistical advantages.

To stop the Iraqis, the Saudis, Egyptians, Syrians, Moroccans and remnants of the Kuwaiti army have installed encampments for 60km on either side of the highway.

They are not visible from the road, but when you drive a few kilometres across the hard packed sand, gun turrets, tanks, trucks and armoured personnel carriers rise out of the desert as far as the eye can see.

Unlike US forces on the east coast, who have to contend with soft sand and appear to be ready to move at a moment's notice, the Arab forces have dug in, lending credence to their claim that they are defensive.

At the HQ of the Saudi Army's 20th Brigade armour is parked in deep pits shrouded with camouflage screens.

At the Fourth Armoured Brigade, Lt Col Mohammed Al-Garai complained that the engines of his French AMX30 tanks "have problems not sometimes but most of the time," because of the heat.

A Saudi officer pointed to some white patches bobbing in the false lake on the horizon. "The Kuwaitis are over there," he said. "White tents, like white flags of surrender."

Saudi officers said privately that the Kuwaiti army had given up too quickly.

**Cairo raises its stake by sending in more troops**

EGYPT'S announcement at the weekend that it was sending at least one mechanised division to stand alongside the US in Saudi Arabia represents a significant jump in Cairo's commitment to a possible war with Iraq. Details of the planned deployment of 12,000-14,000 Egyptian soldiers from the tank corps and armoured units emerged after a meeting in Alexandria on Saturday between President Hosni Mubarak and Mr James Baker, the visiting US Secretary of State.

This is altogether a much more serious commitment," said a western military attaché in Cairo. He expected one division to be sent initially with another in reserve.

The mechanised division and armoured units, most likely

equipped with American M-60 tanks and M-113 armoured personnel carriers, will join some 2,500 Egyptian special desert-trained commandos already on the ground in Saudi Arabia.

General Turki al-Nafie, the Saudi commander of the Gezira forces that group Egypt with those of the Gulf states, Syria and Morocco, was quoted in the Egyptian daily, al-Akhbar at the weekend as saying that his men were deployed on the Saudi, Kuwaiti, Iraqi borders. There were no foreign troops in the area.

Present strategy appears to

be to use the Arab contingents as a "tripwire" in any confrontation with Iraqi forces dug in along Kuwait's border, and also positioned along Iraq's frontier with Saudi Arabia.

US marines and paratroop regiments are being kept further south, well away from the frontline at this stage as the massive American deployment continues. According to US officials there are some 100,000 US troops now on the ground in Saudi Arabia, but unofficial estimates put the figure much longer way from being resolved.

A central question that has yet to be dealt with satisfactorily is what consultative process would be required between the US and its allies before troops were committed to battle. Publicly, Saudi Arabia is still trying to preserve the fiction that the concentration of forces on its territory is defensive. But it has long been apparent that the US was building an offensive capability.

Egypt's decision to send a mechanised division adds further teeth to the forces arrayed against Iraq. It may prove to be the beginning of a much bigger Egyptian and indeed pan-Islamic presence in Saudi Arabia that in the end matches the numbers of US troops on the ground.

**NEWS IN BRIEF****Arab envoy resigns over foreign forces**

THE Arab League envoy to the US and the United Nations, Mr Clovis Maksoud, resigned yesterday in protest against what he termed "the rush towards the internationalisation" of the Gulf crisis through the introduction of foreign forces, Michael Littlejohn reports from the United Nations.

Both the Iraqi invasion of Kuwait and the subsequent reaction were wrong, he said in his letter of resignation. At a news conference in the UN, he acknowledged that the Arab states' response to the invasion had seemed pathetic, but said they had not been allowed time to develop their own options before other solutions were proposed.

**Iraq delays World Bank payment**

Iraq has delayed a scheduled repayment to the World Bank and has advised the Bank that it will not be in a position to make the payment until the crisis in the Gulf is resolved, Stephen Fuller, World Bank correspondent, writes.

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Iraqi protesters burn allies' effigies

Thousands of Iraqis burned, trampled and spat at effigies of US President George Bush and his Arab allies in the Gulf crisis yesterday, witnesses said. Reuters reports from Baghdad. Screaming "Death to Bush" and "Death to America", the protesters set fire to the Stars and Stripes outside the American embassy. "We starve to death," they chanted.

The crowd, mostly trade union members, heaped abuse on Mr Bush, King Fahd of Saudi Arabia and President Hosni Mubarak of Egypt before setting fire to their effigies.

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## CRISIS IN THE GULF

## UN split narrows on humanitarian aid to Iraqis

By Michael Littlejohns in New York

**SHARP** divisions within the UN Security Council's sanctions committee on the question of permitting food and some other supplies to enter Iraq on humanitarian grounds appeared to be narrowing yesterday as members resumed closed door negotiations.

Diplomats said they hoped a draft resolution would soon be agreed for submission and adoption by the council.

Some members were dismayed by the possible public perception of infants dying in Iraq and Kuwait for want of milk while diplomats argued in New York, but others said there was still no evidence of shortages.

The US and Britain were said to be stressing that it was more important to establish unambiguous criteria than to act fast and risk creating loopholes that could weaken the general embargo.

Mr Javier Pérez de Cuéllar, the Secretary General, has been asked to determine what the food situation is in Iraq and Kuwait, but it was not clear yesterday how he might do this or whether the Iraqi authorities would co-operate.

Yemen, the council's only Arab member, along with Cuba and Colombia were reported to be more interested in getting food into Iraq than how it should be distributed - whether through humanitarian agencies or commercial and government channels.

Moscow agreed with the US on the need to use humanitarian agencies, but the Soviet delegation was said to have been less active in committee discussions than the West.

Another question to be resolved is that of aid for countries worst affected by the embargo. Jordan alone has assessed its losses at \$3bn, while Yemen has asked for assistance as have several other

India is to ask the UN Security Council to permit Indian embassies, consulates and companies in Iraq and Kuwait to distribute food to its nationals stranded there so to make sure supplies are not diverted from people for which they are intended, K.K. Sharma writes from New Delhi.

The External Affairs Ministry said yesterday India wanted assurances that it should be allowed to do this without waiting for international organisations like the Red Cross to take the lead in the matter.

It is considered urgent in New Delhi because of a number of reports that food shortages of staple items like flour and rice threaten Indians stranded in the region with starvation.

Diplomats said a resolution on this question was likely to be more symbolic than substantive as assistance for the affected countries would probably be mainly on a bilateral basis.

• Reuter adds from Geneva: UN officials yesterday praised the "swift and generous response" from the world community on Gulf refugees and said the UN could now cope with a fresh flood of people.

Co-ordinated international efforts to help Jordan deal with the flow of refugees triggered was beginning to pay dividends, they said. For the first time since the invasion of Kuwait the number of refugees repatriated outnumbered new arrivals.

The UN complained last week of a poor international response to its Jordan emergency relief efforts, the largest since the Ethiopian famine six years ago killed at least 1m people.

## Airlines haunted by first oil shock

Paul Abrahams on fears of being squeezed between rising costs and falling demand

THE CIVIL aviation industry is haunted by the oil shock of 1973 which reached in scores of redundant aircraft being stored in the Arizona desert.

The risk is that a prolonged increase in the price of oil will raise airline costs and suppress demand at the same time. Airline executives are now bracing themselves for a potential shakeout.

The main threat for the carriers is that any slow-down in economic growth caused by increased oil prices will result in falling passenger demand.

Such a fall could cause serious problems for weaker airlines already in a poor financial state. Passenger demand appears not to have fallen yet, but some weaker airlines have only managed to maintain load factors by increasing low-margin promotional fares.

On the costs side the position is already dramatic. Fuel represents one of the airlines' largest costs and in Europe, spot prices for aviation fuel have increased by 70 per cent from 57.54 US cents per US gallon before the invasion of Kuwait to 98.18 cents this week.

Mr Richard Whitaker, editor of *Airline Business*, estimates

World spot aviation fuel prices (US cents per US gallon)	
July 27 1990	Sept 7 1990
Europe	98.18
Arabian Gulf	54.51 97.00
Singapore	55.75 102.03
US Gulf	58.00 90.38

Source: Reuters

that additional fuel costs could increase international airlines' annual expenses by \$5bn (£2.7bn) a year.

Not all airlines will be affected equally. For short-haul operators fuel can represent as little as 10 per cent of costs, while, for long-haul operators, it can be reach 30 per cent.

Most airlines negotiate their fuel on fixed price contracts which can last between one and six months. Some have managed to protect themselves for a limited period of time through the use of forward markets. A number of carriers, such as British Airways and KLM Royal Dutch Airlines, are understood to have been better protected than the North American airlines.

For those without protection, and with short-term contracts, the additional burden of higher fuel costs will now be beginning to hit home.

In the longer term, the extent of the damage will depend upon the airframe/engine combinations in the vari-



Jordanian soldier shepherds a queue of Asian refugees yesterday at a camp in the no man's land between Iraq and Jordan

## Saudi banks 'have ridden out crisis'

By George Graham in Paris

SAUDI Arabia's banking system appears to have ridden out the worst of the problems in the wake of the invasion of Kuwait, and confidence has begun to return, according to one of the most heavily involved European banks.

Mr Antoine Jeancourt-Gallignani, chairman of Banque Indosuez, the French bank which owns the fourth largest bank in Saudi Arabia, Bank al Saudi al Fransi, says the rush of Saudi savers to withdraw their deposits and transfer their capital to Europe has begun to be reversed in the last few days.

Saudi banks had faced the loss of 12 to 15 per cent of their deposits in the first weeks of August amid anxiety over the effects of the Iraqi invasion.

"There was a flight to cash. Small clients withdrew their

money, in rivals or in dollars, to hide in their mattresses or bury in their gardens. But an estimated \$8bn [£3.2bn] went abroad if you add Bahrain and the United Arab Emirates, maybe \$8bn," Mr Jeancourt-Gallignani said.

But alongside the shock to confidence, there has also been a tremendous boost to activity, with the stepping up of oil production by Aramco, the Saudi oil company, and from the demands of the military forces now on Saudi territory.

After a five-day visit to his bank's branches in the Gulf region, Mr Jeancourt-Gallignani saluted the sang-froid of the continental banks of Saudi Arabia, Bahrain and the United Arab Emirates, which had avoided panicking in the face of the capital flight. He said the monetary authorities were support-

ing the region's banks, and he ruled out the possibility of bank failures in the coming months.

The Saudi Arabian Monetary Authority had refused to impose exchange controls, but encouraged banks to avoid accelerating the flight, for instance by allowing term depositors to withdraw their money early. At the same time,

the banking system received a considerable quantity of "political deposits" from royal families or institutions, which helped to restore confidence.

After a five-day visit to his bank's branches in the Gulf region, Mr Jeancourt-Gallignani saluted the sang-froid of the continental banks of Saudi Arabia, Bahrain and the United Arab Emirates, which had avoided panicking in the face of the capital flight. He said the monetary authorities were support-

Some of the big regional banks based in Bahrain, such as Arab Banking Corporation, have already decided to transfer some of their activities to centres such as London, and services to Kuwait will clearly depend on how the crisis unravels.

Private banking, however, should remain in Bahrain, Mr Jeancourt-Gallignani said, and the Saudi riyal market, which vanished in the wake of the invasion of Kuwait, could well return.

Innosure expects this year's profits from its Gulf activities to be some FF45m (£4.1m) to FF75m lower as a result of the crisis, though some of this will be compensated for, for example, by the extra deposits it will garner from Arab customers in centres such as Switzerland and Monaco.

## Arab League stumbles on journey to Cairo

RESISTANCE by Tunisia and Morocco forced a committee of the Arab League, commissioned to move the Arab League headquarters back to Cairo from Tunis, to call off its first meeting yesterday, diplomats said. Reuter reports from Cairo.

A dozen so-called moderate Arab states of the deeply divided 21-member Arab League approved the transfer

at a gathering of foreign ministers seen as one of Iraq's supporters in the Gulf crisis, has boycotted an apparent drive to reverse Monday's decision.

An Arab League official said the delay was decided "to ensure the participation of all the members of the committee".

Arab diplomats said Tunisia still had to be persuaded to

join the group. Tunisia, seen as one of Iraq's supporters in the Gulf crisis, has boycotted an apparent drive to reverse Monday's decision.

Mr Arafat, accompanied by his political adviser Mr Bassam Abu Sharif and PLO central committee member Mr Abu Mazen, made no statement on his arrival but Arab diplomats said he was likely to ask Morocco to reverse its stance on the issue.

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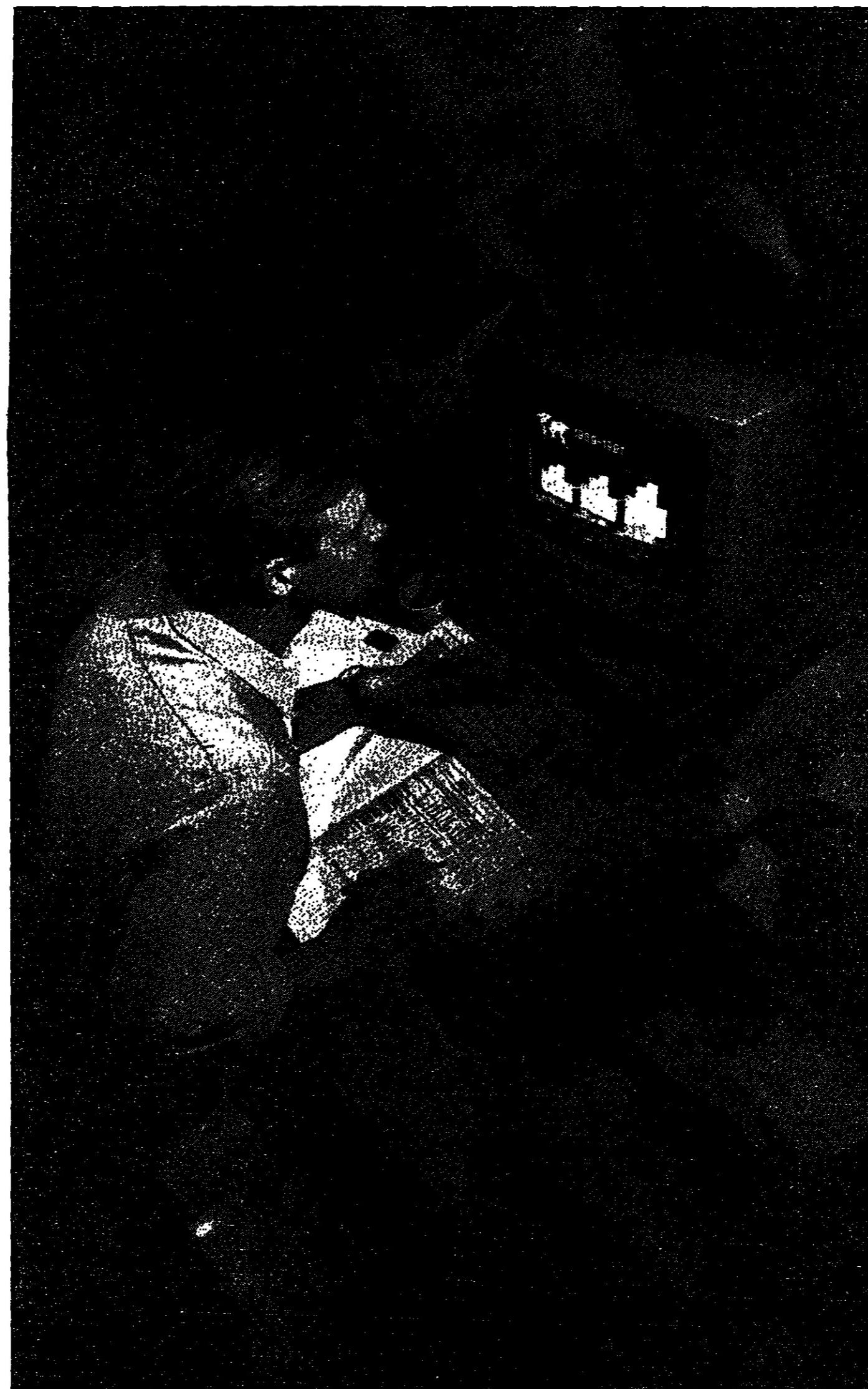
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## EUROPEAN NEWS

# Final accord at '2 plus 4' talks expected today

By Robert Maistner in London and Quentin Peel in Moscow

**THE FOUR** Second World War allies – the US, the Soviet Union, Britain and France – and the two Germanys are expected to reach final agreement on the external aspects of German unification when they meet in Moscow today for what is hoped will be the final session of the "2 plus 4" talks.

One of the last important hurdles to an agreement was cleared yesterday when the West Germans undertook to pay the Soviet Union DM15bn (£4.03bn) towards the cost of the withdrawal and resettlement of Soviet troops from East Germany, due to be completed in 1994.

Moscow, however, is still demanding a number of guarantees on the military status of a united Germany, following its acceptance that the future German state would remain a member of Nato.

The West Germans have already undertaken that no allied troops should be stationed on what is now East German territory as long as Soviet troops remain there, though this will not apply to German territorial army units. Together with its allies, Bonn is also prepared to accept the Soviet demand that no nuclear weapons should be stationed in this part of the country after reunification, in peacetime at least.

However, the western allies continue to reject the Soviet demand that all so-called "dual capable" weapons, including aircraft – those which can fire conventional as well as nuclear shells and missiles – should also be banned from East German territory. Nor have they agreed so far to the Soviet desire to see a ban on all NATO training exercises in the eastern part of Germany.

## Brittan queries French aid for Saab truck plant

By Lucy Kellaway in Strasbourg

A FRENCH government plan to pay FF130m (£29.4m) in state aid to Saab Scania, the Swedish truck-makers, to help fund a plant in France's Maine and Loire department is worrying Sir Leon Brittan, the EC Competition Commissioner.

Last night he asked his fellow commissioners' permission to start a formal inquiry into the aid, to decide whether the investment can go ahead.

Brussels is particularly anxious to ensure that EC states do not use generous subsidies to attract foreign producers to build factories, thereby distorting competition. The French and has attracted suspicion as the amount is large in relation to the FF1.7bn cost of the

whole project.

Under the Commission's rules on aid to the motor industry, all new subsidies have to be approved by Brussels. In making its decision, the Commission takes into account the regional effect of the aid on employment against distortion of the market.

Some in the industry feel that now is not the time to be adding truck-making capacity in Europe and that after several profitable years the industry is in for more difficult times.

Earlier this year the Commission protested at Austrian plans to grant a large subsidy to Chrysler, the US motor giant, to build a truck plant.

## Tax cuts proposed in last Finnish budget before polls

FINLAND'S coalition Government yesterday unveiled its last budget before elections next March, including tax cuts and a 6.3 per cent rise in spending on the environment, Reuter reports from Helsinki.

The top state income tax rate would be cut 4 percentage points to 39 per cent, according to the proposal presented to

parliament. Company state tax would fall 2 points to 23 per cent. Spending is expected to rise by 4 per cent in real terms to FM157.66bn (£22.8bn), leaving a state surplus of FM8.6bn.

The Finance Ministry said economic growth would slow to 0.5 per cent from 2.5 per cent this year, due to sluggish consumption and declining investment.

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# Soviet economy awaits the knife as surgeons squabble

By Quentin Peel in Moscow

"NO GOVERNMENT in the world has voluntarily given away power and land," said Professor Stanislav Shatalin, author of the most radical reform plan yet presented for the Soviet economy. "This is the reason for the [Soviet] Government's reluctance to agree with our programme."

Mr Nikolai Ryzhkov, the Soviet Prime Minister, put it differently. He warned that the Shatalin plans for dramatic cuts in the Government's budget deficit by next March, and far-reaching liberalisation of prices, would cause a popular backlash impossible to contain.

Instead, the Ryzhkov plan puts greater emphasis on a sweeping privatisation of state property from the very start, intended both to break the power of the state apparatus, and incidentally to soak up the huge excess of money in the

state to workers: what he calls a "radical-moderate" transition to a market.

The core of the criticism from Prof Shatalin and his colleagues, including Professor Nikolai Petakov, personal adviser to President Mikhail Gorbachev, is that the government plan raises prices without liberalising the rigid central planning system first. It is essentially a bureaucratic planner's attempt to manage the transition to a market economy.

Instead, the Shatalin plan would cause a popular backlash impossible to contain. On the other hand, the gov-

ernment plan would increase those very prices the Shatalin document would freeze: in the original version, bread would triple in price, and many foodstuffs double, and workers would receive "total compensation" in their pay packets.

The critics say the compensation would negate the whole purpose of the price rise, massively increase the Government's budget deficit, and pump more money into an economy awash with unwanted roubles.

On the budget deficit, drastic cuts in state capital investment, defence spending, and subsidies, would reduce the deficit, running at almost 25 per cent of the budget, in the course of 1991, in the Shatalin

plan. The critics say the compensation would negate the whole purpose of the price rise, massively increase the Government's budget deficit, and pump more money into an economy awash with unwanted roubles.

On the budget deficit, drastic cuts in state capital investment, defence spending, and subsidies, would reduce the deficit, running at almost 25 per cent of the budget, in the course of 1991, in the Shatalin

plan. Mr Ryzhkov says it is far too drastic, "inflicting upon the vital interests of the large masses of the working people. The government plan would cut the deficit, which could increase from the planned Rbs60bn to Rbs30bn this year to Rbs20bn in 1991."

On the question of relations between the republics in the centre, Mr Ryzhkov insisted that an all-unit market must be preserved at all costs, leading to significantly greater powers on the maintenance of central authority.

The Shatalin plan, incorporating much of what Mr Gorbachev's advisers proposed in the Russian federation, would only leave to the centre the residual responsibilities not taken on by the republics.

## Hungarian opposition MPs stage walk-out

OPPOSITION deputies in Hungary walked out of parliament yesterday and demanded the resignation of Mr Robert Daly, a lawyer in the Frankfurt office of the US firm Morgan, Lewis and Bockius.

Parliament was suspended for almost an hour in the first incident of its kind since the elections last May which brought multi-party democracy to Hungary after 40 years of Communist rule.

The dispute arose when Mr Jezzenszky was questioned about an open letter he wrote last month to the Magyar Nemzet, the liberal newspaper. It said that only parties in the centre-right coalition government fully upheld the values of liberal democracy, social responsibility and Christianity.

When he repeated this in parliament members of the three opposition parties – the liberal Free Democrats, Fidesz, the radical youth party and the Socialist Party – walked out in protest.

At a news conference opposition leaders accused Mr Jezzenszky of discriminating between Hungarians and demanded his resignation.

Mr Gyorgy Szabad, the Parliamentary Speaker, appealed to legislators not to "allow political debate to degenerate to such an extent that parliament is paralysed during a crucial period."

Opposition parties have promised more vigorous attacks on the coalition led by Mr Jozsef Antall, the Prime Minister, following the end of a 10-day grace period since its appointment in June.

Although Mr Antall's Hungarian Democratic Forum won a near landslide victory in the elections, criticism has mounted against him.

## Bonn scraps flight policy

By David Buchan in Brussels

THE GERMAN Government's plans to integrate East Germany into the EC starting from October 3 could be overturned following a vote yesterday by the European Parliament.

At issue is the usual domestic power struggle between the three European institutions – the Council of Ministers, the Commission, and the Parliament. MEPs feel that too much direct power has been given to member states, and not enough to the Commission and Parliament.

In its first reading on the Commission's marathon paper, produced last month, the par-

## E Germany tries to undo its property knot

Time is running out for claims, write David Goodhart in Bonn and Leslie Colitt in Berlin

**T**HE COMPLEX task of returning property expropriated by the former East German regime to its rightful owners is a lawyer's dream, according to Mr Robert Daly, a lawyer in the Frankfurt office of the US firm Morgan, Lewis and Bockius.

Mr Daly is currently trying to alert the estimated 1,900 US citizens who have property claims in East Germany that time is running out. Claims on the 10,000 small businesses, mostly seized in the early 1970s, must be lodged before September 16; all other property claims must be made before October 13.

Despite initial promises the vast majority of the 250,000-plus legitimate claimants, who are West or East German citizens, will not actually get their land or property back. But they will be compensated.

Chancellor Helmut Kohl declared in June that former owners, or their descendants, should in principle receive back property belonging to them. Only in exceptional cases should compensation be merely financial.

But East German leaders were less keen and their reservations have been vindicated in the past three months. The principle of return was identified as one cause of the lack of new investment in East Germany and, as a result, it is gradually being whittled away.

Even in the original Kohl declaration, also backed by Prime Minister Lothar de Maiziere, there were restrictions on the principle of return to prevent too much disruption to ordinary East German citizens. It did not apply where property was being used by the community, in housing developments or as part of an industrial plant.

The declaration also ruled out a return of the land that was nationalised or redistributed between 1945 and 1949 during the period of direct

Soviet control. Many of those dispossessed in those years have been arguing furiously in the past few weeks that backdating the principle of return only to 1949, the year the East German state was founded, is arbitrary and unfair.

Despite these restrictions an enormous slice of East German property, possibly as much as a fifth, according to one West German official, has been

potentially subject to the principle of return. That has cast a shadow over all property transactions, making it, for a time, illegal for East German state, local authorities and East German companies to sell property to western investors, pending clarification of earlier ownership rights.

The miserable state of East Germany's land registries

churches, said it would be left up to individual

churches whether to hold services on October 3.

"Naturally, the faithful will then be invited by the sound of bells ringing," he said. Catholic bishops have also given their churches the option of holding Masses on the night of October 2.

A survey shows 87 per cent of West Germans

and 90 per cent of East Germans want to hear ringing in their ears on October 3.

East German-born Cardinal Meissner of Cologne wants his cathedral's new bell, only just installed, to ring out for the first time on Unification Day. "It is my heart's wish that it rings on October 3," he told Bild newspaper.

Some of the property owners

are, naturally, not overjoyed that the principle of return has been further demoted in article 41 of the unity treaty signed between the two Germanys earlier this month. That article states that any East German property wanted urgently for business purposes can be sold regardless of claims by former owners.

Once the latter have established their claim, which may take months or even years, they may have to make do with rather stingy compensation from the future united German state. The current plan is to pay people what the property was worth when it was expropriated, plus 1 per cent a year interest payment on that sum.

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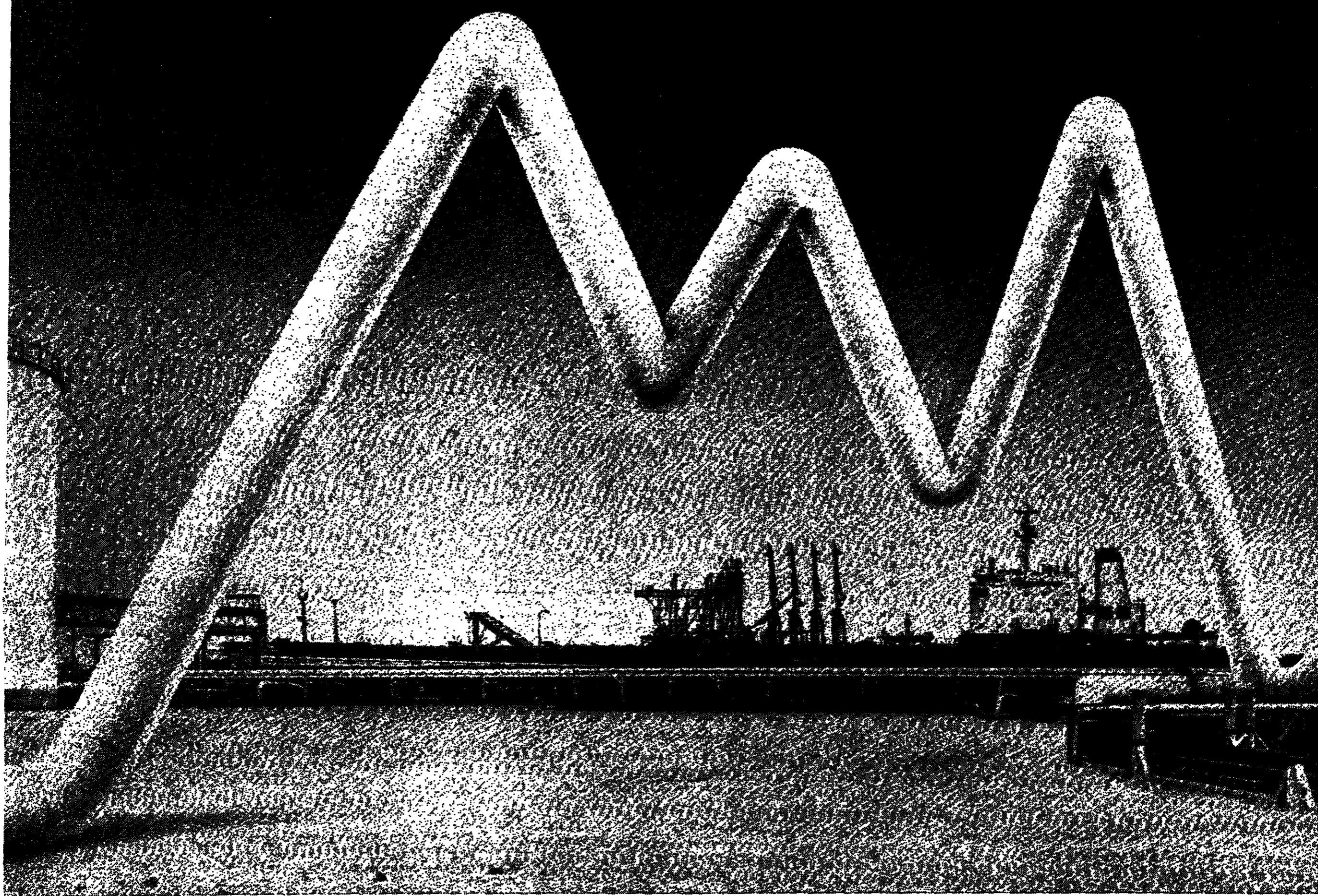
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Similarly, an oil consumer such as an airline, chemical or utilities company can arrange a swap for a portion of its consumption that will generate a payment to compensate for a rise in oil prices.

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While in each case the company would forego some of the benefits if prices were to move in a favourable direction, it has nevertheless reduced the risk of loss in the event of an adverse price change.

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## AMERICAN NEWS

## Brazil mounts big liquidity squeeze to fight inflation

By Christina Lamb in Rio de Janeiro

**T**HE Brazilian Central Bank is mounting a massive \$50bn cruzeiro (£7.5bn) liquidity squeeze this week in its latest attempt to bring down inflation.

So far, 160bn cruzeiros (\$2.36bn) has been withdrawn from circulation and the rest is due to be withdrawn by Monday, making this the largest operation since 80 per cent of the country's assets, some \$60bn, were seized in March.

The aim of tightening monetary policy is to make cruzeiros scarce, forcing a decrease in prices and thus reducing inflation from its current 12 per cent a month to a targeted 4 per cent by the end of the year.

The central bank intends to pull in 950bn cruzeiros through the third round in the sale of privatisation certificates, the forcing of banks to keep new higher compulsory reserve levels in the central bank and preventing the use of assets blocked under the original Colplan to pay debts. Now they must use cruzeiros, which they can only obtain by selling foreign exchange.

However, the government of President Fernando Collor is walking a tightrope in pursuing this policy. Bankers estimate that the cruzeiro is significantly overvalued, with the effect that Brazilian exports are becoming increasingly uncompetitive at a time when the domestic market has also shrunk.

The parallel or black market dollar rate has always been seen as a guide to the stability of the Brazilian economy. For years people have kept savings in dollars or gold. But for the past three months an incredulous Brazilian population has watched the parallel dollar-cruzeiro rate and price of gold fall

### Care of US mentally ill criticised

**N**EARLY four times as many Americans with serious mental illness live in homeless shelters, on the streets or in prisons than in public mental hospitals, said a report published yesterday. Reuter reports from Washington.

"In 1990, services for individuals with serious mental illness in the United States are a disaster by any measure used," said the report by the National Alliance for the Mentally Ill (NAMI).

The report estimated that at least 150,000 Americans with schizophrenia or manic-depressive psychosis - the most common serious mental illnesses - live in homeless shelters or on the streets and 180,000 more in prisons, while only 70,000 are in one of 228 public psychiatric hospitals.

The alliance says public mental health care programmes, which fall under the responsibility of state governments, consume \$20bn (£10.25bn) a year in public funds. Yet "things are getting worse, not better," said executive director Mr Laurle Flynn.

"Too many mental health professionals have abandoned the public sector and mentally ill people. Most community mental health centres have failed to respond to this crisis and funding for services is chaotic."

The trick seems to have worked. Now no one wants dollars and the last 10 days have seen an average of \$30m a day in dollars brought back to Brazil by people wanting to exchange them for cruzeiros, believing that dollars are no longer a worthwhile investment.

Last week, however, this started getting out of control, leaving the government to buy \$300m to prevent the official rate falling too low. Some economists believe the government is deliberately allowing it the dollar to fall because it is expected to make a foreign debt payment shortly after forthcoming elections and will need dollars.

Others are sceptical. "Using the exchange rate for anti-inflationary policy may help in the transitory period but can be a very dangerous instrument if continued too long," warned Ms Clarice Pachman, executive director of the National Association for Exchange Rate Dealers.

## Warning on US bank deposit insurance

By Anthony Harris in Washington

**T**HE General Accounting Office, an agency of the US Congress, warned yesterday that the bank deposit insurance system was inadequately funded for the tasks it faces, especially if there is a recession.

"Not since its birth during the Great Depression has the federal system of deposit insurance for commercial banks faced such a period of danger and uncertainty as it does today," said the report by Mr Charles Bowsher, the Comptroller General.

The warning is similar in tone to those given in recent congressional appearances by Mr William Seldman, chairman of the Federal Deposit Insurance Corporation (FDIC). Mr Bowsher listed 35 problem banks at the end of 1989, of which 15 have failed so far this year. The GAO said it had

## Menem orders inquiry into missing \$67.5bn

By John Barham in Buenos Aires

**A**RGENTINA'S President Carlos Menem has ordered an investigation into the loss of \$67.5bn (£38.3bn) by the central bank over the past decade. The money is equivalent to a year's national income, or more than the entire foreign debt.

Mr Menem told federal prosecutors to find out where the money went and to charge individuals found to have benefited. Central bank handouts were a favoured form of business corruption.

Mr Roque Fernandez, a director of the nominally independent central bank, said last week that it had spent the \$67.5bn to finance the government bail out failed banks and subsidise private companies. He alleged that 80 per cent of the money was channelled to the

private sector.

Most of the losses stemmed from loans that were not repaid, discounts and subsidies to private and public banks, and exchange rate transactions, Mr Fernandez said.

The central bank covered its spending by printing trillions of australas, fuelling Argentina's formidable inflation rates.

However, Ambito Financiero, a business newspaper, warned of the planned investigation: "Prosecutors do not have the means to investigate something like this, which in any case would take years. It would be better to investigate the Argentine mentality which led to tremendous mismanagement of the economy in the past decade."

## Reuters staff vote to authorise strike in US

**U**S employees of Reuters news agency have authorised their union leadership to call a strike against the company, the Newspaper Guild of New York announced late on Monday, AP reports from New York.

Guild members voted by more than 20 to 1 last week for the authorisation after contract talks that began nearly a year ago failed to result in an agreement. The Guild represents nearly 500 employees, including 150 journalists.

The Newspaper Guild blamed the failing talks on "Reuters' demands that it substantially raise the cost to employees for their health insurance" while cutting maternity benefits and severance pay.

Mr Andrew Nibley, Reuters

## Bogotá plans to doff economic straitjacket

Colombia's rulers aim to reform laws and seek overseas help, reports Sarita Kendall

**C**OLOMBIAN President César Gaviria has been in office only five weeks but he has already begun, like a number of Latin America's recently elected leaders, to focus on economic reform, tackling such previously taboo subjects as foreign exchange controls in an effort to liberalise trade and attract foreign investors.

Mr Rudolf Hommes, Colombia's Finance Minister, says the present exchange law is "a straitjacket. We want a new law which will allow flexibility and evolve in the future."

He emphasises that a freed exchange rate is a long way off, but says people will now be able to buy and sell reasonable amounts of dollars legally. In effect, having a foreign bank account, which is already common practice, will also become legal.

For a country with a busy black market pegged closely to the official rate the change to may not seem revolutionary. Yet it is an important step for Colombia.

"It will help restore confidence. If Colombia continues with so many controls it will be left behind, especially with 1992 coming up," said Mr Charles Weston, president of the Colombian-British Chamber of Commerce.

Although the Colombian economy has continued to

grow by more than 3 per cent a year, through a period of extraordinary violence and political upheaval, international bankers have dropped Bogotá from their itineraries. Foreign investment fell by a third in the first half 1990. The drug wars have been expensive - government sources quote costs of \$1bn (£510m) - and will continue to drain public funds even if the present lull develops into the permanent truce promised by the traffickers.

Mr Gaviria has repeatedly asked the US to show its appreciation of Colombia's anti-drug efforts with market access, in the context of President George Bush's Enterprise for the Americas Initiative unveiled earlier this year.

The first bilateral meetings are to be held this month and both governments expect to define a specific agenda for economic co-operation. Textiles, agricultural and leather goods are high on Colombia's list; trade agreements would provide opportunity for foreign investment in these areas.

Mr Jaime García Parra, a former energy minister who has earned a reputation for reviving ailing companies, is being put forward as ambassador to Washington. With this and other foreign appointments, economic diplomacy is becoming an integral part of the lib-

eralisation process, as Colombia tries to turn political promises made by industrialised countries into serious offers of co-operation.

The government plans to lift the permitted level of profit remittances "significantly" above the present 20 per cent, according to Mr Hommes. Red

Apartment plan to lift overseas investment had played a small part in the Colombian economy. Chemicals and metalworking industries are top of the table, but total foreign investment in manufacturing is still under \$1.5bn.

Oil companies have been a particular target of the National Liberation Guerrilla Army (ELN), which has shown no sign of abandoning the military path for peace talks. Last week an attack on the Cano Limón pipeline split over 10,000 barrels of crude.

Despite such difficulties, oil companies are still looking for acreage in Colombia. However, contracts issued by Ecopetrol, the state oil company - which were sufficiently attractive to draw many companies during the 1980s, particularly in the wake of Occidental's big Cano Limón discovery - have to compete with Venezuela, Mexico and eastern Europe and there are pressures to improve terms.

BP is optimistic enough to be negotiating with Ecopetrol for four offshore areas along the Caribbean coast. "We have confidence in Colombia's long-term future," said BP in Bogotá.

Earnings from oil and min-

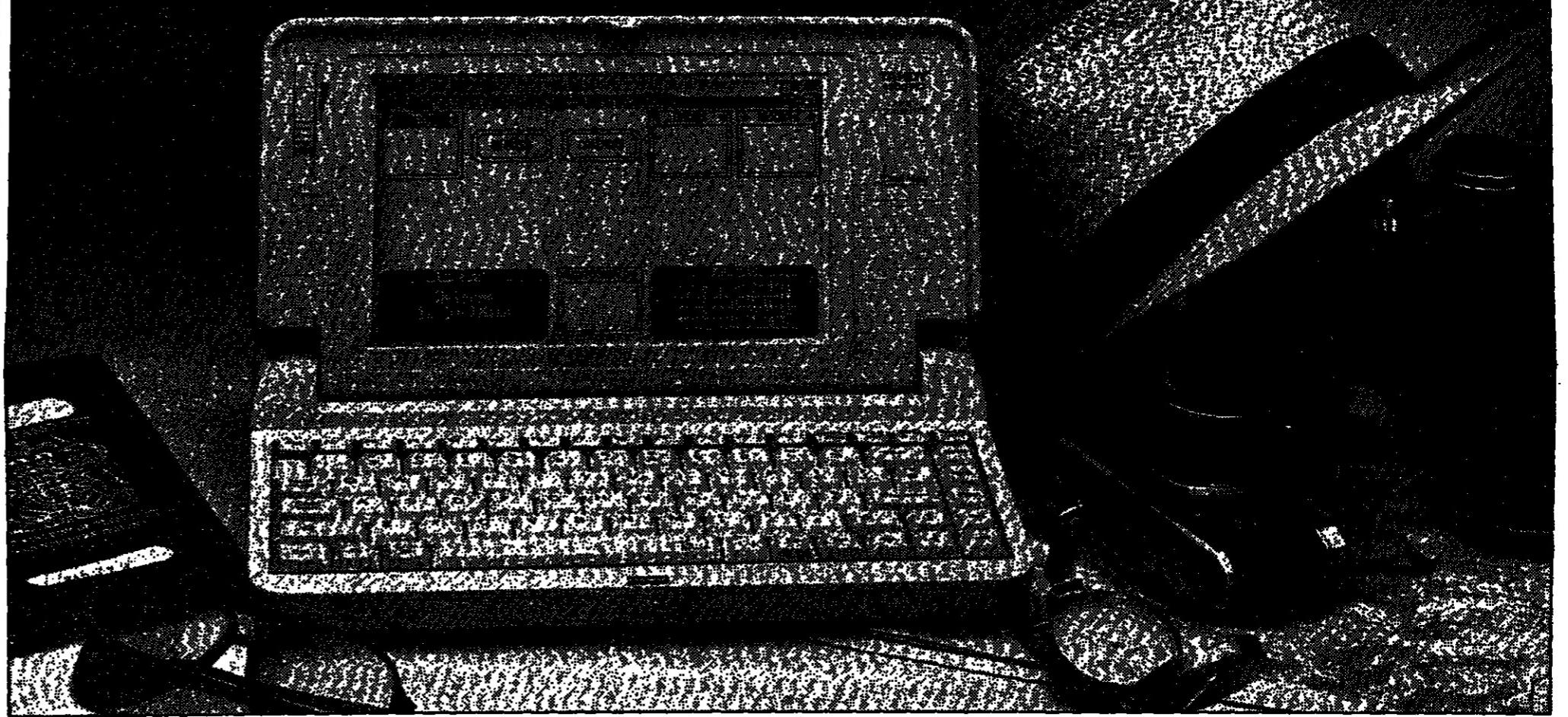
ing, as well as lower imports than expected, will help offset delays in multilateral credit. The government is putting a four-year, \$1.9bn package to the commercial banks, and relations with its main creditor, the World Bank, have improved.

The main point of contention now appears to be the speed of opening up. The new president and his economic team are firmly against shock measures, whether to combat inflation - which at an annual 29 per cent is now unusually high for Colombia - or to change the structure of interest rates; the country cannot afford the unemployment and the bankruptcies, says Mr Hommes, who has already announced an austerity programme.

While some changes - such as foreign exchange and labour legislation - have to go through congress, others involve institutional reorganisations, new infrastructure and easier loans; export permits have already been simplified. But most of this will take time. A British trade mission, visiting Colombia as well as Venezuela and Ecuador in November, will be able to test the ground.

Mr Weston, who has signed a contract for the sale of 35 coffee sorting machines to Fedecafe, says there is enthusiasm in the air but he is "waiting for the nitty gritty."

## THE SECRET OF YOUR SUCCESS



**P**lugged into the mains in Liverpool or utilizing the battery pack in Lhasa, the life of a travel writer is unpredictable to say the least. For instance, sharing a room with a dozen varieties of cockroach, whilst waxing lyrical about the finer points of Tibetan cuisine, is not always the easiest way to earn a living!

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## WORLD TRADE NEWS

### EC urged to scrap tariffs

By Louise Kehoe in San Francisco

UNITED STATES electronics industry executives are mounting a campaign to pressure the European Community to eliminate import tariffs on semiconductor chips and computer parts. Their efforts are timed to coincide with trade negotiations under way in Geneva.

The EC imposes 14 per cent tariffs on semiconductor imports and 4 per cent duties on computer parts.

The tariffs have long been a bone of contention between the US and EC. Despite actions by the US and Japan effectively to eliminate semiconductor and computer part tariffs in 1984, the EC has so far refused to follow suit. The EC has proposed a 30 per cent reduction in the tariffs, but the US is seeking a phased elimination of duties over three years.

Tariffs have a negative impact upon the European computer and electronics equipment industries by effectively raising the prices of computer parts and semiconductor chips in the European market, the US producers say.

According to US industry estimates, the EC taxes cost European buyers of US products about \$700m a year.

They also create a dilemma for foreign chip makers who are establishing new production plants in Europe to circumvent pending changes in EC rules of origin and local content.

While these EC regulations are designed to encourage semiconductor chip makers to establish production in Europe, they are a disincentive for foreign chip makers to manufacture products in Europe. Under current regulations, European purchasers of

imported chips can apply for a six-month exemption from import tariffs if the product is unavailable from a European-based manufacturer.

Thus, for example, a European buyer of Intel microprocessor chips – the devices that are the "brains" of most personal computers – can seek a temporary suspension of tariffs because the chips are made only in the US.

When Intel opens its planned factory in Ireland, however, the microprocessor chips will no longer be covered by the suspension system. Since Intel is unlikely to be able, at least initially, to meet total European demand from its Irish plant, tariffs will effectively raise the price of imported chips in Europe.

"Divided when the chips are down," Page 16

### Canada to seek role in US-Mexico negotiations

By Bernard Simon

PRESSURE from a wide range of business groups is nudging the Canadian Government to seek inclusion in forthcoming negotiations on a US-Mexico free trade agreement.

Mr John Crosbie, Canada's trade minister, is expected to announce a decision in the next week or two on Ottawa's role in the talks. But reports suggest the cabinet has already decided to seek a more active role for Canada than envisaged, when a US-Mexico trade deal was mooted earlier this year.

Canada is expected to insist the talks with Mexico do not impinge on its own free trade agreement with the US, in force at the start of 1989.

Canada's two-way trade with Mexico, at \$16.6bn last year, is less than 10 per cent of its trade with the US. But the business community has warned that exclusion from the US-Mexico talks could harm Canada's foreign trade and inward investment flows.

In a study published this week, Royal Bank of Canada spent out four risks to Canada of liberalised trade between Mexico and the US:

- Low labour costs in Mexico and increased investment in manufacturing there may give Mexican exports an edge over Canadian products in the US market.

- More US finished products with Mexican-made inputs could find their way into Canada under the duty-free provisions of the US-Canada free trade pact.

- Greater Mexican penetration of the US market may tempt some US producers to target the Canadian market more aggressively.

- Labour costs and geographic considerations may divert industrial investment from Canada both to Mexico and the US. Canadian unions have complained about several companies which have cut production costs by moving to Mexico.

Mexico wants a framework in place by next May.

### China to open trade zone in Shanghai

CHINA will open its first free-trade zone in Shanghai, according to the official Xinhua News Agency, AP-DJ reports from Shanghai.

The zone will be located in part of the Pudong development area, a newly established 500 sq km district east of the Huangpu River, which is intended to attract foreign investment.

The free trade zone will initially cover 3.28 sq km and need 1bn yuan (\$212.7m) to develop in the first five years, the report said.

It quoted an unidentified Shanghai official as saying plans are to expand it to 10 sq km by the year 2000.

### EC deal on Eproms hits right note

Michael Skapinker and Lucy Kellaway on a chip pact with Japan

THE EUROPEAN Commission is expected to sign an agreement next month with a group of Japanese semiconductor manufacturers, establishing a floor price below which the companies will undertake not to sell Eproms, a type of memory chip.

The anti-dumping agreement is the second that the Commission has concluded with Japanese electronic companies this year. The first was designed to prevent the dumping of a different kind of chip, Dynamic Random Access Memories (D-Rams). Unlike Eproms – Erasable Programmable Read Only Memories – D-Rams lose the memory they have stored when the power is switched off.

The D-Ram agreement attracted furious opposition from the European computer industry when it was published last January. The computer companies said that an increase in the cost of a vital component such as D-Rams could drive them out of business.

They are less concerned about the impending Eprom agreement, largely because the Japanese companies involved do not have the dominant market position in Eproms that they have in D-Rams.

Furthermore, the European Electronic Component Manufacturers Association (EECA), which launched the anti-dumping complaint against the Japanese, admits that the Eprom agreement is now little more than an "historical case study". The Commission has taken so long over its investigation that the alleged Japanese dumping has since ceased.

Although European buyers of Eproms are more restrained in their criticism of the agreement than they were in the case of D-Rams, they stress that they are still strongly opposed to any attempt to establish a floor price for electronic components. "Our worry about this kind of thing is that it creates artificial market con-

ditions," says Mr Bruno Lamborghini, vice-president for corporate planning at Olivetti, the Italian computer maker, and chairman of the European integrated circuit users group.

Eproms, however, are less important to the computer companies than D-Rams. Mr Byron Harding, of the consultants Datapac, says that the European D-Ram market was worth \$1.6bn (820m) last year, compared to \$500m for Eproms.

If the Eprom agreement with Japanese companies pushes up prices, buyers also have several alternative sources of supply. The three leading vendors of Eproms worldwide last year were American – Intel and Texas Instruments. The fourth biggest was SGS-Thomson.

European computer users also concede that the D-Ram anti-dumping agreement has been less damaging than they feared. At the time the agreement was concluded, the Commission said the floor price would be lower than the market price. Users agree that this has generally proved to be the case.

Mr Georges Grunberg, head of long-range planning and European co-operation at Groupe Bull, the French computer company, warns, however, that "the reason the D-Ram agreement has worked up to now is that there has been no over-supply of D-Rams. If there had been an over-supply, the floor price could have been a problem".

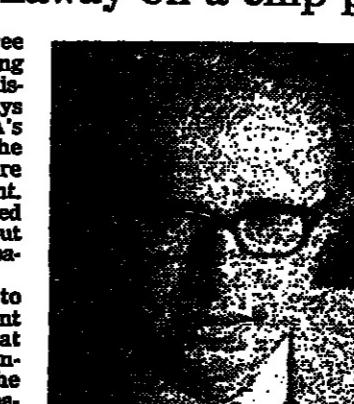
Mr Lamborghini adds that while the floor price of the 1 megabit D-Ram, the most widely-used memory chip, has been below the market price so far, problems could arise with its successor, the 4 megabit D-Ram.

As the 4 megabit chip becomes more widely used, we will enter a turbulent period when prices could drop rapidly. We are very worried about what will happen in the final quarter of this year. We want to be sure that the floor price of the 4 megabit doesn't create difficulties."

He argues, too, that the anti-dumping agreement has put European users of D-Rams at a disadvantage in negotiations with vendors of the chip. The Japanese companies which are party to the agreement are told the minimum price at which they can sell D-Rams.

The buyers, Mr Lamborghini says, have no official way of establishing what the floor price is. Buyers pushing for lower prices have been told by vendors that the Commission would not allow it.

"We can get some indirect information on the price, but officially we don't have any access to it. That puts us in a weak position," he adds.



Lamborghini: "weak position"



Mercedes-Benz 300TE-24 fitted with optional Sportline seating and handling packages

The body line says estate. The versatility says estate. So do the load space and weight-sensitive, self-levelling suspension.

But the 24-valve 3.0-litre engine says something altogether different because the Mercedes-Benz 300TE-24 is an altogether more exotic machine.

It's an estate that swallows not only sofas and wardrobes, but the 0-60 mph sprint in under 7.9 seconds. An estate that not only can seat seven people, but will reach, where conditions allow, 139 mph (manufacturer's figures).

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The 300TE-24 is an estate whose rich mix of abilities is more than rare. It is unrivalled. It is the only car on the market that will accommodate dozens of cubic feet of cargo while putting 231 bhp under your right foot.

A gloves-off performance machine that also makes sense for every one of a dozen more purely practical reasons.

And, if you wish, the 300TE-24 can be harnessed to the Sportline handling package: uprated springs, 20% stiffer shock absorbers, more direct steering, wider wheels and high performance 205/60 VR-rated tyres.

## The latest line in performance cars from Mercedes-Benz

There are Sportline seats, too, which anchor the driver and front passenger even more securely against strong cornering forces. And the smaller, Sportline steering wheel is covered in soft, stitched, nappa leather.

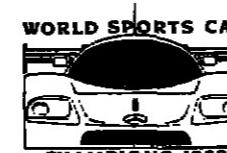
Welcome, in other words, to the complete driver's car, the complete people carrier, and the complete all-purpose work-horse.

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The class-leading 300TE-24 is the complete automotive companion in other ways, too. As an exemplar of safety, for instance. The six estates (five petrol and one diesel), like every Mercedes, are built around a rigid safety cell and impact-absorbing crumple zones (40-year-old Mercedes-Benz patents that have only more recently been mimicked by other car makers).

And the environment-friendly 200TE, 230TE, 300TE and 300TE-24 are all fitted with closed-loop three-way catalytic converters as standard.

A further bonus for the top-of-the-range Mercedes-Benz estate owner is a nigh-on two-tones towing capability (the sort of reassuring muscle you'll appreciate when your cargo is even more precious than your 300TE-24).



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## UK NEWS

EC report says West Germany has twice as many 18-year-olds at college

## Rivals 'lead' UK in worker education

By Diane Summers, Labour Staff

The UK is trailing behind its European competitors when it comes to the education of the bulk of its workforce, according to a review of the European Community labour market published today.

At 40 per cent, the UK has the lowest proportion of 18-year-olds remaining in part and full-time education, compared with Germany at nearly 60 per cent, Netherlands 75 per cent and Belgium 70 per cent.

In most EC countries more than 85 per cent of 16-year-olds are in full or part-time education. In Italy and Spain the figure is under 70 per cent, with Italy, the UK and Spain lagging well behind the other major countries.

In Japan 96 per cent of 16-

year-olds are in full-time education and in the US 94 per cent. For 18-year-olds the figures are 59 per cent in Japan and 51 per cent in the US.

The findings come in a comparative study, financed by commercial companies and carried out by the Sussex University-based Institute of Manpower Studies.

According to Mr Richard Pearson, co-author of the report, the education findings were the outstanding feature of the research. Taken with the known poor level of training in the UK, they presented a worrying picture and waste of resources, he said.

Although the UK education system appeared to serve its elite well, it was clearly failing

the bulk of the population. This would become even more of an issue as the labour market tightened. The UK already had little room for manoeuvre with comparatively low levels of unemployment, high female participation rates and no new supply of labour.

It was now a question of improving the existing workforce.

On mobility, for a combination of organisational, cultural and labour market reasons, the majority of the workforce will continue to be managed and employed on local conditions, says the study.

There is, however, a growing demand for certain staff to be recruited, employed and mobile internationally, the

report points out. These principally comprise the most senior managers, younger managers being developed for senior management and to integrate businesses, leading scientific and technical staff and, more recently, graduate recruits.

The pressures to increase this mobility and internationalisation of the labour market are the need to operate aspects of businesses across national boundaries, overcome local skill shortages and, finally, to widen the range of expertise entering a company.

*IMS Report No 192. The European Labour Market Review: the Key Indicators 1990. TMS Montell Building, University of Sussex, Falmer, Brighton, Sussex BN1 9RF*

## BRITAIN IN BRIEF



### BP receives approval on gas field

British Petroleum received formal Department of Energy approval for the development of its £1.5bn Bruce Field which will supply almost 10 per cent of the UK's gas requirements when it is fully operational from 1994.

The final go ahead for the 2.6 trillion cubic feet field clears the way for Cory Power, a consortium which includes Hawker Siddeley and East Midlands Electricity, to sign a 15 year contract to buy 10 per cent of the gas from the Bruce field.

This will be one of the largest deals to comply with the Monopolies and Mergers Commission recommendation in 1988 that British Gas should not be the sole purchaser from new north sea gas fields.

British Gas will buy 90 per cent of the output from the consortium which is made up of BP, the operator, EFL Hamilton Oil, Total Oil and Ultramar.

In June BP Exploration awarded six contracts worth £180m for construction of drilling and processing platforms for the development.

Natural gas will be carried via the Frigg UK pipeline and liquids will pass through the Forties system.

Industrial action was expected to be revived in North Sea oil and gas fields this morning after strike leaders called for the first 24-hour stoppage among contract workers in more than three weeks.

### Reshuffle at NatWest

Lord Alexander, chairman of National Westminster Bank, has instituted his first executive changes since he took over last year.

The changes are intended to bring on a new generation of managers at a time when NatWest is gearing up for what could be a tough time in the 1990's, with increased competition and a difficult economic environment.

Mr Roger Flemington is to become deputy to Mr Tom Frost, the group chief executive, a post which has been vacant since the resignation of senior executives in the aftermath of last year's Blue Arrow affair.

Mr Flemington's former position as chief executive of UK financial services will be taken by Mr Derek Wanless. He in turn will be succeeded as general manager of UK branch business by Mr Martin Gray.

Mr Bernard Horn, formerly general manager in Mr Frost's office, becomes general manager in charge of group strategy and communications.

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### Matsushita plans factory

Matsushita Electric of Japan is to start production of private branch exchanges and related telecommunications equipment at a new production site in Cwmbran, South Wales.

The plant was originally intended for the production of electric motors for office automation equipment.

Matsushita said that because of changes in the market it had decided to use it for the manufacture of telecommunications equipment instead.

The new factory will be an extension of the company's plant in Newport, which manufactures typewriters, printers and telecommunications equipment.

It will begin production in November with 100 employees, rising to 200 by the end of 1992.

The initial annual output

will be 10,000 private branch exchange units and 20,000 sets of related equipment. This will increase to 30,000 private branch exchanges and 200,000 sets of related equipment by 1992.

A Mahindra spokesman said that the 75 UK dealers who have franchises for its tough, Jeep-like four wheel drive vehicles will be supported by the manufacturer. The spokesman said urgent arrangements were being made to ensure the continued supply of vehicles and parts, and the maintenance of warranties.

Mahindra is a large, long-established manufacturer whose vehicles are in widespread use by a number of armed forces as well as private buyers.

It won the concession to bring its vehicles to the UK in time to unveil them at the UK's Motorfair last autumn. About 300 are understood to have been sold since supplies started reaching dealers in April.

## SNL seeks power review

Scottish Nuclear (SNL), the state-owned company that operates Scotland's three nuclear power stations, is to seek cheaper contracts with British Nuclear Fuels (BNFL) for treatment of spent fuel. It also wants to find a less expensive way of decommissioning its plants.

## Lawson takes consultancy job

Nigel Lawson, the former Chancellor, has been appointed chairman of the London-based Central Europe Trust, a consultancy which has been set up to assist in the economic restructuring of central Europe.

His appointment coincides with a restructuring of the company, which had traded previously as Central Europe Investments.



Lawson: takes chairmanship

## Japanese to invest in UCL

Eisai, the Japanese pharmaceutical company, is to invest \$50m over the next 15 years to establish and run a neuroscience research centre at University College, London (UCL).

Eisai will pay \$2m immediately to build and equip the laboratory on the university campus in central London and has made a long-term commitment to finance the centre for at least 15 years. It is planned that the facility will open in late 1992, with an initial staff of 30 researchers recruited from the UK, Europe and Japan.

Eisai is the second Japanese pharmaceutical company to establish a research centre in the UK, as part of a global expansion strategy. The first, Yamanouchi, will open a smaller laboratory in Oxford next week.

## Indian vehicle agreement ends

Indian vehicle maker Mahindra and Mahindra has terminated its distribution agreement with Motor Industry Investments, its UK concessionaire which is now in administrative receiver-

**Stockbroker buys rival for 'nominal' sum**

By Richard Waters

CAPE-CURE Myers Capital Management has bought the National Investment Group in one of the most significant realignments among private client brokers since the 1987 stock market crash.

NIG was formed in a defensive merger of seven regional brokers in 1986 to be able to survive after the Big Bang deregulation of the stock market.

However, the fall-off in private client interest in the stock market after the crash hit NIG along with other brokers - it made losses of £4.9m in 1988 and £1.1m last year.

Also, the group continued to rely on commission income from its estimated 30,000 clients, rather than converting these to fee-paying investment management clients.

NIG, which now has 30 offices in the UK and Jersey, had three major backers - Smith New Court, Electra Investment Trust and Royal Life Holdings - with around a fifth of the shares in the hands of management.

Shareholders could face a near-total write off of their investments. CCM, which is owned by Central Capital of Canada, is said to be paying only a "nominal" amount, which is undisclosed.



Lineker: Tottenham asset and England's new captain  
that the preparation of a statement about the possibility that Mr Robert Maxwell, the publisher, might underwrite a £12m rights issue at Spurs.

Mr Irving Scholar, Spur's club chairman and instigator of the Maxwell plan, praised the publisher on Sunday, but when it has come to revealing the minutiae of the deal he has remained tight-lipped.

Mr Maxwell is no stranger to the City, has chosen to ignore pressure from the regulators and speak through the sports pages. Yesterday, the Mirror, The Stock Exchange and the Takeover Panel have so far been slow to show either player the yellow card, but if they are playing advantage it is difficult to see whose. The Spurs share price jumped 14 per cent on Monday, but slipped 3p yesterday to 108p. The problem seems to be

owned by Mr Maxwell, "put the record straight", following suspicions that any deal with Spurs might be jeopardised by the Maxwell family's ownership of two other football clubs, Derby County and Oxford United.

**SPURS DEAL IS ON!** the sports pages screamed: if the Maxwell deal went ahead, the article continued, the Maxwells would sell as much of their Oxford holding as was necessary to meet Football League rules on ownership.

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British Gas will buy 90 per cent of the output from the consortium which is made up of BP, the operator, EFL Hamilton Oil, Total Oil and Ultramar.

In June BP Exploration awarded six contracts worth £180m for construction of drilling and processing platforms for the development.

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Sept 1978



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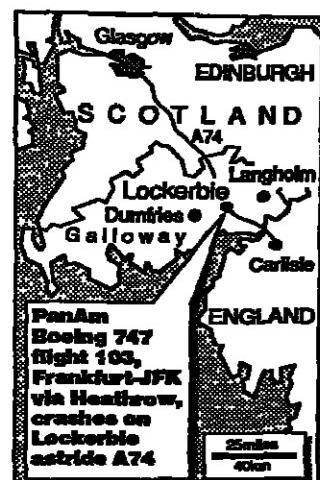


For all our tomorrows.

## UK NEWS

## Lockerbie: lessons for the future

Paul Betts considers the long awaited report on Pan Am Flight 103



Grim lesson: The Lockerbie disaster of 1988 focused world attention on combating terrorist attacks in the air

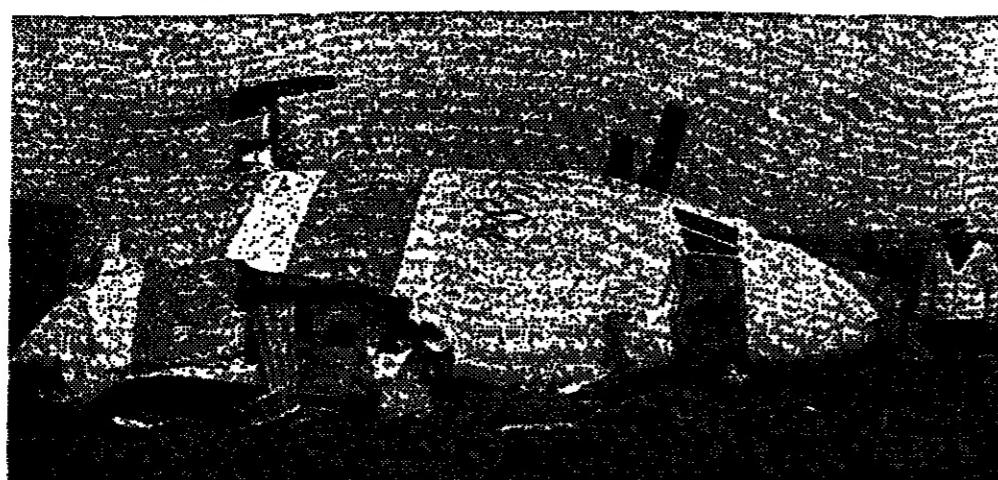
**B**omb-proof aircraft will never be built. But the official report into the Lockerbie air disaster argues that it should be possible to improve the structure of an airliner to enable it to land after a major explosion on board.

The long awaited report by the UK Air Accidents Investigation Branch (AAIB), published by the Department of Transport yesterday, also calls on government airworthiness authorities and aircraft manufacturers to study new ways to make aircraft more capable of surviving an explosion like the bombing of Pan Am Flight 103 over Lockerbie in Scotland two years ago.

The meticulous investigation, by far the biggest conducted by the AAIB, has led to a much better understanding of the process of a bomb exploding on board. The AAIB investigators have suggested ways in which the effects of a Lockerbie-type explosion might be limited, both by changes to aircraft design and by modifying existing aircraft.

The AAIB stresses that its suggestions are intended to stimulate thought and discussion and to serve as a catalyst. But it nonetheless makes some important proposals which could lead to changes in the design of baggage containers and the lower hull section of aircraft.

The Pan Am Boeing 747 jumbo jet was destroyed within two to three seconds by a bomb in the forward cargo hold. The explosion blew a



large hole in the fuselage and shattered the main cabin floor. Large cracks spread as pressurised air blew out of the rupture. Baggage and freight fell out of the fuselage and damaged the tailplane.

The combined effect of direct and indirect explosive forces destroyed the structure of the forward fuselage. The nose and flight deck area separated from the rest of the airframe, and most of the rest of the aircraft disintegrated while it crashed nearly vertically from 39,000 to 9,000ft.

To limit structural damage by a bomb, the report recommends a mixed approach involving containment, venting and energy absorption using a number of "defence layers". The investigators say pure containment of the explosion would not be visible.

"Any unsuccessful attempt to contain the explosive will probably produce greater devastation than the original (uncontained) explosion since all the explosive energy would merely be stored until the containment finally ruptured," the report suggests.

However, partial containment would enable the explosive energy to be channelled, thus avoiding uncontrolled venting and limiting indirect damage caused by the blast.

The AAIB scheme would entail the use of blow-out panels in the aircraft skin which would separate easily to vent an explosion without provoking a larger rupture. To limit

the spread of shock waves through the internal cavities in the hull, gaps between the vent apertures would be closed, while energy-absorbing lining material would be used inside all the cavities in the lower hull. A new reinforced liner would be fitted to the roof and floor of the cargo bay to provide further containment.

The investigators also recommend a study funded by the Department of Transport to develop methods of recording violent cabin pressure pulses.

**B**oth aircraft manufacturers and other aviation bodies applauded yesterday the AAIB's thorough technical investigation of the Lockerbie disaster. But they all agreed that there will never be a bomb-proof aircraft.

We are never going to get an aircraft so strong that it could withstand an explosion of Lockerbie proportions. But we can perhaps design aircraft to withstand smaller explosions so that the aircraft can fly on and land safely," a UK Civil Aviation Authority spokesman said yesterday, adding it would represent "a formidable task".

For its part, Boeing, the manufacturer of the 747 jumbo, said yesterday the US group would review the report's recommendations on building airliners capable of withstanding the explosion of a bomb on board. But a Boeing official added that the only sure way of preventing a bomb destroying an aircraft was to stop it getting on board.

The report says new "fly by wire" computer flight control systems offer considerable potential in this field. But the same backup and distributed approach should be used for electronic and other equipment, which tends to be concentrated into a few equipment centres.

The other important recom-

## Government support sought by film sector

By Raymond Snoddy

FILM producer and director, Sir Richard Attenborough, yesterday led a film industry delegation to the Department of Trade and Industry in a further attempt to try to persuade the Government to help the British film industry.

"We are bigger than the motor car industry in terms of bringing earnings into this country yet we have had no concessions or recognition of this fact," Sir Richard said yesterday before leaving for a meeting with Lord Hesketh, the minister now responsible for the film industry.

The new film minister Lord

Hesketh is the eleventh since Mrs Thatcher became Prime Minister which makes it a little difficult in terms of continuity," Sir Richard said.

The producer of *Gandhi* speaking at the launch for the annual report of British Screen Advisory Council also told the story of the film minister who said he never went to the cinema because it gave him a headache and who also didn't own a video recorder.

Other members of the BSAC said the comment was made by Mr Eric Forth, the last minister now moved to the Department of Employment.

Sir Richard is pushing for Government financial support for the British Screen Advisory Council and for the setting up of London and regional film commissions to encourage film production.

In London, police and local authority permission to film is often refused because of possible disruption to traffic and is an added frustration. "Any organisation that is capable of preventing you making a film in London takes that opportunity," Sir Richard said.

The British Screen Advisory Council is also concerned that rising rents in London's Soho, the heart of the film and independent television production industry, may drive people out and lead to a fragmentation of the "lunching and dining culture" there.

Discussions are under way to find a new location where the film industry can set up, with the Kings Cross area being suggested as an option.



A tranquil surface masks changes threatening the quality of life, says the report

## Myth of a rural idyll belies harsh realities of country life

By Alan Pike, Social Affairs Correspondent

RURAL ENGLAND'S tranquil surface hides great changes and tensions which threaten vulnerable groups, a two-year-long Church of England study concluded yesterday.

Faith in the Countryside questions the consequences of the privatisation of rural public transport and changes in education, health and welfare provision as they have affected the less well-off. It expresses concern about the likely long-term cost to rural consumers of water and electricity privatisation.

The report - *Faith in the Countryside* - is a companion exercise to *Faith in the City*, the church's 1988 study of the inner-cities which was regarded as sharply anti-Government by some Conservative MPs. The rural report also questions the impact of many Government policies.

Changes brought about by the market economy, it suggests, have curtailed the choices of the poor, the weak

and the vulnerable. Winding down the public sector has "many would argue, critically jeopardised" the idea of a safety net for poorer members of society.

Faith in the Countryside questions the consequences of the privatisation of rural public transport and changes in education, health and welfare provision as they have affected the less well-off. It expresses concern about the likely long-term cost to rural consumers of water and electricity privatisation.

The report says it is convinced by the arguments of a study carried out for the Department of the Environment in the mid-1980s which indicated that 26 per cent of rural households were living in or near poverty.

Many of the report's recommendations are aimed at the Government, with housing one of the most dominant issues. To overcome the gap caused through the sale of council housing it wants the Government to finance the Housing Corporation to provide 5,000 new rural homes a year by 1992.

The inability of the corporation to fund even a token rural housing programme - against an estimated need of 25,000 units a year - is, says the report, a disgrace.

Among the report's many other recommendations is a call to strengthen rural economies through better integration of planning and development programmes.

*Faith in the Countryside* Churchman Publishing £12.50

## Christian campaign on world debt

By Alan Pike, Social Affairs Correspondent

BANKS are being urged to cancel debts of the poorest Third World countries in a campaign by Christian Aid, the British Council of Churches international relief charity.

Rising oil prices because of the Gulf crisis, the charity will argue in a campaign to be launched today, are adding to the pressures on Third World nations.

Christian Aid says that tax

relief claimed from the Government as an insurance against bad debts in Third World countries in 1989 could be worth £1.5bn to Britain's four leading high-street banks. But only a tiny minority of debts had been reduced.

The banks are being subsidised by tax payers but merely for assuming in their accounts that it will not be repaid."

Christian Aid says it believes tax relief should be granted only if debts are cancelled.

The charity is urging its supporters to meet bank managers at local level this autumn and press for the cancellation of debt. This action will be supported by an advertising campaign giving examples of the impact of debt on people in Third World countries.

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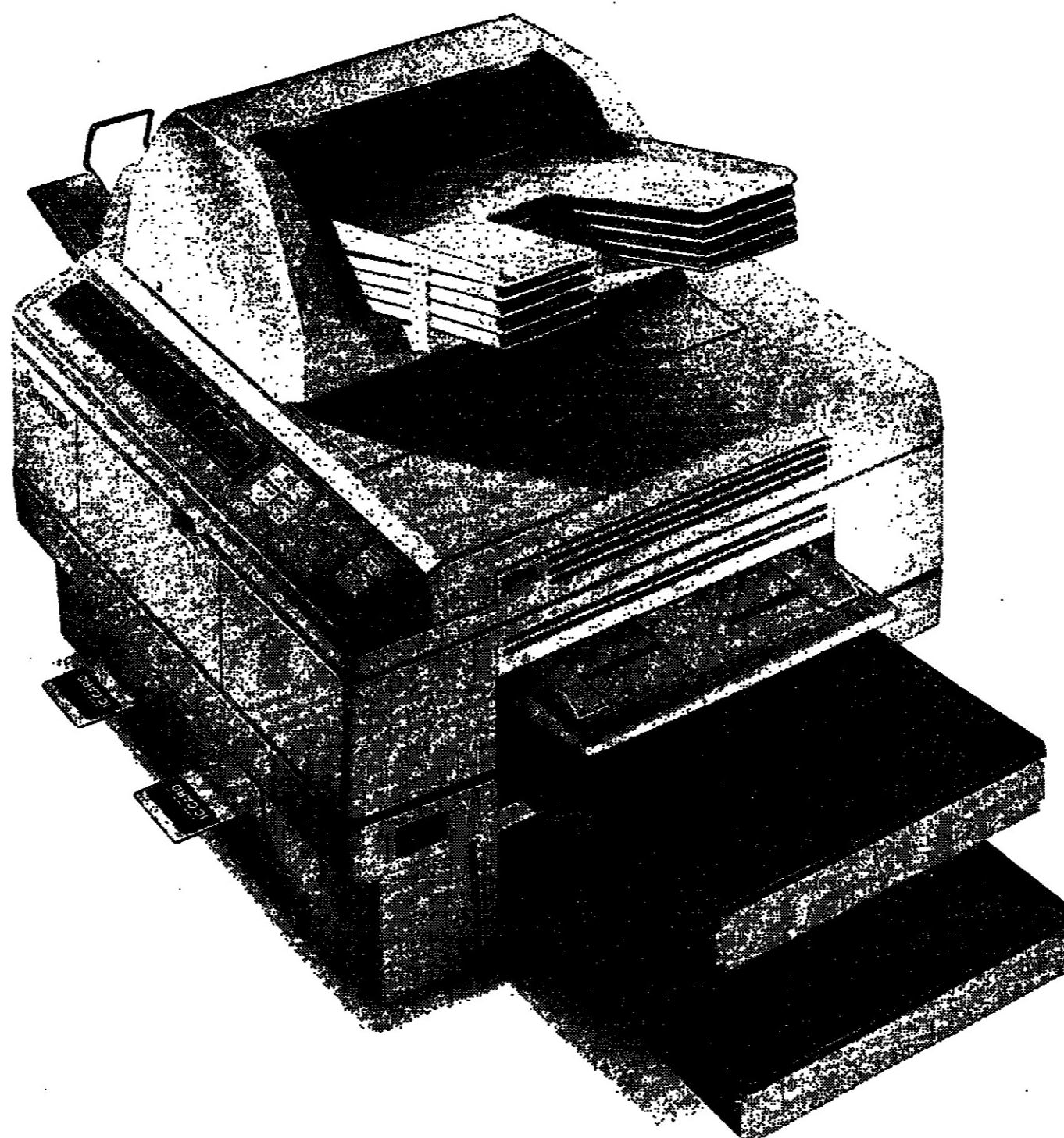
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## MANAGEMENT

**A**nton Pischl was dressed up for the day in a traditional Bavarian suit. The chief executive of the Steinbock-Boss forklift truck factory at Moosburg near Munich was preparing to greet a contingent of retired workers.

Tradition is a powerful force at the company, which was founded as Steinbock in 1922 and in 1948 became one of Europe's first manufacturers of electric forklift trucks. It is Moosburg's largest employer; some of its 1,250 workers are third generation.

So it came as something of a shock to the town when in 1983 Steinbock was acquired by Lancer Boss, a British forklift truck manufacturer - a relative upstart in the industry, founded by Sir Neville Bowman Shaw in 1957.

Compared with its position seven years ago, when it was near to bankruptcy, Steinbock now seems to be flourishing.

However, its improved finances, expanded product range and increased employment in the past few years have only been achieved after a clash of culture; the two companies had to reconcile very different approaches to training, industrial relations, procurement and marketing.

A strong logic existed for the Lancer Boss takeover. By the early 1980s the recession had exacerbated the overcapacity in the forklift truck industry. Steinbock was falling well behind its larger West German competitors, Jungheinrich and Linde.

In 1983 it was in turmoil. By the summer shutdown, Steinbock was living with its third owner in a year. The management was attempting to push through a cost-saving plan which involved redundancies. But their efforts to turn the company round were clouded by financial uncertainty; its banks were growing increasingly restless.

The bankers were attempting to organise a domestic solution by involving either Jungheinrich or Linde to save Steinbock. Pischl was not happy with that prospect. "They would have kept what they wanted and got rid of the products which competed with them," he says.

Lancer Boss, on the other hand, represented a natural partner; there was very little overlap in the two companies' ranges. Lancer Boss specialised in heavier lift trucks weighing more than 3 tonnes. Steinbock is stronger in smaller lift trucks, pedestrian-operated pallet movers, military lift

## Anglo-German takeover

## Giving each other a lift

Charles Leadbeater on the mutual benefits gained by Lancer Boss and its subsidiary



The Lancer Boss factory at Moosburg: a manufacturer in the traditional sense

trucks and narrow aisle trucks used in warehouses.

So Steinbock's workforce returned from their 1983 summer holidays to find Lancer Boss their new owner.

Events moved quickly.

Lancer Boss sent two experts in manufacturing and financial administration to help the Moosburg company draw up a recovery plan. Meanwhile, Pischl spent much of that autumn at Lancer Boss' headquarters at Leighton Buzzard, in the Midlands.

Language was the first problem. Pischl says: "The manufacturing expert was Scottish. Many of us spoke English because we had learnt it at school, but none of us could understand him."

As it transpired that was of marginal importance. The German managers were not prepared for the ambitious targets which were about to be set.

Pischl's team had already drawn up plans for a cut of a quarter in the workforce of about 1,800. Lancer Boss pushed them to go further faster. The British wanted a cut of 50 per cent, including the closure of a factory on the Czechoslovakian border.

Pischl says: "We thought we had got to the bottom line with a cut of 25 per cent. Transferring production from the factory near Czechoslovakia to here where we were already very tight was horrible. The targets were shockingly ambitious."

However, the British also had some learning to do. Making redundancies in West Germany is much more difficult than in the United Kingdom. "Our unions are much stronger, especially the engineering union IG Metall," says Pischl. The average age of the workforce was 45; the older workers were protected by their length of service.

The British managers' found their flexibility to vary working time and raise productivity limited by legislation as well as by union strength embedded in the system of co-determination.

Early on, different approaches to training was an issue. Steinbock-Boss had always had a strong commitment to its apprenticeship scheme which lasted three and half years. As a result, of the

scheme, 80 per cent of its workforce are certified skilled craftsmen.

Pischl says: "Getting approval for investment in training was only a problem at the beginning." For this is one area in which the British have learnt from the Germans.

Lancer Boss' training programme was much smaller.

That has gradually changed, with the recruitment of more trainees. But Lancer Boss still trails its West German subsidiary.

Steinbock-Boss has about 90 apprentices for a workforce of 1,250; Lancer Boss has about 40 for a workforce of 490.

Different approaches to employees was not the only problem. Steinbock-Boss' dealers and customers also became restive after the takeover because they thought that British engineering companies still laboured under a reputation for poor quality.

This concern came to a head over product development. For a new small lift truck, Lancer Boss wanted Steinbock-Boss to replace Daimler-Benz, its traditional engine supplier, with Perkins' engines from the UK.

Pischl explains: "There is still a strong psychological prejudice against British companies in West Germany. The dealers revolted and said they would not be able to sell the truck with an engine made in Britain."

Undeterred, Steinbock-Boss pressed ahead. The new truck was one of a string of products launched since 1983 which has renewed customer confidence in Steinbock-Boss. Only one

line remains from the previous range. The pace of product development has been doubled.

Martin Merkl, the marketing manager, says: "The launch of new products was very important to show the workforce, the dealers and the customers that Lancer Boss was committed to developing the company."

Perhaps the main area that Steinbock-Boss has had to learn from its British parent is in its outlook. It was an insular company, primarily focused on the West German market.

Pischl says: "With Lancer Boss' encouragement we have had to become far more international; now we work through its international sales and distribution network." Sales outside West Germany have grown from about 25 per cent to almost 40 per cent.

Lancer Boss also pushed the German group to adopt a more international approach to procurement and suppliers, forcing it to reassess whether traditional relationships with West German suppliers made economic sense. In 1983 Steinbock-Boss got all its steel from West German producers. This year 90 per cent of its steel will come from British Steel.

The outcome of this mix of British and German management approaches has been an increase in turnover from DM 12m in 1983 to about DM 340m this year. Employment has risen from a low of 719 after the takeover to 1,250 now.

Turnover per employee is up from DM 186,000 to DM 272,000.

A central part of the plan to raise productivity was to hire

only young people - 20 to 25 year olds. The workshops were paid on piece rates according to their output and younger workers were more willing and able to work harder.

As financial performance has improved, so Steinbock-Boss has grown more comfortable with its British parent and Lancer Boss has developed its approach to managing international. In 1987 Lancer Boss added the Spanish plant of the French Fenwick group to its portfolio.

Although sources of tension may be long forgotten there are still some significant differences between the German and British operations which may never be eradicated.

The Moosburg factory is a manufacturing plant in the traditional sense of the word. The managers do not proselytise the virtues of total quality management or sing the praises of just-in-time production. The Moosburg plant manufactures; it takes in a lot of raw materials at one end, and makes them into lift trucks which leave at the other.

There are large quantities of steel around the factory, waiting to be cleaned, cut and welded. People work on sheet metal machines cutting sheets of steel or welding steel bars to form the mast for the forklift. The electrics for the trucks are made on site, as are printed circuit boards and the rear axles. The main items bought in from outside are engines.

Only about 40 per cent of the output by value is bought from subcontractors.

In contrast, the British plant which is due to be modernised, is primarily an assembly operation.

This difference is not superficial. It reflects different ideas of manufacturing. Steinbock-Boss managers admit there is a strong culture among West German engineers that they should make as much as possible of a product themselves. They want to be engineers and makers of a complete product rather than assemblers and designers. Pride in the skills of their trade is at stake as well as economics.

They have a strong sense of the continuity of the traditions of their craft. Although there are 21 computer numerically-controlled machining centres, as well as robot welding machines, the engineers like to make use of machines and buildings for as long as possible. Tucked away in one corner of the plant is a 15 tonne traction press, which first saw action 50 years ago.

This approach is slowly changing, with more components bought in from outside. The aim is that the plant should concentrate on making those components which distinguish the product from those of its competitors; for instance, the mast or the axles are cheaper made inside the plant. But changing the culture and traditions of German engineering may take a long time.

The Lancer Boss takeover provided Steinbock-Boss with a mixture of stability, discipline and ambition. It is a stronger company as a result, with a more international outlook and a modernised product line. Indeed it is the largest manufacturing site within the Lancer Boss group.

Lancer Boss, too, has learned from the takeover, which helped it to escape the fate of Lansing Bagnall, the other main UK producer. Last year it lived in the trowel and was bought by the West German Linde group.

Yet despite its success in Moosburg, Lancer Boss still faces an enormous challenge. The Lansing-Linde group is the predominant European producer, competing with Hyster of the US and the rising challenge of Japanese producers Komatsu, Toyota and Nissan.

Sir Neville has made no secret of his view that Lancer Boss needs to be larger, with a presence in France or Italy and a turnover of close to £1bn. Moosburg may not be the last continental town to wake up to a start to the arrival of Lancer Boss.

## Whingeing won't impress Whitehall

By Simon Holberton

**W**hen the Department of Transport circulated proposals to implement EC intentions to require drivers of vehicles with more than nine seats to be specially qualified, everyone was informed - Girl Guides, local authorities, voluntary organisations - except for the Society of Motor Manufacturers and Traders, representing the makers of such vehicles. We found out by accident, one leading car maker commented. "Ford's legislative department heard of the move and told SMMT. Our view could have gone unheard by default."

This was probably the exception to the rule because, as Charles Miller points out in his forthcoming pamphlet on government/industry relations, Whitehall loves industry associations. Dealing with them amounts to getting that messy business of consultation over and done with in one fell swoop, rather than having to deal with a lot of disparate and competing points of view put to it by various companies.

But although Whitehall apparently likes industry associations, Miller - former civil servant, special ministerial adviser and now a director at the Public Policy Unit - points out that by the time the permanent government asks the outside world for its views, the course of action Government is likely to take has already been decided. The consultative process may alter the details but rarely the thrust of the policy.

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Issues are seen in terms of how they will appear on the floor of the Commons. It treats outsiders as partisans. Just another view. Whitehall fears contact with any but the so-called representative bodies lest it be thought partial to any one company or individual.

Moreover, Whitehall is comfortable only with presentations which conform to its "house" style - unemotional, rational, aware of the other person's point of view, sensitive to the political difficulties of taking a decision. "Professional whingeing is no good," a former official told Miller.

Many senior businessmen think that by going to the top - the minister or permanent secretary - they will get results. They rarely do. The complaint, letter or submission will flow down to where the preparatory policy work is done - at principal or assistant secretary level. Miller suggests that a lot of angst could be avoided if businesses were to target this level of the bureaucracy.

Miller showed his pamphlet to a current Cabinet minister. The minister, a man associated with the Libertarian right, thought they were not too radical. Don't hold your breath: here they are.

Government should publish an explanatory guide to its decision making; the consultation process should be at the beginning of policy determination not towards the end of it; MPs should be given an annual allowance of £30,000 for research; assistants should be accredited to Whitehall; officials should be given more enterprise-based experience; companies should centralise all dealings with government; business should understand government decision-making and not confuse lobbying with lunches.

"The Whitehall Wall: barriers between industry and Government and how to eliminate them," to be published next month by The Bow Group.

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## TELEVISION

**One man's mirth . . .**

Funny thing, humour. One man's mirth is another man's poison and all that, but who would have thought the funniest spectacle of the week would be Maria Callas singing "I'm just wild about Ari," as personified by Jane Seymour, all meaningful oscillates and unsynchronised lip movements, strumming the old Joanner on the yacht of *Oriasis - the Richest Man in the World*? Well, it was.

This glitz garbage recounting the horrid things that happen when Greeks meet Greeks and practically everyone else managed to be both evasive and offensive, simplistic and insinuating, though it provided treasure trove moments. Opera fanciers will be startled to learn that the pushy plutocrat's penchant for *prime donne* began in Buenos Aires with Claudia Muzio - hilariously portrayed as a tangling glamour-puss swooningly seduced, in all senses, into plugging entrepreneurial Ari's pink cigarettes. Clichés abounded: father-son tensions (Anthony Quinn sensibly dropped dead as early as his contract allowed), snubbed parvenus breaking into society, the rich discovering they can't buy happiness, a singer flinging her scores into the sea with a cry of "I'm free!" and ludicrous international casting. All the Greeks conversed in foreign-accented American except for Tina Liviano whose miminy-pinting English tones bespoke effete classiness. Mystifyingly, Callas' husband spoke perfect English in one scene and excitable Eytelie Brons in the next. This shoddily packaged mid-Atlantic pap was directed by Warren Hussein.

Official comedy paled in comparison, especially ITV's *The Picture File*. This snot M15 series wasted the comic gifts of Nicholas Lyndhurst and Sereza Evans in an ambling talk of college lecturer pressed into intelligence (no hot) and caught up with gormless agents and caught professors. *Drop the Dead Donkey* (Channel 4) has settled into easy predictability, using old jokes, feeble storylines and distorted characterisation in its complacent faint at TV journalism. BBC1's *Screen One* on Sunday was comedy too, of a sort. *Frankenstein's Baby* was heavy with promise as a young couple swapped sexual roles thanks to epoch-making surgical wizardry, but the play proved a false pregnancy. Nigel Planer and Kate Buffery as the trent architects who conceives and the career-motivated girl-friend now turned bread-winner made neat but expected comic points. The piece suffered from author Emma Tennant's failure (crucial when the basic postulation hovers on the edge of fantasy) to define a consistent reality. Not to mention a lack of jokes once the plot had been set out. Robert Herford directed with immense visual style.

On Fridays *Clive Anderson Talks Back* on Channel 4 shows and rot sets in when even a natural wit is fused with the need for gags and set pieces. Anderson's quick with the old repartee,

nimble-minded and neatly parrying, as shown in his interview with an amiable Jackie Collins. His stand-up jokes were conventional. Worst of all was Ben Elton's Saddam Hussein take-off. Ostensibly lampooning the Iraqi leader in terms of a northern comic, it was a slice of caricature Arabism; as if a valid satire on militant Zionism had turned into a gross anti-Semitic caricature. The taste it left was all the nastier for BBC2's *Late Show* on Thursday, when the American-educated Lebanese-born Edward Said went into European images of the Arab world and western misconceptions of Arab nationalism, tinged with our old impressions of exotic orientalism. What he would think of the Elton brand of cheapness God (whichever one) only knows.

Funny thing, war (to quote *Beyond the Fringe*). The mere threat of the Gulf conflict has united opinion astonishingly. An unimpeachable *moral*, if not political, case could be made for the Falklands intervention, but shrill railing and the thump of breast-beating were heard throughout the land at the time. Now Hussein, or Iana, a valued ally in the tabloids as the Butcher of Baghdad.

The principal aberration throws up so far by the general bellicosity is the pompously pious doubt about patriotic songs at the Last Night of the Proms expressed in a London talk by conductor Mark Elder, and his equally pompous dismissal by the BBC - an example of the earnest colliding with the humourless. The BBC news announced his replacement by the conductor of the BBC Symphony Orchestra whom Martin Lewis was dismisse

d or to name.

The refusal to dramatise great events

is of course to be applauded, but the disadvantage of the despatch approach was illustrated by the latest of ITV's *Cities at War* which dealt with the 900 days of Leningrad's siege. The only criticism of this harrowing powerful compilation of interviews and old film was the dry, factual drone of the narration which at times reduced the saga to the level of a lantern-slide lecture.

Not that the facts needed much embellishment: the million deaths (unofficial tally), the corpses casually disregarded where they fell in the street, the insistence on a normal life when people were too weak to survive the walk to work.

The city that suffered ten times the fatalities of Hiroshima had prepared their

toys by watching London survive "like puppets waiting for an examination." The test that followed was beyond their grimarest fears.

I wonder what Mark Elder would have made of Channel 4's *Equinox* devoted to the Spitfire. He probably would have approved since a persistently downbeat attitude emphasised the relative inefficiency of the British production line, the loss of valuable time in the aircraft's manufacture, the plodding individualism behind its con-

cept. An interesting note: the Spitfire's creator originally wanted the plane to be called *Shrew*. As Thursday's *Saturday* (ITV) showed, rodents are by no means inappropriate models for murderous pugnacity, not the American killer mouse here portrayed anyway.

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## The politics of railways

**POLITICS** is the art of the possible; and the accepted wisdom within the Thatcher Government, as set out in the briefing paper for a ministerial seminar on privatising British Rail, now seems to be that it would not be possible to privatise BR for nine or 10 years.

This judgment assumes that BR would be privatised as a whole; it also assumes that the fares on the unprofitable commuter services would not be increased significantly in real terms until the quality of these services had been improved, and that any increase in real fares would be gradual – with the unspoken addendum that real fares should not be increased before the next General Election in 1992. It also assumes that the Government will want to maximise its receipts from the sale of BR and will wish to wait until BR has demonstrated its profitability before marketing its shares.

Politics can change and may have already changed as a result of the seminar. The possible date for privatising BR cited in the briefing paper is not immutable. If the Government believed that it was more desirable to get BR into the private sector than to maximise the return from its sale, privatisation could occur before BR had established a profit record; if the Government believed that economically rational pricing policies and the profitability of BR mattered more than the votes of commuters, it could increase the fares on commuter services and accelerate the date on which these services became profitable.

### Political will

Thus the date of privatisation is a matter of political will rather than of commercial forecasts. Privatisation is the best method of promoting the efficiency of BR; if increasing its efficiency were the over-riding objective, the Government might set a date for privatisation in the mid-1990s rather than at the end of the decade. The legislation for privatisation would then fall in the next Parliament.

1995 is the year in which BR is expected to achieve a return of between five per cent and eight per cent in real terms on

## One cheer for electricity

**CONFIRMATION** of a private sector project to build one of the world's largest gas-fired, combined heat and power stations on Teeside in the North East of England merits one rousing cheer. In the old regime of the electricity supply industry, independent generators were largely frozen out by the endemic overcapacity of the system. In today's more competitive climate, the economics look different. If all goes to plan, the Teesside project will be built in double quick time, at a relatively cheap capital cost, and it will need a fraction of the workforce employed at conventional coal fired stations.

Moreover, it will increase competition in the electricity generating industry. The project adds roughly 3 per cent to present public sector capacity in England and Wales. And although the key to the deal is a long term supply contract with ICI, the bulk of its output will go to four regional electricity distribution companies, which will give them a stick to shake against the established duopoly of National Power and PowerGen.

### Too little competition

How far does this undermine the central criticism of electricity privatisation in the UK, which is that as currently conceived it will not introduce enough competition into the system? The answer is, not all that far. For one thing, there are some special features about this project. It is built on a long term gas supply contract signed on what are said to be favourable terms. The entire output of the station has already been sold through agreements which have an initial term of 15 years. ICI, with its enormous electricity requirements, is plainly a very special customer. And although it is significant that the regional electricity companies are keen to support a third force in the generating industry, there are statutory and commercial limits to how far they can go in helping to beef up independent power generators in this way.

Moreover, the competitive balance remains stacked in favour of the established duopoly. Independents who did not have a secure market for their

its InterCity and Railfreight sectors, and to be earning some lower return on its Network SouthEast services around London. In the short term, the rate of increase in BR's profitability is likely to be slowed by the reduction in the rate of economic growth; its profitable off-peak services are those most affected by any check to the growth of personal incomes. Prospects for 1995 now look worse than they did a year ago, but it would be unduly pessimistic to assume already that the results in five years' time would be worse than expected.

### External subsidy

Privatisation in 1995 would require selling a company that was earning less than the average for British industry in its three main sectors. The fourth sector, the Provincial services, earns a third of the costs from revenue and is never expected to become profitable; it will have to be subsidised whenever BR is privatised.

Selling a company in this condition would clearly produce less than a sale when the company was earning roughly as much as the average British company; but the property assets, which must be a major attraction to the investor, are unlikely to be worth any less.

One important issue is therefore how much the receipts from privatisation might vary with the date of sale and the profitability of BR. The other big issue, raised in the briefing paper, is whether BR could be sold by sectors and in stages, when they achieve commercial profitability. The disadvantage of this proposal is that the various parts of BR would end up in different ownership, although they use the same tracks and stations and their services interact. The scope for wasting management effort on inter-company conflict makes this option seem unattractive.

Selling BR as a whole seems the best policy, and the main issue is when this sale should be made. The potential gains from privatisation, in removing political interference and giving management the flexibility to develop the business in a commercial way, seem large enough to justify setting the date of sale before BR is earning a commercial profit.

output would face considerable uncertainties. In particular, these would include the risk that the established generators might manipulate the new electricity market, known as the pool, by selling electricity into it at a price that would damage the opposition.

**Holding back**

It is true that a surprising number of potential newcomers have expressed an interest in the UK electricity generating industry. There is a view that some are only holding back in order to get a clearer view of how the industry settles down after privatisation. But at this stage it seems unlikely that many of these plans will follow the Teesside project off the drawing board. The existing industry should have enough capacity to meet demand until the second half of the decade. And although there will be a need to replace some inefficient and environmentally unfriendly plant before then, National Power and PowerGen have already given notice that they intend to provide most of what is needed in the next few years.

Big companies which could theoretically enter the market, like BP, tend to take the view that electricity generation is a heavily regulated, capital intensive industry in which the scope for making attractive returns are strictly limited. This was always the argument for splitting the industry into more than two generating companies, rather than relying too heavily on newcomers to provide fresh competition.

The probability is that the industry position of the duopoly, which currently amounts to roughly three quarters of the market, will be reduced by a few percentage points in the next few years. The two companies will be obliged to cut their costs and sharpen up their efficiency. All this is to the good. But there is still a sense of opportunity lost in the way that privatisation is being structured. The moment for giving three cheers, rather than just one, will come only when there is a real prospect of enough independent generating capacity to effect the prices paid by general consumers rather than just big industry.

**W**hen National Semiconductor, one of Silicon Valley's largest semiconductor manufacturers, recently announced plans to slash its workforce by 2,000 and shut down one of its most advanced production lines, it sounded to many like another nail being hammered into the coffin of the US semiconductor industry.

Gloomy prognosis for the US chip industry reflect its declining dominance in the \$80bn world semiconductor market. Over the past 15 years, America's share of the world market has slipped from 73 per cent to 36 per cent. Japanese companies took over the lead four years ago.

The trend has highlighted the fundamental question of whether Silicon Valley's famed entrepreneurial model remains viable in a global market which is increasingly dominated by Japan's government-guided electronic juggernauts.

Chip makers have sparked a wide-ranging debate over the need for the US to adopt a government-directed "industrial policy". Within the semiconductor industry most of the largest companies favour government intervention; among smaller companies opinions differ. The "industrial policy" issue has drawn the attention of politicians, economists and academics throughout the US.

In a significant reversal of the free-wheeling, dog-eats-dog ethos of the early days of the industry, several executives from both large and small chip companies have called for the US Government to play a direct role in collaborative efforts to boost their international competitiveness. Nowhere does the argument rage more vehemently, however, than in Silicon Valley, where jobs, profits and pride are at stake.

Yet this high-tech heartland, with its traffic-clogged freeways and end-

US semiconductor makers are at odds over the industrial policy issue, says Louise Kehoe

## Divided when the chips are down

highly critical of the "industry establishment" and its efforts to win government support.

"If we [the US] are losing, it is not because our economic system is poor or because companies are not getting government subsidies or because the Japanese are treating us unfairly. We are losing because we are being out-managed," charges Mr T.J. Rodgers, president and founder of Cypress Semiconductor. His seven-year-old Silicon Valley semiconductor company is one of the most promising of the industry's up and comers.

A self-appointed spokesman for "entrepreneurial companies", Mr Rodgers, 33, is a critic of industry elders, whom he labels a "bunch of whiners" and an opponent of a government-led "industrial policy".

Dismissed by some as a publicity seeker, Rodgers has none the less served the semiconductor industry well by demonstrating that "sky is falling" reports of impending doom are grossly exaggerated. When currency fluctuations are excluded, he points out, the US semiconductor industry is holding its own.

But Mr Rodgers does not stop there. He takes strong exception to federal funding for Sematech, the semiconductor industry research consortium set up two years ago, and is scornful of the US Government's efforts to resolve trade disputes with Japan.

"Let the winners win and the losers lose and not have the Government intervene in the game," Mr Rodgers proclaims. His anger has been fired by a series of lawsuits filed by leading US chip producers, which charge Cypress Semiconductor with patent or copyright infringement. Most of the disputed have been settled out of court. "And we've never paid anyone a penny," Mr Rodgers claims. But the bitterness remains.

Recently, he has won support from some of his peers in the chip business and in the debate over entrepreneurship versus government-managed collaboration are the rising fortunes of new chip ventures. Many of them are thriving in tough competition and have so far avoided the problems associated with the "first-generation" chip makers founded in the 1960s.

The vitality of Silicon Valley is irrefutable. Close to 100 chip companies, or one new enterprise per square mile, have sprung to life here over the past 10 years. This new wave of chip makers is determined to prove that independent entrepreneurial ventures can not only succeed but also outmanoeuvre the largest electronics companies in the world.

Most are "niche players" which, unlike their predecessors, focus solely upon individual segments of the semiconductor market. Their energy and confidence contrast with the gloomy outlook of some of the largest US chip makers. With revenues ranging from a few million dollars to a quarter of a billion dollars they boast average annual growth rates of about 50 per cent. Over the past decade they have created 25,000 jobs.

The founders of these companies are following in the footsteps of Silicon Valley's semiconductor pioneers, who created the microchip and the companies to build it, but some are

highly critical of the "industry establishment" and its efforts to win government support.

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they are really trying to achieve is to eliminate competition, both from foreign companies and from domestic entrepreneurial companies."

His favourite target is Sematech, the industry consortium which aims to strengthen the competitiveness of the US chip industry by developing world-leadership chip-making technology. Sematech receives half its annual budget from the Department of Defense.

"It aggravates the hell out of me when my Government takes my tax dollars and subsidises my competitors," Mr Rodgers complains. Sematech is a "rich boys' club" composed of companies looking for subsidies from the Government, he charges.

The consortium's fee structure is "rigged" to favour larger companies, he claims. Only two of Sematech's 14

member companies have annual revenues of less than \$1bn, he points out. Sematech members pay a membership fee of 1 per cent of their revenues per year, but there is a minimum fee of \$1m and a maximum of \$15m. The rules effectively exclude smaller chip makers, Mr Rodgers claims.

"Sematech is open just like sunbathing in San Tropez. As long as you can afford \$750 a day for a room, anyone can lie on the beach," he says.

Sematech officials point out that Cypress has been invited to join the consortium and that its members generate more than 80 per cent of the revenues of the US semiconductor industry.

Mr Rodgers is not alone in criticising the high price of Sematech membership, however. While noting that the concept of the consortium is "per-

haps vital to the survival of US semiconductor manufacturing", Mr Mike Hackworth, president of Cirrus Logic, another young chip maker, says it is a shame that more companies cannot participate. "It is a lost opportunity," he observes.

Others doubt whether Sematech can succeed in its goal of achieving world leadership in semiconductor manufacturing technology within the next three years. "Sematech is a valiant effort, but it is massively outgunned by Japanese, Korean and European consortia. Sematech will help, but it can't solve all the industry's problems," says Mr Ed Sack of Zilog, a "born again" semiconductor company that recently gained its independence from Exxon Corporation and plans to go public this year.

Yet even Sematech's toughest critics admire the consortium's efforts to stem the tide of foreign acquisitions of US high-technology companies.

Mr Peter Mills, chief administrative officer of Sematech, warned in recent congressional testimony: "Our foreign competitors are picking off our technology jewels one by one. If we are to be competitive in an industry as critical to our national defence and our national security as semiconductors, we must take action."

Mr Rodgers agrees: "The Government needs to look at critical technologies and make sure they are not being bought on the cheap by foreign countries. Our national security has much less to do with the export of nuclear triggers than it does with who owns the semiconductor industry."

There is also a broad consensus that the Government needs to be involved in establishing "fair trade" with Japan, although some industry executives are critical of the measures taken to date. These include, in particular, the hard-fought 1986 US-Japan

semiconductor trade agreement which introduced stringent anti-dumping controls and mandated an opening of the Japanese chip market to foreign suppliers. Without relinquishing their independent spirit, many new chip entrepreneurs also acknowledge the need for a fundamental change in the relationship between industry and government.

"The laissez-faire, free-market, survival-of-the-fittest approach worked well in the 19th and early 20th century because we lived in an island economy. But in today's global economy some central vision is required," says Mr Hackworth of Cirrus Logic.

"Somebody has got to have an industrial strategy for this country," agrees LSI Logic's Mr Corrigan. "Somebody needs to be saying: These are the industries that we want to stimulate. These are the industries that we want to shut down in an organised way. We have a lot to learn from the Japanese."

As an industry veteran and this year's chairman of the politically influential Semiconductor Industry Association, the industry's lobbying group, Mr Corrigan is very much aware, however, that diverging opinions within the semiconductor industry may damage its political power.

"We work best when we speak with one voice," he acknowledges. Amid the babble of dissension that currently engulfs the industry, that voice may be hard to hear. Still, Silicon Valley's chip makers will remain in the forefront of a debate that eventually must engage a broader spectrum of industrialists and politicians in many countries.

### Down the dirty Strand

## OBSERVER

trying to re-draw the map of London without even asking us.

British Rail is calling its new station at Liverpool in the City "St Paul's Thamestry", in spite of St Paul's underground station being less than half a mile away.

Not to be outdone London Underground intends to call the re-built Monument station "Bank" – although Bank station already exists not far away.

As a regular Strand stroller I regret to report that it has become a tacky street. A lot of fast food is dispensed. The litter flies like a malevolent tide. Vagrants, beggars, and homeless youngsters, crowd at night in shop doorways.

The Savoy hotel is half-way down the Strand, which is why

Herbert Strüssig, the director and general manager, has written to 300 Strand traders asking them to tear there today to re-establish the Strand Traders' Association to smarten up the street.

Besides being chairman of the Securities Association he has been spending two days a week at the Finsbury Avenue office of Henderson Administration as a non-executive director since July. He is helping develop an international dimension for the long-established British fund management house.

Henderson was formed in the last century to manage the money of a Scottish family of that name.

"Internationally Europe is now our prime area of interest", says Yassukovich, who is consultant to the international division. "Everything is happening there." The firm also has a presence in Japan.

Looking to the United States where he has impressive contacts after his years as chairman of Merrill Lynch Europe and the Middle East, he identifies

a painful cost-cutting drive which will mean the sacrifice of its own forecasting group, under Professor Andrew Bain,

in favour of Roger Bootle's glib-edged team at the bank's investment subsidiary, Midland Montagu.

Bootle has won top place in the Excel survey of investment analysts two years running. Clearly he is not going to join the exodus to the Treasury.

The fact that economists are the first under threat as banks contemplate a recession will not surprise old hands. American banks in the 1970s were famous for their quick-fixing of economists in the drive for short-term profitability.

But Steven Bell, economist at Morgan Grenfell, the merchant bank, cannot quite see why the UK banks are getting rid of their teams while the demand for economists is still so buoyant.

Clearing banks are used to regarding economists like ties, he says: "They wouldn't dream of doing anything about them, but they are uncertain of their function".

**F**or a while at the beginning of this year, it began to seem as if Taiwan was preparing to set out in Japan's footsteps and become a significant international business power. On the back of a soaring stock market and a seemingly buoyant economy, foreign investment was rising impressively, and cash-laden Taiwanese groups made a series of surprise bids for western companies.

No longer. The economy is flagging; the stock market has collapsed; the flow of deals has now slowed to a trickle; and the foreign merchant bankers who flocked to Taiwan over the last two years in the hope of profiting from a surge of foreign acquisitions have either left or find themselves with little to do. The Taiwanese will not, it seems, commence buying up the world this year.

Certainly, thanks to the outflow of capital that began to take off in earnest in 1989, Taiwanese companies have established a higher international profile than they once had.

According to the Economics Ministry's Investment Commission, Taiwan's approved outward investment up to July this year totalled a record \$333m, an increase in value of 281 per cent over the same period last year. Since smaller projects do not need prior approval and much capital flows offshore through underground channels to evade taxation, officials believe the actual total may be seven to 10 times higher. Some estimates suggest that the outflow of funds reached \$10bn last year and is expected to top \$15bn this year.

The vast majority of this foreign investment is accounted for by small, low-technology Taiwanese manufacturers which have been seeking to set up plants in other Asian countries with lower wage levels. Thailand is one example; another is mainland China, where Taiwanese companies are increasingly making indirect investments through Hong Kong-based holding companies.

But in deals earlier this year, large Taiwanese groups have purchased western companies – particularly US ones:

- President Enterprises, Taiwan's 12th largest listed company, specialising in processed foods, surprised Wall Street by acquiring Wyndham Foods, the third largest biscuit company in the US, for \$35m.
- China Rebar Group, a steel and construction materials company, bought Omni Bank in California for \$20m.
- Acer, Taiwan's biggest personal computer maker, paid \$100m for Altos, a US computer systems manufacturer.

Other large conglomerates

# Why Taiwan is not another Japan

Companies are revising their foreign ambitions as the stock market slides, reports Peter Wickenden

such as the Wei Chuan Group, a leader in noodles and processed foods, and Taiwan Glass are said to be considering bid proposals and preparing overseas convertible bond issues to finance them. A number of embattled textile companies are joining forces to buy an established European or American apparel brandname.

What these companies have in common, apart from a lot of cash, is a desire to go beyond a limited and insular domestic market and to acquire the brand names, technology and distribution networks that will enable them to penetrate foreign markets on their own.

Traditionally, Taiwanese companies have relied on so-called Original Equipment Manufacturers, whereby they make products – tennis racquets, say, or computer screens – for foreign companies which sell them under their own names.

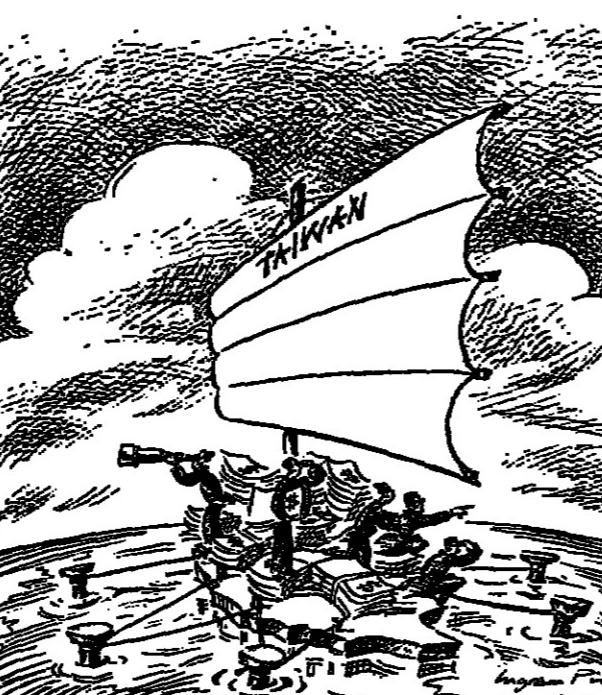
However, such business has in recent years been flowing away from Taiwan to lower-wage economies such as China. Having failed to establish their own brand names, Taiwanese companies are now trying to buy out their OEM customers.

The Taiwanese groups' ambitions have given rise to some extravagant predictions. In an officially-commissioned study published in April, the Global Economic Research Institute in Taipei forecast that the island's aggregate outward investment would reach \$300bn by the end of this decade.

However, since that study was prepared at the turn of the year, the economy has gone sharply into reverse.

A year ago the Government clamped down on unlicensed banks and investment companies, and the central bank began to tighten monetary policy to cool what was clearly an overheating domestic economy. The stock market's reaction was delayed but severe; since peaking in February, it has lost more than 70 per cent and a lot of money that was driving Taiwan's speculative frenzy has flowed to other stock markets, notably Bangkok and Hong Kong.

The collapse has left many Taiwanese companies, as well



as individuals, feeling considerably poorer. Bankers say many companies have shelved their plans to acquire marketing and distribution networks, technology, brands and brandnames abroad since their stockmarket valuations began the long descent toward reality. "There will be a lot fewer transactions until the market recovers, and that won't happen for a long time. I'm very pessimistic," says the manager of a US merchant bank in Taipei.

The biggest anti-climax in recent weeks has been a decision by Kenexin, one of the world's largest makers of Original Equipment tennis racquets, to abandon a bid for Prince Holdings, the US sports equipment maker. An 80 per cent stake in Prince was subsequently bought by Italy's Benetton family.

There is a suspicion that some Taiwanese companies have already overstretched themselves in their efforts to become multinationals overnight. Mr Stan Shih, chairman of Acer, for example, has already signalled that his com-

pany's investment strategy will become more conservative following the US and European buying spree that culminated in the purchase of Altos. Acer is planning to re-finance its loans with a convertible bond issue. Bankers confide that Tuntek, a big contracting and car importing company which in April announced an ambitious scheme to spend \$260m on six US hotels and \$100m on a massive real estate development near San Francisco, is now scaling down its ideas.

The truth is that there are structural as well as conjunctural reasons why the Taiwanese companies have yet to make the hoped-for breakthrough into western markets. For one thing, the rules governing financial transactions are scarcely rigorous, and the state of the accounting profession is such that obtaining a reliable picture of even a large listed company's true liabilities is by no means easy.

Moreover, many of the largest companies in a position to make a foreign acquisition are still actively controlled by an

ageing generation of family founder-shareholders who have not thought through any global strategy. "Most companies have vague ideas, but there is also a tendency toward making quick decisions," says Mr Sam Chang, a mergers and acquisitions expert with Blue Chip Capital Management.

The result is that companies have sometimes paid too much to get into businesses they do not understand. Take Pacific Electric Wire and Cable, Taiwan's biggest cable-maker. Last year, even though it had no previous experience in banking, Pacific Electric bought eight failing Texan savings and loan institutions for \$33m – a deal which raised eyebrows in Texas itself. Likewise, China Rebar had no financial experience to help in the purchase of Omnitank. At least eight other large Taiwanese industrial groups are thought to be planning to start private banks by next year.

To make matters worse, companies committed to strategic investments abroad often find their path obstructed by red tape. Most of the obstacles seem to be left over from the days when the government adopted its "island fortress" attitude and saw outward investment as a form of capital flight that passed competitive advantage to other countries.

Economists say these restrictions have the perverse effect of encouraging capital to flow out through underground channels and also tend to direct investments towards low-labour-cost developing countries rather than advanced western economies.

There are also political uncertainties to consider. Much as Taiwan wishfully tries to separate business from politics, its unstable relations with mainland China present a risk to potential investors.

Partly as a result, some Taiwanese companies are now refocusing attention on their home base. Several are looking to buy the Taiwan subsidiaries of foreign companies that have used Taiwan as a cheap manufacturing base. A part of the President Enterprises group last year bought the Taiwan subsidiary of troubled Wang Laboratories. Singer's Taiwan operation was acquired by a local group when the Singer name was bought by a Hong Kong company.

This can only be an interim stage, however. As the Global Economic Research Institute pointed out, Taiwan needs to liberalise both inward and outward investment if it is to continue to be upwardly-mobile and to play its proper role as gateway for world trade with China and Japan.

## Report of the Commission on Citizenship Between the lines, just plain old English tripe

By Joe Rogaly

**A** load of old tripe, under the rubric "Report of the Commission on Citizenship," was published in London yesterday. The Patron of the Commission, the Right Honourable Bernard Weatherill, is Speaker of Britain's House of Commons, a good public servant, and a decent man, but tripe is tripe; if it is not, then what we have here is codswallop, tommyrot, drivel, twaddle or, as my edition of the Overwelling Whipped Majority in the Commons she could get away with it. Mr Weatherill cannot be expected to head a commission whose purpose is to indicate that the benches he calls to order are packed with ciphers and that, consequently, he has no clothes. Yet he has none, save perhaps that anachronistic wig. He is, in truth, the chairman of what on good days is a passable talking-shop.

This might be one reason

The report suggests an award to community-minded bodies. A little cream is always welcome on apple pie

why, as the "commission" discovered, Her Majesty's average subject is unaware of what a citizen is. Most Americans are conscious of their constitution. They are taught at school how to be so. It is a characteristic of the US polity that groups of citizens band together to defend this or that right, the existence of which can be demonstrated by reference to a respected written document. Europeans across the Channel have constitutions that are recognisable, and easily taught in schools. We have endless documents, and precedents.

The famous British apathy, in evidence over the past few years in the face of the systematic destruction of the strength of locally-elected councils, will not be cured by merely putting something vaguely called "citizenship" into the national curriculum for our schools. There is no document. There are no rights other than the right to bulldoze the executive's wishes

through Parliament. The report's intention is good, but education in an individual's rights and responsibilities vis-à-vis the state will be useless if these can only be asserted, and not relied upon absolutely. Telling schoolchildren that there is a general view that such and such rules apply is not a sufficient means of creating actively conscious citizens.

The report attempts to define citizenship, partly by calling for documents such as the Universal Declaration on Human Rights, the European Convention on ditto, and so on – and partly by choosing T.R. Marshall, out of a hatful of writers that begins with Aristotle, first to support the contention that citizenship is "a process" and then to justify the assertion that rights include "social rights." I am of a more austere persuasion, and believe that health, education and even social security are matters of political controversy, not constitutional right. There are many solid arguments that may well prove me wrong, but they are not rehearsed here.

The commission proposes a review and codification of the law relating to the legal rights, duties and entitlements of what some statutes do define as "citizens" of the United Kingdom. There is no harm in this. It will ruin a few evenings and weekends for a few lawyers who probably deserve no better. Another group can proceed with the "sector by sector review of the relationship between the statutory and voluntary bodies" in public service. This could be useful. They have also thrown in policy guidelines by employers, and a parliamentary award to community-minded bodies. A little cream is always welcome on apple pie.

I'll tell you what they haven't done, these great and good folk. They have not thought, not for a second, of how to arrange matters so that ordinary residents of these islands can feel the true pride of citizenship, based on a foundation-stone whose rule governs all, with deference to none. Curious, is it not? Encouraging Citizenship. Report of the Commission on Citizenship. London. Her Majesty's Stationery Office. £2.

## LETTERS

### The waste of waste

From Mr Peter Rost MP.

Sir. Waste disposal by landfill faces tough pollution controls and costs will indeed rise, as Peter Marsh reminds us ("New broom sweeps through waste disposal industry," September 10). He rightly refers to the need for more incentives to encourage recycling but, regrettably, makes no direct reference to the best alternative option to landfill: refuse combustion as a fuel for energy production.

Shamefully, the UK is bottom of the European league in converting refuse into heat and power (as confirmed to me in a Parliamentary Question on June 18). Only 3 per cent of our waste is used for energy production. France converts 25 per cent, West Germany, Denmark and the Netherlands 30 per cent. Sweden uses 40 per cent, and I understand Switzerland

combusts almost 80 per cent of its waste into useful energy. Apart from avoiding pollution, which results from landfill, waste is too valuable a fuel to dump in holes. Only a fraction of the resulting methane can ever be extracted. Most of it will still leak into the atmosphere – a far more potent greenhouse gas than carbon dioxide.

Much of the refuse burned in European power stations not only produces economic electricity, but also hot water for district heating. Modern technology of waste combustion more than meets the toughest air pollution control standards. Continued landfilling of 97 per cent of UK waste is unnecessary, undesirable and unacceptable.

Peter Rost,  
House of Commons,  
Westminster SW1

### Foot-slogging over Africa

From Mr Malcolm Fraser.

Sir, It has only just been brought to my attention that a letter you published on July 10, from Mr Adrian Hewitt and Professor H.W. Singer, seriously misconstrues the report of the committee which I chaired, relating to the commodity problems of Africa (FT report, June 19). Let me set the record straight.

The report does not treat diversification in a cavalier fashion. It does not suggest that African countries' futures must rely merely on commodities. It does not ignore export earnings instability. It does express a caution, but, today, generally accepted view about the "first window of the Common Fund."

The report does point to the need for a significant change in attitude on the part of Africa, but also for a significant change in attitude on the part of the international community. Let me explain.

In its introductory chapter the report reviews Africa's mistakes. It also points out that a significant number of these mistakes has been made on the basis of economic advice thought to be good at the time – and which Adrian Hewitt and Hans Singer's letter repeats. The United Nations committee which I chaired was established because past prescriptions had failed, and because the work of Unctad had not been able to achieve a sufficient breakthrough in African development. It formed a part of continuing UN work in the effort to turn round Africa's future alone.

It draws attention to the way in which existing commodity production has often been neglected, whether at the level of research or extension or of storage or of transport or of search for markets. With rare exceptions, Africa has lost market share in a very significant way to other developing countries. This has reflected a lack of competitiveness and inefficiencies in the production chain right through to marketing of the final product.

The central thrust of the report is that you cannot jump, smoothly and successfully, from an inefficiently operating commodity sector, where resources had been wasted, where management is highly centralised and grossly inefficient, and where government interference in commercial affairs is intrusive, to the early stages of industrial develop-

ment. That is why many of the diversification efforts in Africa in the past have failed. (The World Bank, in its report on sub-Saharan Africa, indicates that about half its projects in Africa have failed.)

The committee's central thesis is that African countries must use effectively and efficiently the resources they have. We specifically say that this will provide the best, the most efficient and the quickest route to a broad diversification of the economy. Such diversification will not be possible unless the basic economic structure of African economies is corrected and unless the commodity sector within that structure is given adequate priority from production through to marketing.

Mr Hewitt's and Professor Singer's central contention is that we are saying that African countries should be commodity producers alone. That is the very reverse of what the committee recommends. To diversify effectively, you must use what you have efficiently. It is nonsense to say that we seek to commit Africa to a commodity future alone.

On other specific points of criticism, it is nonsense to say that we do not support diversification: a number of recommendations distinctly relate to that. We also make recommendations about debt, and about compensation financing to redress shortfalls in export earnings. We also take a realistic view of the Common Fund.

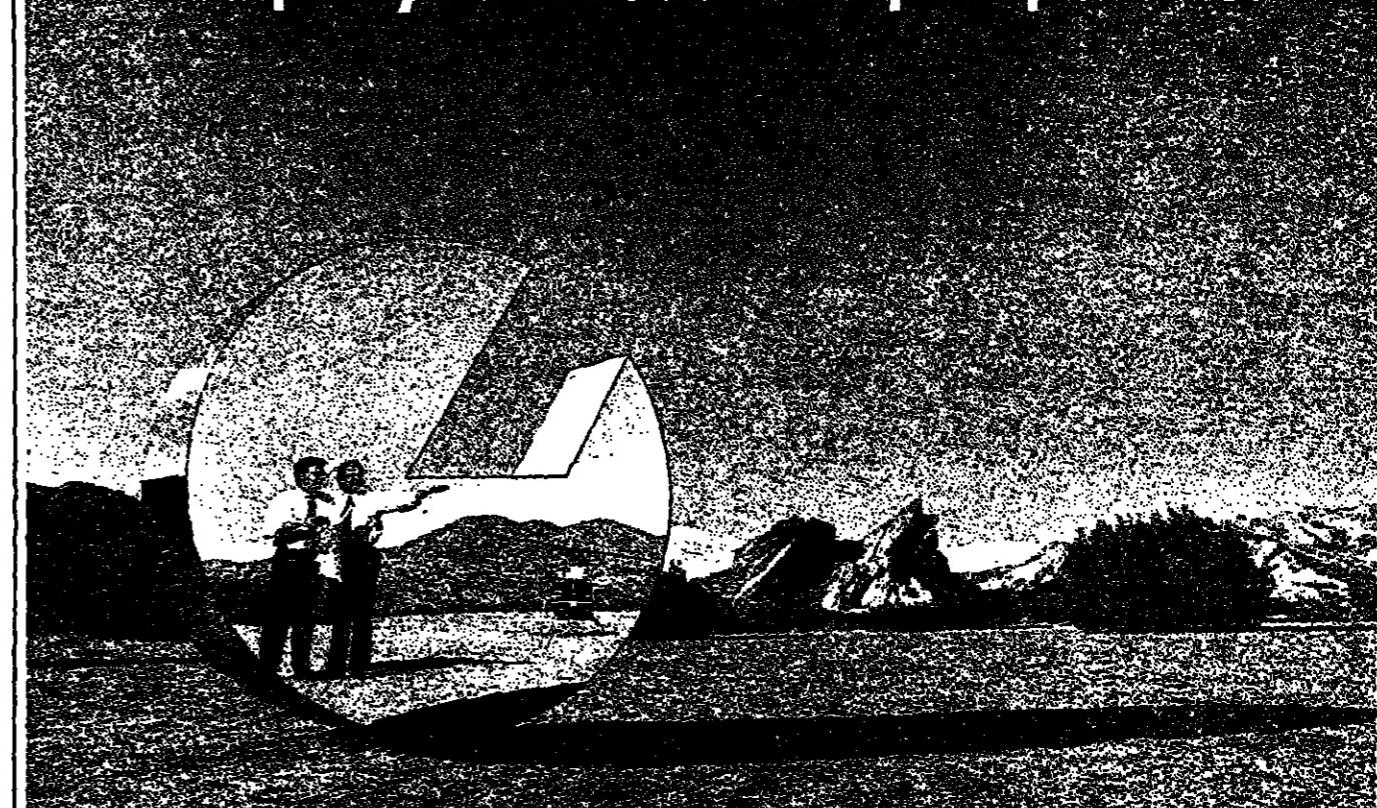
We recognise that for the time being funds must go into the Second Account, which is for promotion and development purposes.

We were determined, in our report, to be realistic. Whatever the future may hold, the simple fact is that no significant donor would today put funds into a new market stabilisation programme with price-fixing provisions. There is no point in recommending what is incapable of achievement – leaving aside, of course, the question of merit.

Our report was addressed to practical issues and it provides some suggestions about practical solutions. I hope that theoretical economists whose prescriptions over 40 years have failed Africa will not try and cloud the issue too much.

Malcolm Fraser,  
44th Floor, ANZ Tower,  
55 Collins Street,  
Melbourne,  
Victoria, Australia

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# FINANCIAL TIMES

Wednesday September 12 1990

Your international banking professionals



## BRITISH ELECTRICITY INDUSTRY

### ICI, Enron set for big power plant

By David Thomas, Resources Editor

FINAL CONTRACTS for one of the world's largest gas-fired power stations were signed yesterday by Imperial Chemical Industries of Britain, Enron Power Corporation of the US and four of the UK's regional electricity companies.

The station, which will be sited at ICI's chemicals complex at Teesside in north-east England, is the largest independent power project so far to challenge National Power and PowerGen, Britain's two established generating companies which are due to be sold to the private sector next year.

Houston-based Enron, one of the US's leading natural gas companies, will build and operate the station.

Mr Robert Baldwin, president of Enron Power UK, said the station could offer its cus-

tomers cheap electricity because its total costs, including capital charges, would be lower than the running costs of other large power stations in the UK.

An Enron affiliate has been given a fixed price contract of \$586m (£31.6bn) to build the station. Financing costs will take the total price above £700m (£3.1bn).

By comparison, a large coal-fired power station would probably cost at least £1bn, while the Sizewell nuclear station is forecast to cost more than £2bn.

The Teesside plant is scheduled to run with 66 units, about a tenth the level of a conventional coal-fired station because it avoids the fuel-handling stage of the operation.

ICI will take 257MW of cheap

electricity from the station's 1,725MW of capacity to power its chemical plants on Teesside.

ICI will also receive free steam from the station, which is to be a combined heat and power plant. Most of the steam will be used in ICI's nylon plant at the Teesside complex.

Fourteen-year electricity supply contracts have been signed with four regional electricity distribution companies. Midland Electricity will take 500MW; Northern Electric 400MW; South Wales Electric 200MW; and South Western Electricity 200MW.

The regional companies are also due to be privatised. The four electricity companies will jointly hold a 50 per cent equity stake in the pipeline. Editorial Comment, Page 16

same proportions as the amount of electricity they will take from the station.

ICI has decided against a stake at this stage, although it has an option to take 10 per cent from Enron's equity when the plant starts in April 1993.

Enron and its partners have signed a long-term gas supply contract with Amoco, British Gas and other members of the group which owns the Everest and London North Sea gas fields.

The group intends to build a gas pipeline into Teesside which will have a capacity of 1.4bn cubic feet a day. The Teesside station will use about a quarter of this gas.

The four electricity companies will jointly hold a 50 per cent equity stake in the pipeline. Editorial Comment, Page 16

### Israel and Moscow plan aircraft venture

By Hugh Carnegy in Jerusalem

ISRAEL and the Soviet Union have reached initial agreement to produce jointly, with US co-operation, civilian cargo aircraft for world markets using Soviet bodies, American engines and US and Israeli avionics.

If the project comes to fruition, it will provide important access to international customers for the Soviet aircraft industry, which to date has faced obstacles of quality, difficulty of servicing and certification in key markets.

It would also be a dramatic breakthrough in ties between Israel and the Soviet Union. Despite a thaw in relations recently, Moscow has yet to restore full diplomatic links broken off after the 1987 Arab-Israeli war. Commercial relations are minimal.

The joint aircraft plan

appears to have top-level support in Moscow. President Mikhail Gorbachev told a Soviet television interviewer it had been discussed during his summit meeting with US President George Bush in Helsinki this weekend. "This is a large-scale project," he said.

Although the Soviet side has tended to play down the Israeli role in public - Mr Gorbachev did not mention it in his brief remarks - Israel and US officials say the initiative was taken by Israel early this year. The project envisaged the main fitting operation for the aircraft being carried out by Israel Aircraft Industries (IAI), the big state-owned aerospace and military hardware company.

Protocols of intent on the project have been signed by Israel and the Soviet Union,

but US involvement is vital to overcome potential technology transfer objections and to secure certification from the Federal Aviation Authority (FAA). The FAA said yesterday that the project was still in the early stages of discussion.

The plan is that IAI would equip Tupolev 204 and Ilyushin 96 aircraft with Pratt and Whitney engines and US and Israeli avionics to produce aircraft aimed primarily at the civilian cargo market, which is expected to show strong demand for some years to come. IAI has well-established programmes for converting and re-equipping airliners which are approved by the FAA.

The Israelis say the Soviet aircraft bodies are of high quality. The presence of many highly qualified Soviet immigrants in Israel would

help overcome technical and communications problems involved in fitting out the Israeli aircraft.

United Technologies, the parent company of Pratt and Whitney, is understood to have been involved in the project from an early stage. Mr Armand Hammer, the US industrialist with long-standing ties in Moscow, is heading a consortium of prominent investors to raise finance, including Mr Robert Maxwell, the British publisher, Mr Shaul Eisenberg, the Israeli businessman, and Mr Albert Reichman of Canada.

Mr Hammer said he was confident the US authorities would give the go-ahead for the use of US technology. If the project went ahead, the first completed aircraft could be ready in 1995.

Allied warships on alert for showdown

By Lionel Barber in Washington

ALLIED warships in the Gulf are preparing for a showdown with several Iraqi ships poised to try to break the international embargo against Baghdad.

The risk of a confrontation has increased, because of reports of potential and actual sanctions busting. Under a newly agreed plan, British or French ships are likely to take the lead in challenging Iraqi vessels.

In Bahrain this week, Western and Arab naval forces agreed to divide the Gulf into specific patrol areas, with Britain assuming the lead role in the northern end of the waterway and the US taking charge further south around the Straits of Hormuz. France's 14 warships are acting independently for the time being, according to Gulf diplomats.

The plan means that British - and possibly French - warships are more likely to intercept Iraqi vessels sailing south, reinforcing the message that the United Nations embargo is a multinational effort, rather than purely a US military operation.

Western officials said that it was important to send an early signal that sanctions busting, particularly by Iraq, will not be tolerated.

Mr Martin Fitzwilliam, White House press secretary, said yesterday that "there are a great number of reports of small seaports" in the sanctions. But he insisted that "for the most part we believe they are being met."

Privately, however, US officials concede that the political value of the UN sanctions effort outweighs its economic impact on Iraq.

CIA intelligence estimates are said to be pessimistic about whether the sanctions will bring President Saddam Hussein to his knees in the short term. Smuggling and cheating by other nations are among the biggest threats, but there is also concern about a good Iraqi harvest early next year which would ease food shortages.

The US naval presence in the Gulf region is overwhelming: 10 US warships are operating in the Persian Gulf, with a further 24 in the Gulf of Oman and the Arabian Sea. Around 70 ships in total from different countries are in the Gulf and Red Sea.

British rules of engagement mean that an Iraqi ship resisting interception would face a blank round of gun-fire as a prelude to boarding. But the US rules of engagement are understood to be harsher, with commanders being allowed to shoot off the propellers of vessels trying to run the blockade.



### US and Soviet Union discuss long-term peace in Middle East

By Anthony Robinson in Moscow

THE US and Soviet Union yesterday laid the foundations for co-operating in the Middle East on a long-term basis during wide-ranging talks between Mr James Baker, the US Secretary of State, and Mr Edward Shevardnadze, the Soviet Foreign Minister.

The two were expected to have further talks on the Middle East tomorrow, reflecting the unprecedented closeness between the superpowers as a result of Moscow's willingness to stand firm in its opposition to Iraq's invasion of Kuwait.

However, with Moscow having made clear its preference for a peaceful diplomatic solution, discussions are believed to have centred on future security and arrangements with other countries in the region.

Western officials noted that a diplomatic solution which

left Iraq with a large standing army and nuclear ambitions would lead to greater unease among neighbouring Arab states which have already formed a de facto anti-Iraq coalition.

The talks, which followed lengthy meetings between the two men at the weekend summit meeting in Helsinki, were part of a heavy diplomatic programme in the Soviet capital as foreign ministers of the four war-time allies - the US, Britain, France and the Soviet Union - put the finishing touches to the German reunification agreement due to be signed in the presence of President Gorbachev today. But the two men also discussed the continuing START strategic arms reduction negotiations, and Vienna talks on conventional arms cuts, plus a wide range of

regional issues. The talks included detailed discussion of an election commission for Afghanistan and the Cambodian question as well as developments in Angola and Central America before focusing on Iraq and events in the Gulf.

• Turkey has increased the numbers of its troops along the frontier with Iraq from 60,000 to around 85,000, according to military sources, Jim Bodenhamer writes in Ankara. Iraq, meanwhile, is understood to have redeployed some 100,000 of the troops until recently stationed on the Iranian frontier to boost the existing five divisions along the Turkish border. Mr Alimir Albulut, Turkey's Prime Minister, yesterday poured cold water on suggestions that his government was ready to sanction military intervention in the Gulf.

Using electronic counter-measures or "decoys", the French equipment was on several occasions able to flood the air by giving Awacs too much information.

A second concern is that the French equipment - which is light enough to be put on top of an 18-wheel vehicle - is protected against attack from the air by other electronic jamming gear.

French officials have been embarrassed by reports that

friendly jets to intercept them or attack them. Its radar eye has a 360-degree view of the horizon, and at operating altitudes can "see" more than 200 miles, simultaneously tracking air-to-air missile.

Mr Jean-Pierre Chevallier, French defence minister, said recently: "Between what is said and what is done there is a big difference. I deny that any instruction has been given (to supply details). For the rest, it is a question covered by military secrecy and you will understand that I can say no more."

In Washington, French officials said they were shocked by suggestions that Franco-US cooperation in the Gulf was

### KGB's new role swaps the iron fist for a velvet glove

By Anthony Robinson in Moscow

IN THE old days, most people entered the pre-revolutionary insurance company building at the top end of Moscow's Dzerzhinsky Square through the back entrance. Few came out alive.

If they ever had an insurance policy it was effectively cancelled by the revolution and by Lenin's creation of an extraordinary secret commission called the Cheka, the precursor of the KGB.

Yesterday, 70 years and millions of ruined lives later, the men who currently run the KGB opened the ornate wooden front doors of their headquarters to the local and international press. The purpose was to launch a KGB press centre and publish their image as open-minded instruments of the current orthodoxy - glasnost and perestroika.

The imposing pink brick building is surprisingly modest inside. Uniformed KGB officers usher visitors into a steel-lined lift to the third floor conference centre along carpeted corridors flanked by anonymous offices. Only three photographs decorate the walls of the conference centre: of Lenin, Felix Dzerzhinsky and the head of the Cheka, and President Mikhail Gorbachev.

A plaque on the outside of the building also commemorates Yuri Andropov, the first head of the KGB to become leader of the Communist party, and hence the entire country, on the death of the now unlamented Leonid Brezhnev in 1982.

But the blank period of nearly 40 years which once stretched between "iron Felix" Dzerzhinsky and the man who brought the KGB under close party control is now being painfully filled as this ravaged country redisovers its past.

The men who were the instruments of Stalin's rule by terror - Yezhov and Beria - may not be officially recognised on the walls of KGB headquarters, but neither they nor their victims can any longer be considered "unpersons".

Thanks to glasnost the crimes of the recent past are now common knowledge. Mr Vladimir Kryuchkov, the current KGB chairman, announced in June that 3.75m were "subject to repression in the thirties and early fifties."

Thanks to the lifting of taboos on discussion of the past, the highly intelligent bureaucrats charged with securing the borders and the integrity of the Soviet state freely discuss the "regrettable" crimes of the Stalinist period as if they took place on another planet in another age.

But glasnost has its limits. A Polish correspondent asking for further details on the murder of more than 5,000 Polish officers in the Katyn forest was told that unfortunately most of the files had been lost. KGB staffing figures are also still a secret: not a KGB secret, said Mr Alexander Karbayev, the press centre chief, but a state secret.

Now that the Communist Party has formally given up its monopoly of political power, the KGB, as its name Committee for State Security implies, is seeking a new function as guarantor of order in the middle of the threatened chaos of transition to a democratic, market-oriented society.

But its terrible past, and the suspicion that many secret opponents of reform lurk in its corridors, continue to make radical reformers nervous.

They fear it could undermine attempts to re-create a society in which the security of citizens will be assured once again by insurance companies, not secret policemen.

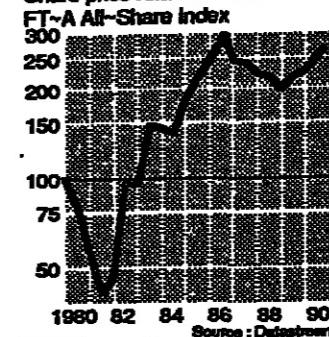
Soviet economy, Page 4

### THE LEX COLUMN

## Fisons repeats the prescription

### Fisons

Share price relative to the FT-A All-Share Index



Source: Datastream

1980 82 84 86 88 90

Source: Datastream

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# FINANCIAL TIMES COMPANIES & MARKETS

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**Thwaites**  
THE NO.1 IN DUMPERS

## INSIDE

### Alusuisse-Lonza warns on profits

Alusuisse-Lonza Holding, the big Swiss aluminum company, predicted group net profits this year would fall about a third from last year's SF468m (\$358.4m), but said it was not excluding a higher dividend this year. Higher profits at the parent holding company will help to maintain the dividend, said Alusuisse.

**Family fortunes and fickle fate**  
Corporate raiders Sam, Bill and Hy Belzberg have been thrown on the defensive. Falling share prices, the collapse of the junk bond market, difficulties in US property and the public backlash against corporate raiders are all taking a toll on the three brothers. Bernard Simon looks at the sudden turnaround in the fortunes of Canada's Belzberg family and its flagship holding company, First City Financial Corp of Vancouver. Page 21

### Bond considers end of era

Bond Corporation Holdings, the troubled Pernell-based group, has proposed a possible debt-for-equity swap with its main unsecured creditors. Peter Lucas, Bond executive director, (left) has acknowledged that the move would mean the end of an era by removing voting control from Australian businessman Alan Bond. It has become apparent, he said yesterday, that creditors will ultimately decide the company's fate. Page 22

### Fisons jumps 35% in interim

Fisons, the peat-to-pharmaceuticals group, dispelled some of the gloom enveloping the current UK results season by reporting a strong 35 per cent advance in interim profits. Pre-tax profits for the first six months climbed to £90.2m (£169.5m) on sales of £262.9m. David Owen looks at improvement, which resulted in a 20 per cent rise in earnings per share. Page 25

### Silver lining to Singapore slide

The Singapore market is sliding. A slowing of the economy has coincided with the Gulf crisis, and its stock market has had a rougher ride than its Asia Pacific neighbours in recent weeks; volume is embarrassingly low, but say some analysts, not all the news is bad. The bargain-hunting season may soon commence. Back Page

**Slimmer Bund falls at mid-stage**  
Bunzl, the specialist UK manufacturing and distribution company that has emerged from an 18-month programme of disposals, saw first-half pre-tax profits fall by more than 25 per cent to £30.4m (£54.7m). Despite difficult trading conditions, particularly among its plastics and cigarette filter manufacturing operations, the group plans to maintain its dividend level and remains optimistic about future profitability. Page 27

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### Chief price changes yesterday

FRANKFURT (DM)		PARIS (FFM)	
Borsig	+ 15	Borsig	+ 15
Hochst	+ 178	Lufthansa	+ 140
Springer Verl.	+ 23	Siemens	+ 85
Fiat	- 19	Tele	- 175
Daimler-Benz	- 19	General Elec.	+ 115
Masch Renk	- 230	GDF	+ 83
Volkswagen	- 125	Fontanges	+ 171
Zanders Fein	- 7	Ferrari	+ 143
BMW	- 71	Pemex (Canc.)	+ 105
Fluor	- 1		
Peals	- 1	Faids	- 10
Compaq	- 134	Philips	+ 80
General Elec.	- 205	Toshiba	+ 10
Tandem	- 112	Yamaha	- 190
	- 23	Yokohama	- 270
	- 20		- 270

LONDON (Pounds)		Paris (FFM)	
Fluor	+ 7	Credit Michel	- 6
AMS	+ 7	Emergency Oil	- 13
Bond	+ 9	Emerson	- 45
Data	+ 11	Entec	- 5
Computer Peripherals	+ 7	Horizon	- 5
Locks	+ 7	Lowell (Y.L.)	- 8
Postal Elect.	+ 6	LSM	- 8
Shea	+ 8	Net West	- 25
Plastic	+ 8	Pentland	- 5
Adscene	- 18	Penning Ranch	- 7
Colorgraphic	- 13	Schlesser	- 17

## COMPANIES & MARKETS

Wednesday September 12 1990

### BCE to sell energy stake for C\$1bn

By Robert Gibbons in Montreal

BCE, the Canadian industrial conglomerate, is ending a costly seven-year diversification spree by selling its main energy holding, 48.8 per cent of TransCanada PipeLines (TCP), in a secondary offering.

BCE, which owns Bell Canada, the telecommunications concern, and Northern Telecom, the telecoms equipment group, hopes to raise more than C\$1.2bn (\$1bn) from the sale by the end of 1992.

BCE's controlling stake in TCP was its first diversification away from telecommunications in the 1980s. However, when Mr Raymond Cyr took over as chairman

in 1988, he reversed the company's moves into energy, property, printing and publishing, and computer services to refocus on telecommunications and financial services.

The TCP stake will be sold to a group of Canadian investment dealers led by ScotiaMcLeod, Midland Walwyn Capital and Gordon Capital. The group will then distribute to the public 37.5m units comprising TCP common shares and warrants at C\$1.77 each for a total of C\$637.5m. BCE will receive the cash in two instalments by October 1, 1991.

Each unit comprises a TCP

common share plus a warrant entitling the holder to buy another share by December 15th, 1992 at C\$17.50. Assuming all warrants were exercised, BCE would gain a further C\$65m.

BCE's diversification has been plagued by difficulties. Its most disastrous move was the 1985 acquisition of Daup Development, now BCE Development (BCED). This heavy loss-maker was hit by the North American property downturn and may halt payments on some debt while a financial restructuring is organised.

BCE wrote this holding down

by C\$440m last year, and brought in a property firm controlled by Messrs Peter and Edward Bronfman to manage BCED.

Another problem area for BCE

was its heavy investment in Kincardine, a debt-ridden, high-technology holding company owned by Ottawa entrepreneur Mr Rodger Bryden, which owes BCE about C\$400m. Also, in 1988, BCE merged its printing business into Quebecor for a 21 per cent interest in the Montreal printing group.

BCE will use the cash from the TCP sale to reduce short-term debt. It will show a gain of

### Chilly Alpine breeze for the big Swiss banks

By William Dullforce and Tracy Corrigan on new rulings

**M**onday was a black day for the big Swiss banks. The federal government ordered them to dismantle four price-fixing cartels. It worsened the blow by announcing plans to have their mortgage rates supervised by the Price Ombudsman.

For a state in which government and banks are generally believed to work hand in glove, these were extraordinary developments. One banker described the government's decision to back the Cartel Commission's price-fixing rulings as a slap in the face.

Another lambasted the announcements by Mr Jean-Pascal Delmaruz, Economy Minister, as totally contradictory. The cartel decision aimed at freezing market forces, he said, but supervising mortgage rates implied an attempt to control market forces.

On the cartel issue, the government's motive appears to have been to keep Switzerland in close harmony as possible with competition regulations in the European Community. Switzerland, together with the five other members of the European Free Trade Association, is negotiating on future relations with the EC.

On the mortgage side, the government was responding to strong public reaction to a 40 per cent climb in mortgage rates over the last two years, which has been translated into a 22 per cent increase in housing rents.

To foreign bankers Monday's developments were further illustration of the unremitting pressure of international deregulation and competition on an archaic, if powerful, Swiss banking system.

Two of the Cartel Commission rulings are particularly contentious:

• The abolition of the agreement which fixes stock exchange

commissions; and

• The order to the Big Bank syndicate, which dominates the underwriting of Swiss franc bond issues for foreign borrowers, to abandon an agreement under which members are prevented from joining other syndicates or managing other debt issues.

A Zurich banker said yesterday that elimination of the agreement fixing securities trading commissions would actually lead to more reasonable (that is, higher) pricing. Many brokers had recently been ignoring the agreement and cutting prices to win business in

a low-volume market.

The long-term effect of open competition could be a return to higher commissions, he argued. At present the big banks do not calculate the true costs of their brokerage operations. As a result, they were too big and overfunded. Competition would force the banks to take costs seriously, and lead in the end to greater concentration and the restoration of interbank commissions.

However, Mr Pierre Lardy, chairman of the brokerage committee, voiced concern that the government's edict could weaken the Swiss equities market, as, he claimed, London's Big Bang had undermined the quality of its stock exchange.

"Decent" margins would allow us to finance the modernisation of the Swiss bourse. After Big Bang nobody in London can afford to invest in new products or of quality of service," he said.

On the other hand, the government's decision to fix stock exchange

commissions, and

the second contentious change, the removal of the restriction on members of the Big Bank syndicate, will create broader opportunities for foreign banks operating in Switzerland. But the power of the large Swiss banks will leave their market position largely unaffected.

The abolition of the "loyalty" clause, which prevents members of the Big Bank syndicate from underwriting other debt issues does not spell the end of the Big Bank syndicate, bankers agree, but will create a more competitive environment.

For decades, the big three Swiss banks, Credit Suisse, Swiss Bank Corporation and Union Bank of Switzerland, have dominated the Swiss bond market. Their fixed syndicate is made up of dozens of banks, including small regional banks, which control Switzerland's retail distribution network. It underwrote 77 per cent of Swiss franc bonds issued in the first eight months of this year.

Although other banks are allowed to lead bond management issues, in practice they do not have the placing power to distribute the bonds without the support of some of the Big Bank syndicate members, which command the distribution network.

The Cartel Commission ruling would mean, said a banker from a Geneva-based syndicate, that other banks would now be able to join Big Bank syndicate members in bidding for management of bond issues by sovereign, triple A and other big corporate issuers.

"If we can join with members of the syndicate, say, Swiss Vakbank or the central bank, we can offer the big borrowers more flexible terms. Some of the borrowers are fed up with the dictatorial of the big banks.

We could do better, for instance, for Electricité de France," the Geneva banker said. He also saw greater scope for joint lead management with foreign banks.

A foreign banker based in Switzerland said that the cumbersome structure of the syndicate system had failed to fit the mechanics of mortgage rates by the Swiss government, "which is the market." Foreign banks should be better able to win new issues business through corporate relationships and innovative structuring, improving the professionalism of the whole market.

Members of the Big Bank syndicate did not comment yesterday on the government's order, except to stress that talk of the demise of the syndicate was premature. An appeal against the measures would be unlikely to be

successful, bankers say.

"It was a last logical step in the liberalisation process, which had already been implemented in most European countries, but it is ironic in the context of fresh intervention in the price mechanism

## INTERNATIONAL COMPANIES AND FINANCE

**Alusuisse predicts fall in year's net**

By Our Financial Staff

**ALUSUISSE-LONZA** Holding, the big Swiss aluminium company, yesterday predicted that group net profits this year would fall about a third from last year's SFr160m (\$35.5m), but said it was not excluding a higher dividend this year.

Group net profit for the first half of 1990 was SFr170m but the six-month comparison was given. Group turnover in the first half slipped to SFr3.44bn from SFr3.55bn. Cash flow dropped to SFr340m from SFr500m.

Alusuisse noted that, in spite of the projected fall in group profits, the parent holding company would post slightly better profits in 1990. Parent company profits last year were SFr130m.

The income derived from investments in subsidiaries

and affiliates in 1990 is significantly up on the previous year's yield owing to these companies record performance last year, which has resulted in higher dividends being paid to the holding company in 1990," Alusuisse said.

"This allows us to retain our present dividend policy." On 1989 results, Alusuisse raised its dividend 50 per cent to SFr1.15 per registered share, SFr30 per bearer, and SFr3 per participation certificate.

The predicted one-third fall in group net profits this year would produce a figure around the level reached in 1988, when Alusuisse made a profit of SFr317m. However, the company said the Gulf crisis made precise forecasts impossible.

These figures may look dis-

appointing at first glance but in our opinion such an impression would be false," the company said.

Alusuisse said it expected a cash flow for 1990 of more than SFr650m, compared with 1989's SFr494m. Alusuisse had previously given a 1989 cash-flow figure of SFr389m.

Even so, the expected 1989 cash flow would suffice to internally finance investment projects and acquisitions, the company said. Investments this year should total SFr600m, down SFr40m from 1988. Analysts noted that cash flow is running at a rate of 10 per cent of sales, still a good level for an industrial concern.

On the first-half basis, Alusuisse said that "thanks to our wide diversification and increased

orientation towards specialities, the effects of weaknesses had remained within bounds."

Analysts suggested that this year's group profit decline could hurt the dividend to be paid in 1992.

They noted that the company's restructuring effort had succeeded in producing more finished products and reducing exposure to cyclical raw materials, thus improving long-term strength.

In the short run, however, the company remains subject to currency factors, commodity prices, economic slowdowns and narrower profit margins, they said.

For the year, the company expects sales to decline about 8 per cent to about SFr6.5bn from SFr7.1bn in 1989.

**Renault arm in Argentina may expand into Brazil**By John Barham  
in Buenos Aires

**RENAULT'S** Argentine subsidiary says it is considering expanding operations to Brazil, where Volvo, its worldwide partner, already has a truck and bus unit.

Mr Jesus Peon, managing director of Renault's Argentine operation, said in an interview published yesterday:

"In a first stage we will begin exporting to Brazil, then later, through associations with Brazilian companies, we could decide to produce there. Nothing definite has been decided yet."

Amolatina, the holding company that manages Ford and Volkswagen operations in Brazil and Argentina, shares production facilities in both countries.

However, Renault would become the first company to expand into Brazil from Argentina, rather than merely consolidate existing operations.

Bankers in Buenos Aires say Renault has long planned to scale back its operations in Argentina, either by selling part of the subsidiary to local investors or expanding operations into a more promising market.

Argentine car production has fallen by two thirds to about 100,000 units a year in the past decade as the country succumbed to an unprecedented recession. Renault executives are understood to have held talks with Chilean and Brazilian government officials to discuss relocation packages.

It now seems that Brazil has won. Increasing economic integration with Argentina and liberal trade policies will allow it to increase exports and reduce idle capacity, while Volvo's presence in Brazil will allow Renault to spread the risk of entering a new market.

Mr Peon said that Renault would send dies from Argentina to produce cars in Brazil in a capacity-sharing plan. He said: "We should have a policy by which an Argentine company makes one or two models, but not four, five or eight for both the Argentine and Brazilian markets."

**Merger to give insurance giants increased muscle**

Karen Fossli on plans to link Norway's biggest firms



UNI has made a 5 per cent staff reduction to 2,000. Further reductions are forthcoming, but they are hostile to outside details.

Both companies have made significant recoveries in the last two years; in the non-life business Storebrand reversed losses of Nkr525m in 1988 to profits of Nkr850m last year.

UNI climbed in the same period from Nkr57m to Nkr365m while its life insurance business generated Nkr2.5bn in 1989.

"Consider the scale of the two companies' combined economy," Mr Sandnes suggests. UNI-Storebrand will be Norway's third biggest company in terms of assets which will reach Nkr20bn by 1992.

The merger will prop UNI-Storebrand to a position as Scandinavia's biggest insurer apart from Sweden's Skandia but, more importantly, it will create a company with enough muscle to meet international competition.

Domestic competition became heated last year after Skandia purchased the ailing Vesta insurance group. Other domestic players sought alliances in and outside Norway.

After an era of deregulation in the 1980s which sparked over-heated competition, unprofitable general insurance business and significant changes in the non-life insurance sector, the 1990s are expected to bring changes to the structure of the life insurance sector and keener competition by foreign companies.

Norway's regulators have maintained strict rules on mergers within the finance community which were shattered last year by a radical reversal in policy allowing Norway's two biggest banks to merge.

They had no choice. A domestic recession set in after Norway's oil-dependent economy was ravaged by a plunge in world crude oil prices in 1986. This forced a record number of bankruptcies and credit losses by the banks which is not expected to abate this year.

Some insurance companies - Storebrand included - involved in credit lending also suffered heavy losses. Now, finance institutions are scrambling to find buyers.

In addition, he points to a huge domestic market potential to expand life insurance/pension products.

According to Mr Sandnes there currently exists a Nkr25bn public sector welfare/pension deficit. "It's definitely underfunded and based on our internal calculations it's going to get worse," he forecast.

The terms of the merger, based partly on equity capital distribution, will give Storebrand's current shareholders a 60 per cent stake in the new company, while a trust directly controlled by UNI's general policyholders and UNI's clients will hold the remaining 40 per cent, but the split between the two is to be decided by external advisers.

Both companies foresee it being a smooth process as they have gained experience from other mergers out of which they were formed.

**Continental in link-up with SAS**By Nikki Tait  
in New York

**CONTINENTAL** Airlines, the US carrier, and Scandinavian Airlines System (SAS) yesterday announced that they were launching a joint eastbound "priority cargo express service."

This will offer a freight delivery service from about 90 US cities to 60 Scandinavian and European destinations.

The service is the first joint move by the two airlines since SAS doubled its stake in Continental to 18.4 per cent last month, a move which accompanied the departure of Mr Frank Lorenzo, Continental's controversial chief executive.

The two airlines already have a westbound cargo service - a joint operation set up last year.

Continental said it saw the new service, which will handle the freight on passenger aircraft, as "one of many joint developments between the two airlines."

● In yesterday's issue it was wrongly reported that SAS was selling half its 50 per cent stake in the US "in-house," with the remainder being run on a franchise basis. The acquisition of the Collins' KFC outlets, together with certain property interests of the West Coast

**Eskénazi resigns from more posts**

By Lucy Kellaway in Strasbourg

**MR GERARD ESKÉNAZI**, the French banker, yesterday resigned as vice-president of Groupe Bruxelles Lambert, the Belgian holding company, ending a long and dynamic partnership with Mr Albert Frère, chairman of GBL.

Mr Eskénazi also resigned from the board of Petrofina, the Belgian oil company, where he is to be replaced by Mr Jacques Calvet, the chairman of Peugeot, the French car group.

The two resignations came as little surprise yesterday, fol-

**PepsiCo increases share of fried chicken outlets**

By Nikki Tait in New York

**PEPSICO**, the US soft drinks manufacturer, is acquiring a further 209 Kentucky Fried Chicken restaurants from Collins Foods, as part of a complex restructuring of the quoted Los Angeles-based franchise group.

The deal means that PepsiCo will now operate about 30 per cent of the 5,000 KFC outlets in the US "in-house," with the remainder being run on a franchise basis. The acquisition of the Collins' KFC outlets, a Nasdaq-listed company, which Collins does not own,

**YSL advances 43% halfway**

YVES SAINT LAURENT, the French fashion house (YSL), said yesterday that net profit grew 43 per cent in the first half of 1990, from FF749.3m in the year-ago period, AP-DJ reports.

Consolidated revenue grew 5.2 per cent to FF1.34bn, the company said. On a comparable exchange-rate basis, the gain would have been 10.5 per cent. It added that seasonal factors, which mean that most perfumes are sold in the second half, also affected income.

YSL said the profit gain reflected lower financing charges this year, as well as gains from debt management.

**Bancal Tri-State Corporation USD 50,000,000 Dual Basis Bonds 2000**

In accordance with the terms and conditions of the Bonds, notice is hereby given that for the 6 months period from September 11, 1990 to March 11, 1991, the Bonds will carry an interest of 8.825% per annum (margin included). The relevant interest payment date will be March 11, 1991 and the coupon amount per USD 10,000 Bearer Bond will be USD 443.70.

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In accordance with the provisions of the notes, notice is hereby given that for the six months interest period from 12 September 1990 to 12 March 1991, the notes will carry an interest rate of 7.7% per annum. Interest payable on 12 March 1991 will amount to USS400.71 per USS10,000 note and USS10,017.65 per USS\$250,000 note.

American Mercury Company Trust Company JP Morgan

**PKBANKEN (incorporated in the Kingdom of Sweden)**

Y5,000,000,000 Floating Rate Nikkei Average Notes Due 1992

Notice is hereby given that the rate of interest for the interest period from 12th September 1990 to 12th March 1991 is 8.53% per annum. Interest payable on 12th March 1991 will amount to Y4,229,945 per Y100,000,000 principal amount of the Notes.

Agent Bank The Long-Term Credit Bank of Japan, Limited

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## INTERNATIONAL COMPANIES AND FINANCE

## Columbia S & L junk bond sale stopped by regulators

By Janet Bush in New York

**COLUMBIA** Savings & Loan, the California thrift which is insolvent because of an estimated \$1bn in losses and a deeply discounted portfolio of high-yield junk bonds, moved one step closer to being taken over by the federal Government when thrift regulators rejected its plan to sell its junk portfolio.

Columbia announced in July that it had agreed to sell its \$2.5bn in junk bonds to Gordon America LP, a partnership associated with Gordon Investment Corp, an aggressive merchant bank based in Toronto.

At issue was a "non-re-course" clause which provided for any default by Gordon. In the case of a default, the junk

bonds would have been returned to Columbia, leaving the ailing thrift in an even worse position and the federal Government with the ultimate liability. As of June 30, the thrift was insolvent to the tune of \$3.22bn.

The Office of Thrift Supervision said that it could not approve the transaction in which Gordon would have bought the portfolio for \$3bn, a slight premium.

The deal was to be financed with \$300m in cash and \$2.7bn in the form of a note bearing interest of 10.5 per cent per year.

The OTS said that the terms of the financing raised a significant legal issue of compliance with the provisions of the

thrift ball-out Bill passed in August 1988. The Bill requires savings and loans to divest their junk bonds.

It said that not all cash bids had been sought by Columbia and that the thrift did not consider any bids which would have given it a share of any future gains of the portfolio.

Therefore, the OTS said, it "could not be confident the bidding process had produced the best ultimate value for the company, First City Financial Corp of Vancouver."

The OTS said that Columbia might fail even if the sale of its junk portfolio were to go through.

Columbia said that it would try to restructure the deal but that its options were limited.

## Fluor advances 18% to \$40m

By Nikki Tait in New York

**FLUOR**, the world's largest engineering and construction services company, yesterday reported an 18 per cent improvement in third-quarter profits, at \$40m after tax. The figure was scored on revenues which advanced to \$1.77bn from \$1.56bn.

The advance comes after a dip in the second quarter of the current year, and leaves aggregate net profits for the first nine months, to the end of last July, up by just over one third at \$106.2m.

The third-quarter profits total translates into earnings per share of 49 cents, 17 per cent higher than in the same period a year ago. Fluor said the 1990 figure included a discontinued operations gain worth 10 cents a share, from

the sale of its Pea Ridge Iron Company.

However, the comparable figures from the third quarter of 1989-90 also included a one-off gain of 11 cents a share after a settlement with the National Iranian Oil Company.

Fluor said that new orders in the third quarter were slightly ahead of the previous year at \$2bn.

This leaves the new order figure for the nine months up by 11 per cent. "We are encouraged by the strength and diversity of new business activity despite the Gulf crisis," said Mr Les McCraw, Fluor's chief executive.

There has been some concern among investors about the impact of the Middle East crisis on Fluor, which recently

said it had received contracts for parts of Saudi Arabia's major project to overhaul and expand its oil and gas production facilities.

However, the company stressed yesterday it had no interests in Kuwait or Iraq, and that work in progress in Saudi Arabia totalled less than \$50m and was continuing.

During the third quarter, Fluor Daniel - the group's engineering and construction business - saw "substantially higher" profits, with both margins and volume increasing.

Fluor said that work for the natural resources sector, including oil and gas, was particularly buoyant. Results from natural resources investments were moderately improved on the previous year.

## Price increases boost Heinz sales by 12%

**H.J. HEINZ**, the US food group whose products range from ketchup and soup to "Weight Watchers" products and tinned tuna, reported a 13.2 per cent advance in after-tax profits at \$143.2m during the three months to August 1.

The first-quarter rise translated into a 12.5 per cent rise in earnings per share at 54 cents.

Heinz, which has shown consistent profits growth over the past decade, said the improvement was secured on sales up by 7.4 per cent at \$1.56bn. However, the company conceded that the improvement was largely due to price increases spread across most of its major product categories, with sales volumes - on an aggre-

gate basis - staying flat. This picture, it said, was due to a fall in sales volumes on the tuna side, offset by some significant increases elsewhere. Heinz attributed the difficulties to increased import competition and heavy trade buying at the end of last year ahead of an expected price increase which did not materialise.

Heinz said that some of the sectors showing strong underlying sales growth included the ketchup business in the US and the UK operations.

Profits at the operating level stood at \$26.1m in the first quarter, while interest costs rose to \$25.5m from \$16m.

## Japan sell-off cancelled

FOR THE SECOND year in succession, Mr Ryutaro Hashimoto, Japan's Finance Minister, has called off the sale of a tranche of the Government's shares of Nippon Telegraph and Telephone (NTT), writes our Tokyo Staff.

Mr Hashimoto said the price of NTT shares on the Tokyo stock market had fallen so low that new shares could not be sold.

The ministry, which holds two thirds of the shares, was

counting on raising Y1.300bn (\$9.3bn) through the sales to help finance public works.

NTT shares, initially

launched on the Tokyo Stock Exchange in January 1988 at Y2.12m each, have tumbled recently to the Y800,000 range.

Market participants have been expecting the ministry to cancel this autumn's planned issue of 1.95m shares.

**Notice to the Holders of Canadian Pacific Limited U.S. \$75,000,000 Retractable Debentures due 1990/1999 (the "Debentures")**

NOTICE IS HEREBY GIVEN that pursuant to paragraph 2.02(C)(3) of the Trust Indenture pertaining to the above-described Debentures shall bear interest for the Interest Period commencing on October 15, 1990 and ending on October 14, 1995 at a rate which is to be 0.90% per annum above the annual yield then prevailing, rounded to two decimal places, of the bid rate for United States Treasury 8 1/2% bonds due November 1995, which yield shall be determined as at 2:30 p.m. (London time) on September 28, 1990. The new rate shall be published on October 2, 1990.

Any Debentureholder may, upon giving notice accompanied by such Debenture to any of the Paying Agents listed below or after September 28, 1990 but not later than October 5, 1990, irrevocably elect to switch Debenture redeemed by Canadian Pacific Limited on October 15, 1990 to a principal amount equivalent to 100% of its principal amount to be converted into on October 15, 1990 whereupon Canadian Pacific Limited will be entitled to redeem such Debenture at such price on such date. Pending completion of such redemption, the relevant Paying Agent will hold such Debenture to the order of the Debentureholder. Such notice of election must be in a prescribed form, which will be available at the office of each Paying Agent.

Each Debenture payable on redemption must be surrendered for payment with all unmatured coupons pertaining thereto, failing which, in the case only of coupons maturing for payment on or prior to October 15, 1990 the amounts of any such unmatured coupons will be deducted from the sum due for payment and, in the case of coupons maturing thereafter, payment in respect of such Debenture shall be made only on such terms as to evidence and indemnification as Canadian Pacific Limited with the consent of the Principal Paying Agent may require. Each amount so deducted will be paid, without interest, in the manner mentioned above against surrender of the missing coupon within a period of six years from the due date for payment thereof.

Each Registered Debenture payable on redemption prior to maturity thereof must be surrendered for payment with the form of transfer thereon duly executed.

Interest upon the principal amount of the Debentures elected for redemption shall cease to be payable from and after October 15, 1990.

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For and on behalf of:  
Canadian Pacific Limited by:  
**BANK OF MONTREAL**  
Principal Paying Agent

## Canadian raiders retreat from the front line

Bernard Simon looks at changing fortunes for the Belzberg family's business empire

A fter years of chasing takeover-prone companies into the trenches, Canada's Belzberg family has itself been thrown on the defensive lately.

Falling share prices, the collapse of the junk bond market,

difficulties in US real estate, and the public backlash against corporate raiders are all taking a toll on the three brothers - Sam, Bill and Hy - and their flagship holding company, First City Financial Corp of Vancouver.

The Belzbergs realised a loss

estimated at between \$20m and \$30m (US\$15m) from the sale

last week of their 5.5 per cent

stake in the British food stores

group Asda.

In addition, according to

one official, the group has

sold "hundreds of millions"

of dollars of securities from

an investment portfolio

whose market value stood at

CS\$1.2bn at the end of last

month.

First City says it wants to

put more emphasis on its oper-

ating businesses, which

include an assortment of

financial services, real estate

development, and manufac-

turing.

A Belzberg-controlled Cana-

dian trust company and its

merchant bank subsidiary

have in the past 18 months

hired several senior bankers

and set up a commercial lend-

ing division.

The group's chief industrial

interest is Scovill, a leading US

maker of fasteners, which it

acquired in 1985 in one of the

Belzbergs' few raids that cul-

minated in a full-fledged acqui-

sition.

The Belzbergs are the sons of

a Polish immigrant who ran a

furniture store in Calgary

while dabbling in real estate.

Hy, the oldest of the three

brothers, still runs the family

furniture business and is only

marginally involved in First

City. The youngest brother

Bill lives in Los Angeles, over-

seeing ailing Far West Finan-

cial.

However several ambitious

forays - including a 1984

attempt to take over American

Can's Canadian and British

packaging operations - came

to naught.

With corporate raiders no

longer the glamour boys of the

business world, the Belzbergs

apparently now feel the need to

present a kinder, gentler

image.

most active "greenmailers" -

buying minority positions in

companies vulnerable to take-

overs, then persuading the

frightened management

or another corporate raider

to buy them out at a

loss.

Like other corporate raiders,

the Belzbergs have had its

ups and downs. They benefited

handsomely from participation

in fellow raider T. Boone Pickens' bid in the early 1980s for

the US oil producer Gulf Corp.

As part of the shift in direc-

tion and image, one of the Belz-

bergs' US units set up a joint

venture last summer with

Washington-based engineering

and design firm American Cap-

ital & Research Corp to finance

environmental projects. "They

find the projects and we find the

money," a First City offi-

cials says.

Although Sam Belzberg, 62, still pulls the big strings in the

family, his nephew Brent and

son Marc have become increas-

ingly prominent in recent

years.

Brent, the more conservative

of the two cousins, has

day-to-day responsibility for

Canadian financial services.

# DECLARATION OF DIVIDENDS

## UNITED KINGDOM CURRENCY EQUIVALENTS

In accordance with the standard conditions relating to the payment of dividends declared on 7 August 1990, payments from the office of the United Kingdom Registrar will be made in United Kingdom currency at the rate of exchange of £4.8162 South African currency to £1 United Kingdom currency, this being the first available rate of exchange for remittances between the Republic of South Africa and the United Kingdom on 10 September 1990, as advised by the companies' South African bankers. The United Kingdom currency equivalents of the dividends are therefore as follows:

Name of Company (All companies are incorporated in the Republic of South Africa)	Dividend No.	Amount per share
Gold Fields Property Company Limited	135	3.73738p
New Wts Limited	79	6.85187p
Vogelstruisbuit Metal Holdings Limited	87	5.19081p

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S.J. Dunning, Secretary

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LONDON SW1P 1DH

United Kingdom Register:  
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10 September 1990

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Notice is hereby given that the rate of interest has been fixed of 8% and that the interest payable on the relevant Interest Payment Date March 12, 1991 against Coupon No. 9 will be U.S.\$10,000 nominal of the Note will be U.S.\$402.22 and in respect of U.S.\$250,000 nominal of the notes will be U.S.\$1,055.50.

September 12, 1990, London

By Citibank, N.A. (CSSI Dept.), Agent Bank

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BANCS

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September 12, 1990, London

By Citibank, N.A. (CSSI Dept.), Agent Bank

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Bank of Montreal as Agent

## INTERNATIONAL COMPANIES AND FINANCE

# Bond would lose control under debt swap plan

By Bruce Jacques in Sydney

BOND Corporation Holdings, the stricken Perth-based group still headed by Mr Alan Bond, has released details of a possible debt-for-equity swap with its main unsecured creditors.

In the strongest admission yet that the company cannot survive in its present form, Mr Peter Lucas, Bond executive director, proposed a scheme of arrangement which would end an era by removing voting control from Mr Bond.

"It has been apparent for several months that it will be creditors who must ultimately decide the company's fate," he said in a statement designed to answer media speculation.

"That they will be able to do so through a mechanism such as a scheme of arrangement

will, in the opinion of advisers to the company, produce a significantly better result than any other option which is available."

Mr Lucas said that the precise nature of any scheme would depend on the resolution of competing claims among the group's creditors, which include bondholders and banks.

"Leaving aside creditors who hold security, whose claims are expected to be substantially satisfied, Bond Corporation's bond holders fall into two groups."

"They are the holders of US dollar and sterling denominated bonds whose claims are unsecured and subordinated to all other creditors of the company. If a scheme is to be acceptable, it will be necessary

to accommodate both groups of bondholders as the support of each group is crucial to the success of the scheme."

Mr Lucas said that, if a debt-for-equity swap were offered it need not involve ordinary shares, but could be achieved with more complex securities, such as redeemable preference shares or preferred convertible units.

"The ultimate mix of shares or similar instruments to be offered to the different groups of Bond Corporation creditors under any scheme will only be known after further discussions," he said.

"It is clear that the voting control of the company would ultimately be in the hands of the recipients of new shares issued under such a scheme." In other developments today



Peter Lucas: any scheme is dependent on other claims concerning Bond Corporation, the New Zealand brewer, Lion Nathan, received approval

from Australia's Foreign Investment Review Board to proceed with the purchase of Bond's breweries in a A\$1.7bn (US\$1.4bn) deal.

The purchase is conditional on approvals from European and US bondholders.

Also, Australia's Trade Practices Commission has blocked the planned purchase by a Bond Corporation subsidiary, West Australian Newspapers (WAN), of Perth's only afternoon newspaper, the Daily News.

The commission decision immediately led to closure of the paper as WAN called in a A\$5m printing debt. The commission was concerned that WAN, which publishes Perth's only morning newspaper, would dominate the local market.

Air India may go into red due to Gulf crisis

By R. C. Murthy in Bombay

THE FINANCES of Air India, the country's flag carrier, have gone awry as a result of the Gulf crisis, and the airline fears it will slip into the red this year.

Mr S.R. Gupta, acting chairman, said Air India would have to spend Rs12m (\$112m) more than it had budgeted for in the period from early August, when Iraq invaded Kuwait, to March.

This would wipe out the entire operating profits it was projected to make.

Operating profits in 1989-90 were Rs1.15m, the highest in the airline's history, and net profits amounted to Rs560m.

Nearly half of the Rs12m added expenses would be caused by the steep rise in the cost of aviation fuel, Mr Gupta said.

Air India would also have to pay Rs300m in additional insurance, while the suspension of commercial flights to Kuwait would cut profits by Rs300m.

The airline has projected a Rs400m fall in budgeted revenue this year caused by a slowdown in the growth of passenger and cargo traffic due to the slowing world economy hit by rising oil prices.

The Indian Government has ordered the airline to commit a third of its fleet, on a no profit no loss basis, for airlifting 100,000 expatriate Indians from Amman over the next 10 days.

Air India therefore had to cancel its Bombay-London terminator service and also its flights to Australia at the peak of the holiday season.

"It is a crisis for Air India," Mr Gupta said.

The airline's Boeing 747 fleet is now reduced to nine following a decision to scrap the one involved in an accident during take-off at New Delhi in April. It has three Airbus A-300 and six A-310 aircraft in addition to the nine jumbo jets.

The airline plans to standardise its fleet by swapping three A-300s for A-310s and offers from Air France and Wardair to sell A-310s are now being evaluated.

## Singapore Shipbuilding improves half-time results

By Joyce Quak in Singapore

THE recently-listed Singapore Shipbuilding & Engineering (SSE) has posted much improved half-time results.

Turnover and pre-tax profits

jumped nine-fold to S\$184.4m (US\$105.4m) from S\$20.4m and to S\$4.5m from S\$501,000 respectively, for the six months to the end of June. Net income rose to S\$4.45m from S\$2.5m, while after-tax profits more than doubled to S\$5.8m, in line with its forecast of S\$5.8m for the whole of 1990.

The group's midway earnings per share rose to 3.6 cents from 1.6 cents.

The substantial improvement is due to a change in accounting policy which recognises sales on completion of contracts. At June 30 these include the retrofitting of two Singapore navy missile corvettes and several marine craft.

SSE said it would not be adversely affected by the Gulf crisis and expected to maintain its performance in the second half. Its order book stands at S\$223m worth of contracts until the end of 1991.

Since SSE's listing on August 28, when 25.5 per cent of the group was floated, its shares have consistently traded at 10 per cent above the listing price of S\$1.20 and its improved results at every level will help maintain the trend.

Malayan Banking sees fall

By Lim Siong Hoon in Kuala Lumpur

MALAYAN Banking, Malaysia's largest bank, has forecast a 1989-90 pre-tax profit of M\$860m (US\$134m), down 3 per cent from the M\$871m it reported for the year to June.

The group's forecast was influenced by the prospect of narrower net interest margins, though deposits and loans are expected to continue growing.

At its present forecast profit level, the bank's gross profit per share is expected to be

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## INTERNATIONAL CAPITAL MARKETS

# Gilts continue to bask in better-than-expected data

By Simon London in London and Janet Bush in New York

**UK GOVERNMENT** bonds continued to perform well following Monday's better than expected economic data. The benchmark 11½ per cent 2003/2007 gilt closed up ½ point on the day at 1004, to yield 11.62 per cent.

Dealers noted a marked increase in retail buying with the cash market outperforming the futures market, where the December futures contract closed at 83.10, up from 82.26 at Monday's close.

US Treasury bonds drifted lower during the morning in light trading as traders waited for any further news from the Middle East and on negotiations to cut the budget deficit.

At midsession, short-dated maturities were quoted as much as ½ point lower and the Treasury's benchmark long bond stood ½ point lower for a yield of 8.98 per cent.

**GOVERNMENT BONDS**

Speaker of the House Mr Tom Foley said that there would be no agreement yesterday between the White House and Congressional negotiators on the deficit reduction plan.

He said that he was still convinced that there would an agreement in time to comply with the Gramm-Rudman law and that it could come this week.

There is little fresh news from the Gulf apart from the question of Iran and Iraq re-establishing diplomatic ties. However, the financial markets will be watching the address to the nation by President George Bush scheduled for yesterday evening.

Crude oil prices provided little prompting in either direction yesterday, with October futures traded on the New York Mercantile Exchange quoted two cents lower at \$31.38 a barrel at midsession.

It seems likely that the Treasury market will continue to hover rather aimlessly, unless there are significant developments either in the

**BENCHMARK GOVERNMENT BONDS**

	Coupon	Red Date	Price	Change	Yield	Week ago	Month ago
UK GILTS	13.500	09/02	101.27	+4.32	12.45	12.43	12.65
	9.000	09/02	94.23	+1.02	11.73	11.71	11.78
	9.000	10/02	94.24	+1.02	11.70	11.69	11.78
US TREASURY *	8.750	08/00	88.10	-3.22	8.80	8.80	8.80
	8.750	08/20	87.27	-3.22	8.84	8.84	8.80
JAPAN No 19	4.000	08/00	92.0160	-0.518	8.35	8.14	7.88
No 130	7.000	08/00	92.7151	-0.564	8.03	7.75	7.52
GERMANY	8.500	08/00	97.1000	+0.030	9.95	9.90	9.85
FRANCE BTAN 9.000	11/95	95.2240	-0.072	10.21	10.43	10.07	
QAT 8.500	03/00	69.3500	-0.084	10.28	10.42	9.98	
CANADA -	10.500	07/00	98.2500	-0.200	10.77	10.77	10.65
NETHERLANDS 8.000	07/00	98.4800	-0.044	9.08	9.11	8.98	
AUSTRALIA 13.000	07/00	97.8413	+0.108	13.43	13.57	13.49	

London closing denotes New York morning session

Prices: US, UK in £s; others in decimal

Yields: Local market standard

Technical Data/ATLAS Price Source

■ A RECOVERY in the French government bond market began at the end of last week, with the yield spread over German government bonds narrowing to 12 basis points yesterday on the benchmark 8½ per cent 10-year bonds, from a high of 143 basis points earlier this month.

The options market has been moving toward a stretching out of terms because investors want long-term portfolio protection, traders say. Private brokerages have already been selling options over the counter with expirations as much as three years out.

The options market has been moving toward a stretching out of terms because investors want long-term portfolio protection, traders say. Private brokerages have already been selling options over the counter with expirations as much as three years out.

Dealers noted that the French Treasury auction of OATs last week was a relative success, especially compared with the German Unity Fund auction at which all bids were rejected.

"The fall in OAT prices has been overdone," commented Midland Montagu economist Ms Alison Cottrell. "If the Government continues to pursue long-term deficit reduction targets, both bond and equity markets should find support."

Prices also fell following publication of the Bank of Japan's quarterly survey of 7,000 leading companies, which showed the economy to be moving ahead at full steam.

This suggests that inflationary pressure is mainly of domestic origin and reinforced sentiment that the discount rate may need to move above the current 6 per cent level.

■ TRADERS in German government bonds reported one of the quietest days of the year so far, with volume extremely thin in the absence of economic data or concrete developments in the Gulf.

The benchmark 8½ per cent 10-year bond closed the day at 97.22 on a yield of 8.83, almost identical to Monday.

## Chicago to launch fresh long-term options

By Barbara Durr in Chicago

THE Chicago Board Options Exchange (CBOE), the world's largest options market, plans to launch its first long-term options on individual equities, called Long-Term Equity Anticipation Securities (Leaps), on October 5.

Initially, put and call options with terms of up to two years will be offered on 14 blue chip securities. Currently, CBOE offers options on individual equities with terms ranging from two to eight months. Options on CBOE's Standard & Poor's 100 index run up to four months and on the S&P 500 index up to two years.

The options market has been moving toward a stretching out of terms because investors want long-term portfolio protection, traders say. Private brokerages have already been selling options over the counter with expirations as much as three years out.

The exchange says Leaps are designed to appeal to investors with longer horizons who do not currently use options. But in terms of the overall options market Leaps are expected to serve another purpose. Investors who purchase warrants from banks will now have a listed product against which to measure prices.

The Leaps will initially be offered on common shares of the following companies: American Telephone & Telegraph; Boeing; Bristol-Myers Squibb; Coca-Cola; Dow Chemical; Eastman Kodak; Exxon; General Electric; General Motors; International Business Machines; Johnson & Johnson; Merck; McDonald's; and Sears. For each share, the strike and call prices will be different and up to 25 per cent out-of-the-money. Leaps at these strike prices are likely to result in initial options prices of less than \$10.

The Leaps will be for units of 100 shares per contract and can be exercised on any business day before or on the expiration date. Settlement is in shares. The first Leaps will expire in July, August or September 1992, depending on the expiration cycle of the underlying equities.

The CBOE plans to add a new Leaps series every six months.

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## INTERNATIONAL CAPITAL MARKETS

# World Bank third global placing shows progress

By Tracy Corrigan and Simon London

PLACEMENT of the World Bank's third global bond issue progressed better than expected, given the generally lacklustre state of the market, though demand from the US is still expected to outstrip European and Far Eastern interest.

The \$2bn of five-year bonds will be priced later today at 23 basis points to 32 basis points above the US Treasury yield curve. Deutsche Bank Capital Markets and Salomon Brothers are joint lead managers.

Demand in the Far East is likely to account for only 10 or 15 per cent of the issue, and not all of that stems from Japanese accounts, which have been buying few long-dated dollar bonds according to dealers.

Around half the issue is expected to be placed in the US and the remainder in Europe. Dealers said the clearing level in the US is a touch lower - about 29 to 30 basis points above the five-year Treasury -

than in Europe.

As the World Bank's Yankee bonds still trade at a wider spread than comparable Eurobonds, this illustrates the level of interest generated by the global programme in the US.

The five-year maturity, in a market where there is finite demand, appears to have

allowed the Bank to tap the largest universe of investors, including a reasonable share of retail investors in Europe.

In the D-Mark sector, the National Bank of Hungary brought a DM200m offering of 10 per cent five-year bonds via Deutsche Bank. The deal fell outside its two point fees to close at less 24 bid.

Paribas Capital Markets launched an Ecu75m issue for Toyota Motor Credit Corpora-

tion. The four-year 10% per cent bonds are fungible with an existing Ecu50m issue.

Lack of supply in the sector has squeezed secondary market yields but some syndicate officials suggested that this deal was on the tight side.

However, the lead manager reported firm demand from European institutional accounts. The deal was quoted at less 1% bid, a discount equivalent to full fees. On Thursday an auction of French government Ecu-denominated OAT paper will test sector demand.

Daiwa Europe unveiled two four-year equity-linked deals, for Daiwa Kosho Lease Company and Sumitomo Heavy Industries, both with indicated coupons of 5% per cent.

Both deals were said to be performing well due to strong demand in the Far East. The Daiwa Kosho deal was trading at 102 bid and the Sumitomo Heavy Industries at 101 bid.

The ministry's figures also showed that net sales of UK securities in the first half were \$2.3bn, another sharp trend reversal, as Japanese had been net purchasers in the US each year since the ministry began its present method of calculation at the end of 1980. But Japanese institutions indicated that they had a long-term interest in UK securities.

For the first half, net purchases of foreign securities totalled \$15bn, down from \$45bn in the same half last year. But the shift away from

UK securities, which registered net purchases of \$26.5bn in 1989, has important consequences for US fiscal policy and is a sign of the increased willingness of Japanese institutions to vary their investments.

The Finance Ministry estimates that bonds comprise about 90 per cent of the foreign securities portfolios, and emphasised that while Japanese had become net sellers of US securities this year, US securities trading still comprised about 78 per cent of the first half total of \$1.93bn. However, this share is down significantly from the 84 per cent of last year and the 89 per cent of 1988.

"The US market has less appeal now for Japanese investors. There were problems early this year when the Tokyo stock market fell a long way, and life insurance companies and other financial institutions had a very large deficit in their trading on the domestic market. They sold US securities to cover their losses," a senior Finance Ministry official said.

A month-by-month breakdown shows that Japanese net sales in the US rose sharply in March (\$4.2bn), just before the close of the Japanese fiscal

# Japanese show increasing interest in Europe

Robert Thomson reports on the moves by institutions to redirect their investments

## Japan

## Net Purchases of US Securities



Source: Japan's Ministry of Finance

Japanese are now more interested in Europe than in the past. There is interest in European unification, and with the present currency and bond rates the incentive to invest in the US is very low."

Despite the gloom among Japanese institutions early this year, Japanese trading of West German securities in the first half was almost double the same period last year, and the volume of trading in French securities was more than four times higher.

Mr Kenji Ueda, chief manager of international investment at Tokio Marine & Fire Insurance, the largest non-life insurer, said that domestic demand for money had slowed foreign investment: "We have to look after our old customers. Many financial institutions are in a tight position."

Mr Kenneth Curtis, chief economist at DB Capital Markets Asia, suggested that Washington is uneasy about recent increases in Japan's official discount rate (ODR), which has been lifted by 0.75 per cent to 6 per cent, the fifth increase in just over a year.

"The capital flow is toward Europe, and this investment will continue to increase, but at the same time, the US would like to bring its interest rates down. The pattern of international capital flows is going to look very different in the 1990s," Mr Curtis said.

taken a great interest in European currencies. There is a real pessimism about the US economy and the probability of recession, and if Japanese interest rates remain high, the return to the US market will be very slow," Mr Ueda said.

The present trend in capital flows puts added pressure on the US Government, which would like to lower interest rates, but would risk giving the new flow patterns even more momentum. The US economy remains dependent on Japanese institutions, which have routinely taken 30 to 40 per cent of issues at US Treasury bond quarterly refunding auctions.

Mr Curtis said it would be "very difficult" for Japanese institutions this month had been significant, as Japanese institutions attempted to cover continuing Tokyo market losses before the end of the fiscal first half.

The Finance Ministry official said the appeal of Europe remained undiminished: "You can certainly say that Japa-

year, and that net sales were also strong in April (\$6bn) and June (\$1.6bn).

Foreign brokers suggested

that net selling of US securities

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## UK COMPANY NEWS

## Fisons lifts some gloom with 35% advance

By David Owen

**FISONS.** The pharmaceuticals group, yesterday dispelled some of the gloom enveloping the current UK results season by reporting a strong 35 per cent advance in interim profits.

Though a portion of the increase arose from the inclusion of VG Instruments, the scientific instrument company acquired last December for £70m, there was also enough organic growth to generate a 20 per cent improvement in earnings per share. After faltering in early trading, the shares closed up 3p at 350p.

In all, pre-tax profit for the six months to June 30 climbed to £90.2m on sales of £582.9m, from just £67m on sales of £48.3m in 1989.

The Ipswich-based group managed to conjure up £1m (£1.2m) of finance income, in spite of ending the period about 30 per cent geared with net borrowings of £150m.

"We fully hedge our US balance-sheet and redeposit over here, getting the 4.5 per cent interest rate differential," explained Mr John Kerridge, chairman and chief executive.

"We also had use of the rights issue money for a few weeks," he added. (Fisons financed the VG deal in part by a one-for-eight rights issue).

By business unit, the fastest

growth was achieved by the scientific equipment division which raised profits by 79 per cent to £25m on sales up 27 per cent to £284.8m.

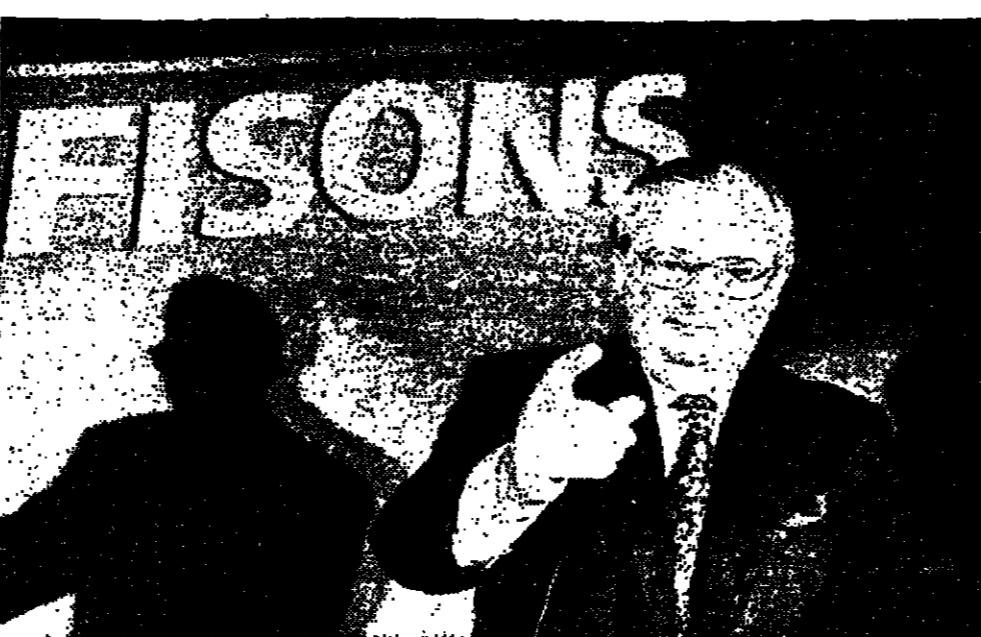
Mr Kerridge said that margins had improved primarily because of the VG purchase, but the group had also "taken out" an unprofitable part of its US distribution operation, reducing six-monthly sales by about £15m. "We seem to have come through this early stage of the recession very well," he said.

Pharmaceutical profits were up 22 per cent to £60.6m on sales ahead from £214.2m to £265.5m.

The group said that its respiratory product Intal maintained its sales growth in key markets, while Optimmune, the eye allergy treatment, had "grown at a high rate" in Europe in a low pollen season, and even more strongly in the US and Japan.

It was "in the very final phase" of securing full US approval for Tilade, a new respiratory product. In June, the Advisory Panel of the Food and Drugs Administration recommended the product for approval.

In Japan, the group now owns 65 per cent of Fujisawa-Fisons KK following agreement with Fujisawa

Trevor Humphries  
John Kerridge: We seem to have come through this early stage of the recession very well

pharmaceutical to acquire an additional 15 per cent stake in the present joint venture. The group is in the process of rebuilding "block by block" its Loughborough research and development facility in a £100m project that will take a

further four years to complete. In spite of prolonged dry weather in Europe, horticultural profits increased by 38 per cent to £3.6m on sales of £41.6m.

The group again benefited from a low effective tax rate of

just 22 per cent 21 per cent. "We actively manage tax," Mr Kerridge said.

Earnings per share amounted to 10.4p (8.7p). An interim dividend of 2.85p (2.35p) was declared. See Lex

## Macro 4 up 20% in spite of currency fluctuations

By Andrew Bolger

**MACRO 4**, the computer software group, yesterday reported a 20 per cent increase to £7.35m in pre-tax profits for the year to June 30.

Cash balances fell by £1.34m to £7.75m. This was due to expenditure of £1.84m on its new office building and the acquisition of two software products, Venalite and Cmcu, for respective cash considerations of £560,000 and £1.16m. It also spent £240,000 on acquiring its former West German agent and greatly increased its dividend payment in November last year.

Macro 4 said it remained cash generative and expected that the current year would see an increased balance at the year-end.

Mr Terry Kelly, chairman, said: "The year's results were affected by volatile and generally unfavourable currency movements, notably in the key US dollar-to-sterling exchange

rates, and disappointing results from our German agent up to the date of our acquisition."

Mr Kelly said that, nevertheless, over-performance in the group and by a number of its agents partly mitigated those adverse factors and resulted in a satisfactory net result for the year.

He added: "The group continues to anticipate growth in all areas. Cash resources are adequate and currently expected to resume their pattern of growth after this year's exceptional net outflow. The base of installed rental products continues to grow internationally, as does the product range itself."

Turnover rose by 12.5 per cent to £14.78m, of which 76 per cent arose overseas. Earnings rose 19 per cent to 20.6p.

The proposed final dividend is cut to 5.2p (6.3p), but the total rises to 8.9p (7.8p). Before Exchequer Levy and

## TVS chief warns of job losses

By Raymond Snoddy

**MR JAMES** Gatward, chief executive of TVS Entertainment, warned yesterday of further job losses as part of the company's bid to retain its southern England television franchise.

"The indications are it will be a much slimmer company than applies for the franchise," said Mr Gatward. In particular the company's regional production resources were too great, although he said it was not the company's intention to apply as a "publisher/contractor" commissioning rather than making its own programmes.

Final decisions have not yet been taken, but the signs are that a little over half the present 800 staff will survive in the bid for the 10 year franchise which runs from 1993.

Mr Gatward was speaking as TVS announced group profits before tax and exceptional items of £7.5m for the first half of 1990, compared with £13.4m for the same period last year.

After all its three new network productions were

dropped last year, TVS said it has high hopes for "Evening Shade", a new comedy starring Bert Reynolds which opens on the CBS network next week. MTM also had 120 customers for 174 episodes of a cookery series featuring Graham Kerr.

The company also said it had signed a three-year agreement with Paul Haggis, a writer and producer of the popular "Thirtysomething" series.

The company is confident that the losses at MTM will come down in the second half, but said it was too early to forecast a profit.

The troubles at MTM are one of the main reasons why the TVS share price has been languishing below 60p although Mr Gatward said yesterday: "I cannot understand the share price. It doesn't make sense."

Kleinwort Benson said yesterday it was now forecasting pre-tax profits of £11m for TVS for the full year.

The shares rose 3p to 67p. See Lex

This announcement appears as a matter of record only.

# AVIS

CILVA HOLDINGS PLC

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Co-Manager

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**SOCIETE GENERALE**

3rd August 1990

**CITICORP**

## ECC plans staged withdrawal from housebuilding activities

By David Owen

**ECC GROUP**, formerly English China Clays, is to pull out of the housebuilding sector over the next three to four years.

The clays and aggregates producer said that the decision had been taken in order to concentrate on its minerals extraction and construction materials operations.

Sales of land holdings and houses are expected to yield in excess of £200m in cashflow income to the group over the wind-down period.

"We will effectively phase out our current operations," said Mr Andrew Teare, recently appointed chief executive.

The move had been widely anticipated by analysts since May when ECC announced its intention to dispose of some non-core assets to raise at least £100m during 1990 and 1991.

In June, the company sold its 29.02 per cent stake in Bryant Group, the housebuilder and contractor, for just under £50m. ECC said that it now expects to raise some £300m from sales of existing businesses and by reducing its exposure to the UK homes market by the end of 1993.

The May announcement had been made in connection with ECC's £520m bid for Georgia Kaolin, which had about 25 per cent of the US china clay market. The purchase is subject to approval by US anti-trust authorities. Mr Teare said yesterday that the group was hoping for a decision "towards the end of this month."

In the year to September 30 1989, ECC Construction - the group's housebuilding division - made an operating profit of £38.5m on turnover of £53.9m. ECC said that the unit experienced difficult trading conditions "almost entirely throughout the financial year." This resulted in only 691 completions as opposed to 1,289 in 1988, the group said.

In its latest half-year results, ECC as a whole showed taxable profits down by 23 per cent.

The company said that the phasing out of its housebuilding activities will result over time in some 250 redundancies.

ECC also yesterday declared a second interim dividend of 13p on account of the 15 months to December 31 1990. This follows the group's decision to change its year-end from September 30 to December 31.

The shares fell 9p to 340p.

## Nadir trust in £22m share sale

By Andrew Bolger

A STAKE of 25.47 per cent of the issued share capital.

Last month Polly Peck shares collapsed from 33p to a low of 24.5p after the Stock Exchange's quotations panel criticised Mr Asil Nadir for the way he breached and then withdrew a conditional approach to buy out other shareholders.

Polly Peck shares closed 10p down at 30.5p.

A spokesman for Polly Peck said that the sale of the Harland Simon stake by Mountain Dew, the Cayman Islands-based family trust, was nothing to do with Mr Asil Nadir or Polly Peck.

Asked whether the proceeds of yesterday's sale could be put towards the costs of Mr Asil Nadir's purchase of shares last week, the spokesman said: "I cannot comment on what the trust does with its money."

Mr Roy Ashman, chief executive of Harland Simon, said the shares had been quickly placed with a variety of institutional shareholders. He said the disposal of the Mountain Dew stake had been discussed extensively and he had been kept well informed. He added that the stake had always been friendly, never predatory.

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Asked whether the proceeds of yesterday's sale could be put towards the costs of Mr Asil Nadir's purchase of shares last week, the spokesman said: "I cannot comment on what the trust does with its money."

Mr Roy Ashman, chief executive of Harland Simon, said the shares had been quickly placed with a variety of institutional shareholders. He said the disposal of the Mountain Dew stake had been discussed extensively and he had been kept well informed. He added that the stake had always been friendly, never predatory.

to give shareholders a detailed profit forecast and full information on the current state of merger talks with Mr Owen Oyston's Trans World Communications.

Mr Robinson declined to comment, however, on whether he intended to raise the original Metro shares and cash offer, currently worth some £13m, for Yorkshire.

By Friday Metro had received acceptances covering only 14 per cent of its target's shares.

Metro has until Tuesday to raise its offer for Yorkshire.

## NEWS DIGEST

### Adscene hit by adverse conditions

Adverse conditions affecting all categories of advertising revenue hit the Adscene Group in the year ended May 31 1990.

Pre-tax profit fell by 62 per cent to £1.12m, and the dividend is cut from 6p to 4p, with a 2p final.

The troubles at MTM are one of the main reasons why the TVS share price has been languishing below 60p although Mr Gatward said yesterday: "I cannot understand the share price. It doesn't make sense."

Kleinwort Benson said yesterday it was now forecasting pre-tax profits of £11m for TVS for the full year.

The shares rose 3p to 67p.

See Lex

### Greenwich makes £5m cash call

interest received added £1.54m.

Directors said that the refit of the Northampton store, to coincide with a scheme to update the whole of the Grosvenor Centre, was nearing completion, and disruption to profit had been minimal. Negotiations had also been successful with St Modwen Properties to open a new store in Burton upon Trent at the end of this month.

Net sales improved from £26.07m to £27.75m. Earnings per share worked through at 4.23p (3.89p) after tax of £1.06m (£970,000).

The interim dividend is raised to 1.4p (1.2p), but the directors said that should not be taken as an indication of the increase for the year.

Delaney's shares closed 1p lower at 11p.

At present Mr Puri and Merton Medes, in consortium, control 39.98 per cent of Delaney. This could increase to a maximum 71.99 per cent, with Mr Puri controlling 51.84 per cent. The Takeover Panel has waived the requirement to make a general offer.

The interim results, reported earlier this month, showed a pre-tax loss of £524,000. The company has been under pressure to reduce borrowings which has resulted in the inability of the company to operate within present bank facilities.

## Housing decline pushes Scholes down 31% to £6m

By Andrew Bolger

THE DOWNTURN in the housing market was blamed by Scholes Group, the electrical products manufacturer, when it reported a 31 per cent drop to £2.22m in pre-tax profits in the year to June 30.

Profits fell in spite of a 26 per cent increase in turnover to £60.5m.

This was mainly attributable to the contribution for almost six months from the industrial switchgear manufacturer Dorman Smith, which Scholes acquired for £11.25m in January.

Earnings per share were 11.2p (17p). The final dividend is maintained at 5.22p, giving an unchanged total for the year of 7.82p.

Scholes claimed its Wylex division had 45 per cent of the British domestic housing switchgear market and said the housing construction and refurbishment market was down by 50 per cent.

Wylex had made more than 150 people redundant during the year, the costs of which accounted for most of an exceptional item of £246,000.

Mr Reg Harrington, chair-

man and chief executive, said the acquisition of Dorman Smith had helped decrease the group's exposure to the domestic housing market from 50 per cent in 1988 to 45 per cent in the year just ended.

Two companies in the Dorman Smith division were involved in supplying equipment to a Dunlop tyre plant being built in Iraq, on which work had come to a sudden stop because of the Gulf crisis.

Scholes had included a provision of £120,000 in the exceptional item to cover the past year and said the maximum potential loss to trading profit arising from the contract would be £300,000 in the current year.

Mr Harrington said that from January his company would start to see the benefits of a joint venture in marketing of what it had entered into with Asea Brown Boveri, the Swedish-Swiss electrical engineering group which took a 4.7 per cent stake in Scholes last year.

Analysts give Mr Harrington and his team some credit for

running hard to try to stand up in the current awful housing market, but the group continues to face a very uphill struggle until interest rates fall.

Even when they do, it will be some time before business comes through — first on refurbishments and even later on new houses.

The shift in exposure away from domestic housing obviously makes sense, but Dorman Smith will not be immune to the stock waves which are currently affecting the commercial property scene.

The shares yesterday closed 13p down at 11.2p.

Forsyth's of very modest growth in pre-tax profits to about 5.8m put them on a prospective multiple of just under 10 — not particularly cheap for shares exposed to such a sticky sector.

### USDC assets rise

Net asset value at USDC Investment Trust was 205.4p at June 30, against 190.3p a year earlier. The interim dividend is unchanged at 1p.

### COMMENT

Analysts give Mr Harrington and his team some credit for

## AMS board recommends £8.9m Siemens offer

By Maggie Urry

THE BOARD of AMS Industries, which designs and makes professional audio equipment, is recommending a cash bid of 29p per share from Siemens Austria, a 74 per cent owned subsidiary of Siemens, the West German electrical group. The offer values AMS at £3.9m.

Directors, including Mr Mark Crabtree and Mr Stuart Nevison, the two founders of AMS, have given irrevocable under-

takings to accept the offer for their shares which represent 74.2 per cent of the total.

The group had announced last month that it was in bid talks when it revealed an interim pre-tax loss of £375,000.

Siemens Austria said that AMS would complement its own sound and vision activities, and give it greater strength in the UK market. AMS would benefit from using Siemens Austria's wider distribution network.

There would also be scope for co-operation on research and development, manufacturing and marketing.

AMS was floated on the stock market in September 1985 at a price of 85p, giving the company an original capitalisation of £28.5m.

However, since then the group has struggled, with pre-tax profits falling from £3.1m in 1984-85 to £265,000 in 1987-88,

although recovering to £509,000 in the financial year to end November 1988.

The shares had fallen to a low of 13p earlier this year. Yesterday they rose by 7p to close at 27p.

Mr Crabtree and Mr Nevison are taking an earn-out alternative to the cash offer, but will not receive more than 29p in cash.

They will get a 12p per share cash payment initially and two

### NEWS DIGEST

## Watmoughs ahead 18% to over £5m

WATMOUGHS (Holdings) saw pre-tax profits rise nearly 18 per cent in the first half of 1990, and the printer and publisher is looking for further progress in the second half.

From turnover ahead 23 per cent to £48.9m (£39.79m), profit worked through at £5.08m (£4.32m). Earnings were 14.22p (13.07p) and the interim dividend is lifted to 2.5p (2.083p).

In spite of the overall economic outlook and current difficulties facing the printing industry, there remained opportunities for the continuing growth of the group's specialist printing activities, directors said.

Interest charges in the half year rose to £1.8m (£465,000).

There was an extraordinary profit of £476,000 comprising profit on surrender of a leasehold property, less relocation and reorganisation costs.

Overseas earnings aid Bodycote

Improved overseas earnings helped Bodycote International, the metal technology, packaging and textiles group, raise pre-tax profits from £5.97m to £5.03m for the half year to

June 30. This marginal increase was recorded on turnover of £38.8m (£38.6m), with operating profit up 13 per cent to £4.4m in the UK and by 41.5 per cent to £1.7m overseas.

EHCO-KLM Kleiding, the Dutch protective clothing subsidiary made particularly good progress.

The Manchester-based group declared an interim dividend of 3.25p (3p). Earnings per share worked out at 12.7p (12.5p).

Interest payable more than doubled to £535,000 (£294,000), while minorities accounted for £247,000 (£220,000). Tax took £1.62m (£1.7m).

Mr Joe Dwek, chairman, said the problem at Supercraft (Garmen) had led to a gradual contraction, but in view of the trading prospects and losses incurred it was decided to discontinue the remainder of its activity.

All divisions help TT rise 32% to £4.64m

TT Group, principal operations of which are industrial fasteners and packaging, increased pre-tax profits by 33 per cent, from £3.52m to £4.64m, in the first half of 1990.

All divisions showed improved performance, with packaging in particular benefiting from increased production at Beatson Clark, the glass container manufacturing subsidiary.

Directors said recently acquired Crystals had a disappointing record over the past three years, but it was anticipated that measures would be taken to enable that company to return to its former level of profitability.

Turnover rose from £27.52m to £32.58m, while operating profit moved up from £3.86m to £4.73m. Earnings per share were 6.1p (5.2p) and the interim dividend is raised to 2p (1.5p).

### Ross back in the black with £0.4m

The Ross Group has seen rapid transformation since the new board was appointed last October, and it will continue to grow organically and by acquisition.

In the half year to June 30 this electronics and specialist packaging group which is the UK's leading headphone supplier, has returned to profit with £403,000 pre-tax, compared with a loss of £220,000 in the six months ended September 30 1989. And dividends are resumed with an interim of 0.5p.

Mr Noel Hayes, managing director, said the group had acquired Giltpack and Westglide in Southampton, relocated the streamlined Ross Consumer Electronics business into its efficient warehousing operation at Southampton, and acquired two pallet manufacturing operations.

The consumer electronics division had obtained excellent listings, which promised well for the second half, and significant sales gains had been achieved in European markets.

Turnover in the half year came to £39.13m (£3.65m). Earnings per share were 1.7p (loss 5p).

In the first half, 149 houses were sold, against 136 in the same period of 1989. Mr Andrew Naish, chairman, said that at present, house sales and reservations for the year amounted to more than 250.

Interest charges increased from £427,000 to £753,000. After tax of £502,000 (£556,000) earnings per 10p share were 1.98p (2.64p). The interim dividend is maintained at 0.65p — last year's final was 1.22p.

### Ennix returns to profit with \$0.22m

Ennix International, the Dublin-based natural resources company, announced pre-tax profits of \$218,000 (£77,000) for the six months to June 30 compared with a previous loss of \$1.1m.

During the half year the underground exploration at the gold and silver property at Cononish in Scotland, was completed and the feasibility study initiated.

The study had now been completed, directors said, and they intended to file a formal planning application although a formal production decision had not yet been made.

Revenue fell to \$520,000 (£1.62m) and expenses took \$591,000 (£2.65m). There was a currency translation gain of \$289,000 (£28,000 loss).

Tax took \$5,000 (£4,000) and minorities nil (\$38,000) to leave USM-quoted company of 0.25 cents (1.27 cents loss).

Edmond down 26% as margins squeezed

Greater pressure on margins and increased finance costs resulted in a 26 per cent fall in interim profits of Edmond Holdings, the housebuilder.

The pre-tax outcome for the first half of 1990 declined from £1.99m to £1.45m. Turnover, however, increased 29 per cent to £9.44m, against £7.3m.

In the first half, 149 houses were sold, against 136 in the same period of 1989. Mr Andrew Naish, chairman, said that at present, house sales and reservations for the year amounted to more than 250.

Interest charges increased from £427,000 to £753,000. After tax of £502,000 (£556,000) earnings per 10p share were 1.98p (2.64p). The interim dividend is maintained at 0.65p — last year's final was 1.22p.

### LEGAL NOTICE

To the Holders of Restructured Obligations Backed by Senior Assets, B.V.

Pursuant to the Indenture dated May 1, 1990, as amended and restated as of June 15, 1990, between the Issuer and State Street Bank and Trust Company, as Trustee, notice is hereby given that for the Interest Accrual Period September 10, 1990 to December 9, 1990, the rates applicable to the Secured Floating Rate Notes and Secured Senior Subordinated Floating Rate Notes are 8.300% and 6.750%, respectively.

### The Royal Bank of Scotland Group plc

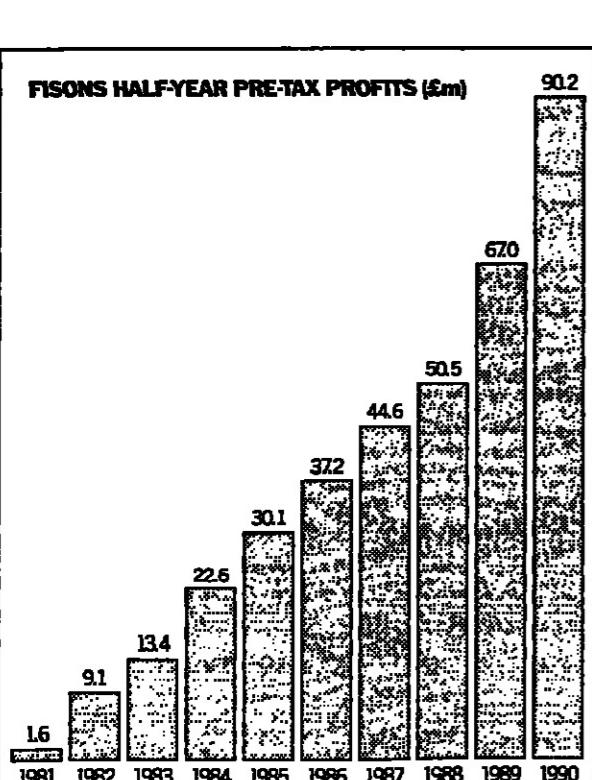
#### US \$400,000,000 UNDATED FLOATING RATE PRIMARY CAPITAL NOTES

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from 12th September 1990 to 12th March 1991, the Notes will bear a Rate of Interest of 13.14347% per annum.

AGENT BANK: CHARTERHOUSE BANK LIMITED

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**CHARTERHOUSE**



Fisons pre-tax profits for the first six months of this year soared to a record level of £90.2m, an increase of 35% on the same period last year.

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enable us to be competitive in high growth, international markets.

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For further information please write to: Corporate Affairs Department, Fisons plc, Fison House, Princes Street, Ipswich, Suffolk IP1 1QH.

**FISON'S**

## Cost cutting behind Delta's 8% advance

By Andrew Jack

**AGGRESSIVE COST** cutting helped Delta, the cables and engineering group, increase profits by 8 per cent in the six months to June 30 in spite of a fall in turnover.

Pre-tax profits rose to £46.1m compared with £42.62m while turnover declined by 3.5 per cent to £415.54m (£430.8m). Operating profits rose 9 per cent to £40.95m.

Earnings per share rose 1.6p to 18.9p. The board is increasing the interim dividend to 4.2p (3.5p).

The shares closed up 11p at 231p on the day.

"We always knew 1990 would bring pretty gritty trading," said Mr Robert Easton, chief executive. "The effect of acquisitions was marginal. We have applied aggressive cash management and cost reductions."

Delta announced nearly 500 redundancies worldwide during the first half, in addition to continued restructuring at Delta Crompton, the cables company in which it purchased a 60 per cent stake last year.

Sales in the UK declined 12 per cent to £220.89m, and also fell in the near and Middle East to £11.57m (£15.04m). They increased to £74.51m (£64.01m) in Australia and south east Asia, and to £63.33 (£56.01m) in western Europe. There were also slight increases in Africa and the Americas.

In cables, the company's largest division, pre-tax profits rose 18 per cent to £16.57m.

While turnover fell to £161.82m (£192.69m), a new product line of fire resistant cables and substantial reductions in raw material costs helped improve margins.

Engineering businesses, which manufacture plumbing products and brass components, improved modestly. Profits were up £30,000 to £12.63m on a turnover increase of £3.5m to £147.2m.

Industrial services, which services motors and provides mining equipment, also increased profit slightly to £12.28m (£11.74m) on turnover up £1.98m (£100.17m).

Credit protection reported profits of £8.94m (£8.38m) and a turnover of £58.4m (£54.92m).

Turnover in related companies reduced net turnover for the half year by £55.78m (£50.68m).

The interest charge rose to £2.33m (£1.92m).

### COMMENT

Delta caused investor pessimism to waver yesterday with a promising set of interim results. Mr Robert Easton has been quietly orchestrating a restructuring of the former "metal basher." His major cost cutting strategy at Delta Crompton, acquired last year and partly owned by Hawker Siddeley, is now spreading through the rest of the company. A new set of higher value added products, includ-



Robert Easton: cash management applied as 'pretty gritty' trading was expected

ing fire resistant cables and miniature circuit breakers, should also help make the company increasingly competitive over the next few months. The shares have been underperforming for some

months based on a downswing in consumer demand and now housebuilding. Delta may be worse hit by the coming industrial and commercial building depression. But judging by current results and a

gearing of 15 per cent, the company may well be poised to swallow some of its less fortunate competitors. On full year earnings of £95m, earnings per share of 38p give a multiple of 7.7.

### BOARD MEETINGS

	Principals	FUTURE DATES
Interbus - Abbott Laboratories, Agipen Communications, BTTR, British Aerospace, Birtford, Cator, British Greetings, Hall Engineering, More O'Ferrall, National & Provincial, Northern Rock, Ransome, Savoy Hotel, Severn Trent, Tibbetts & Britton, Try, Wembury, Wilton (Hemel), Wyevale	British Gas Crown Foods Dirkje Hoel FBD Forrest IPCO Lambeth LSI Systems Tateviers	Nov. 20 Sep. 20 Sep. 21 Sep. 21 Sep. 21 Sep. 21 Sep. 21 Sep. 21 Sep. 21 Sep. 21 Sep. 21 Oct. 1
Flaxis - BZW Conv Inv Trust, Community Hospitals, Kleinwort Benson Co's Inv Trust, Northern American Life Assurance, Northern Business and Improvement Trust, Orchid Technology	Triton Europe Woolwich Building Young & Co's Brewery	Sept. 17 Sept. 17 Nov. 20

The following companies have notified dates of board meetings to the Stock Exchange.

**TODAY**

Interbus - Abbott Laboratories, Agipen Communications, BTTR, British Aerospace, Birtford, Cator, British Greetings, Hall Engineering, More O'Ferrall, National & Provincial, Northern Rock, Ransome, Savoy Hotel, Severn Trent, Tibbetts & Britton, Try, Wembury, Wilton (Hemel), Wyevale

Flaxis - BZW Conv Inv Trust, Community Hospitals, Kleinwort Benson Co's Inv Trust, Northern American Life Assurance, Northern Business and Improvement Trust, Orchid Technology

## Bunzl falls 25% to £30m as harsh trading conditions bite

By Andrew Hill

**INTERIM PROFITS** at Bunzl slipped by more than 25 per cent in the first half - from £41m to £30.4m before tax - as the specialist manufacturing and distribution company emerged from an 18-month programme of disposals into a difficult market.

Harsh trading conditions, particularly in the plastics and cigarette filter manufacturing operations, cut trading profits from £2.4m (£12.3m). The plastics division trading profits fell to £2.7m (£4.1m).

The group maintained its interim dividend at 2.5p, in spite of the drop in earnings from 8p to 4.2p per share.

Mr James White, chairman and chief executive, said yesterday: "The concentration on only four businesses, compared with nine or 10 last year, is beginning to give us more confidence for the future of the group as a whole."

The group, which bought companies at a rate of about two a month from January 1986 to early 1988, has now slimmed down to just four divisions: paper and building materials on the distribution side,

and cigarette filters and plastics in manufacturing.

Some £103m has already been received from the £125m total raised by the disposal programme, helping to reduce borrowings from twice shareholders' funds to about 55 per cent.

The cigarette filter operation was hit by a slump in Chinese business, following last year's internal upheavals in the country, and profits more than halved to £2.4m (£12.3m). The plastics division trading profits fell to £2.7m (£4.1m).

In distribution, the paper division's profits were almost static in the six months to June 30, up from £500,000 to £23.5m, on sales of £519m (£535m); building materials actually raised profits to £2.8m (£2.5m), but Mr. White said the industry was at its lowest point for the last eight years.

Group turnover fell from £223.5m to £274m, although the 1989 figure included £13m of discontinued activities.

### COMMENT

The City is not exactly convinced about Bunzl's new refo-

rmed strategy. On Monday the group's shares slipped 10p to 50p on fears that Bunzl might have to reduce its interim dividend; they recovered to close at 65p yesterday but the nervousness is hardly a good omen.

Mr. White claims the largest operation - paper distribution - is resistant to cyclical downturn, and it was backed at the half-year by strong performance from the fine paper distribution business in Europe. But analysts are sceptical about the quality of earnings from the other businesses: they are in relatively mature sectors, far from invulnerable to the downturn, as yesterday's figures showed.

A pre-tax profit of about \$10m this year would put the shares on a prospective p/e of about 8 times, and on the interim payout alone, Bunzl is yielding 5 per cent. The prospective yield based on a maintained full-year dividend approaches 11.5 per cent, but there are certainly safer ways to get that sort of return.

## Have you booked your holidays yet?

There are many to choose from in the WEEKEND FT every Saturday.

Make sure of your copy today.

## Third chairman this year after reshuffle at Holmes Protection

By Andrew Hill

MR TOM MAYER, who used to head Thorn EMI's security interests, is to become the third chairman of Holmes Protection Group this year.

Mr Mayer, an ex-director of Thorn, is joined on the board of the New York security company by Mr Peter Jones, a former partner with Laing and Cruckshank the stockbroker.

Mr Jones's appointment as a non-executive director comes exactly a year after he was nominated as an independent director of the company by Wormald International, the Australian fire protection company which is Holmes' largest shareholder.

Boardroom upheaval is becoming a way of life at

Holmes but the appointment of Mr Jones may help ease tension between another non-executive director Mr Eric Kohn, who works for Wormald's advisers Barons Financial Services, and joint chief executives Mr David James and Mr John Flack.

Mr Kohn, backed by institutional shareholders, is thought to have pressed for more non-executive directors on the Holmes board. Both yesterday's appointments are subject to confirmation at Holmes's annual meeting, a date for which has yet to be fixed.

Wormald, which owns 14.7 per cent of Holmes, has been trying to give Holmes a new direction since last September

after 1988 profits slumped at the New York company, which has its only share listing in London. The new management is trying to restore Holmes financial health through a series of asset disposals.

Mr Mayer, formerly chief executive of Thorn's electronics, telecommunications, software and security businesses, succeeds Mr Ernest Potter, who was appointed in January and resigned in June for family reasons.

Mr Potter's predecessor was Mr Brian O'Connor, who resigned as a director in April, along with former vice chairman Mr Tom Forrest, under pressure from Wormald.

Wormald, which owns 14.7 per cent of Holmes, has been trying to give Holmes a new direction since last September

### Correction

### Stakis

The chain of Firkin pubs acquired this week by Stakis from European Leisure had net assets of £3.5m on September 30 1989, and not as stated in yesterday's Financial Times.

### Commercial Property Advertising

appears every Friday

For further information in North America please call: Jo Ann Gredell 212 752 4500

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**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER

DIVIDENDS ANNOUNCED					
	Current payment	Date of payment	Corres - pending dividend	Total for year	Total last year
Adsoone	fin 2	Oct 24	4	4	6
Adso Property	int 0.8	Nov 1	0.6	-	1.75
Beattie (James)	int 1.4	Nov 1	1.2	-	5
Bodcote Indf	int 3.25	Dec 31	3	-	8
Bunzl	int 2.6	Nov 1	2.6	-	5.7
Colorgraphic S	int 2	Nov 9	1.65	-	6.7
Delta	int 4.2	Dec 3	3.9	-	13.2
Diamond	int 0.65	Nov 12	0.65	-	1.87
Fisons	int 2.85†	Jan 2	2.35	-	6.2
Hartsons	int 0.1	-	0.1	-	0.2
Hewitt (Fenton)	int 1	Nov 1	1	-	2
Home Counties	int 2.75	-	2.5	-	8
Macro 4	int 5.2	Nov 12	5.9	8.9	7.8
Page (Michael)	int 0.6	Nov 14	0.6	-	1.8
P&O	int 13.5	Nov 7	12.5	-	28.5
Prudential Metals	int 2	-	0.55	2	0.55
Reed Group S	int 0.5	-	nill	-	nill
Scholz	fin 5.22	Nov 12	5.22	7.82	7.82
TT Group	int 2.1	Oct 10	1.5	-	4
TVS Entertainment	int 3	Nov 14	5	-	10†
USDC Inv Trust	int 1	-	1	-	3.85
Walmoughs	int 2.5	Nov 5	2.083*	-	8.54*

Dividends shown pence per share net except where otherwise stated.

\*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. USDM stock. ‡For 14 months.

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Application is being made to the Council of The Stock Exchange for the grant of permission to deal in the Ordinary Shares of Swanyard Studios PLC in the Unlisted Securities Market. It is emphasised that no application will be made for these shares to be admitted to the Official list. It is expected that dealings in the Ordinary Shares will commence on 17th September 1990.



**SWANYARD STUDIOS PLC**

(Incorporated in England and Wales under the Companies Act 1985. No. 2189707)

Introduction  
by  
Guidehouse Securities Limited

**SHARE CAPITAL**  
Authorised £4,000,000  
Issued and fully paid £2,850,546

The principal activities of Swanyard Studios PLC and its subsidiaries are the ownership and operation of recording studios, the promotion of artists, the exploitation of recordings and music copyrights, film production and investment in communications and similar opportunities.

Full particulars of the Company are available and copies may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 26th September 1990 from:

Guidehouse Securities Limited, Durrant House, 8-13 Chiswell Street, London EC1Y 4UP and during normal business hours on 12th and 13th September, 1990 (for collection only) from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD.

12th September, 1990

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## TECHNOLOGY

## Drugs go directly to the doctor

**T**he pressing need for higher security for airlines and airports is underlined with the publication yesterday of the report by accident investigators into the Lockerbie disaster. A total of 270 people were killed when a terrorist bomb blew up a Pan Am Boeing 747 jumbo jet over the small Scottish town on December 21 1988.

The disaster led directly to the development and experimental use of the most advanced technology ever used for the detection of explosives: thermal neutron analysis.

For the first time artificial intelligence has been harnessed to help defeat the terrorist. The neutron device uses a new type of artificial intelligence, known as an artificial neural system.

Coracten is a new "sustained release" formulation of nifedipine, the drug prescribed most frequently to reduce blood pressure (and one of the five best selling drugs of any sort in the UK).

The drug is incorporated in a capsule containing layers which gradually dissolve away in the stomach. This gives the patient a steady level of nifedipine and avoids the peaks and troughs that are inevitable when the drug is administered through conventional pills.

Nifedipine was originally developed by Bayer, the German pharmaceutical company, in the early 1980s. It is the leading member of a group of drugs called calcium channel blockers, which act by limiting the "slow channel" influx of calcium into the heart and smooth muscle.

Bayer's main patents on nifedipine expired recently and a number of competitors have started to make generic (unbranded) versions of the drug. But Bayer's branded version, Adalat Retard, retains most of the market and Bayer is expected to launch soon its own sustained released nifedipine.

About half of the UK population over the age of 40 suffers from high blood pressure. Some £300m a year - around 15 per cent of the nation's drug budget - is spent on treating hypertension. According to Stewart Adkins, pharmaceutical analyst at Lehman Brothers in London, Coracten has a chance of achieving £5m a year in sales within three to five years.

Emans, established in 1809, has specialised in vaccines, hospital medicines and generic drugs.

Clive Cookson

**L**ynton McLain describes developments in airline security since the Lockerbie disaster

## The flight path to safer skies



Putting the pieces back together: a reconstruction of the front fuselage of Pan Am flight 103

The first part of the Omnitrac barcode suitcase tracing equipment will be installed in November.

Paul French, the British Airways project leader, says the prime aim of the equipment is to speed the sorting of baggage, but it has obvious security benefits. Four laser scanners from Acusort of Pennsylvania can read the bar-coded baggage tag from any angle as the baggage goes towards the aircraft on a conveyor belt.

Airport officials say the emphasis on explosive detection contrasts with what the accident investigators say could be a new approach in defeating terrorists. They believe it is worth studying the possibility of building aircraft to withstand mid-air explosions.

Investigators were able to determine that the explosive device that brought down the airliner had been loaded about 25 inches inboard from the skin on the lower left side of the fuselage. Further developments in technology since Lockerbie will enable investigators of any similar future disasters to identify precisely which suitcase was in the vicinity of the explosion, if it should get through the technological tightening security cordon at airports.

This suitcase tracing technology is being tested this week in Dallas, where Boeing Airport Equipment is developing a system for BAA to be used by British Airways and other airlines at Terminal 4 at Heathrow Airport in London.

Most current anti-terrorist

technology, such as sniffer machines and X-rays, concentrate on detecting explosives before they get on board an airliner, rather than making an aircraft resistant to explosives. This is despite an earlier call by the Indian Government for stronger bulkheads to separate the forward luggage hold of Boeing 747s from the airliner's flight system, after a terrorist explosion destroyed an Air India Boeing 747 over the Irish Sea in 1985.

This emphasis on detecting explosives before they get on board an aircraft is not surprising. Geoffrey Bray, the managing director of Al Cambridge, which makes sniffer devices for airport security, says "terrorists see airports quite rightly as high profile targets." These are "sophisticated terrorists with the backing of governments and they get sophisticated equipment." Bray says: "Sophisticated equipment is needed to counter the sophisticated and determined terrorist."

The US Congress mandated the FAA to develop technology to detect all explosives, especially the difficult to detect plastic explosives such as Semtex, which has been used in many terrorist campaigns.

Explosives are conventionally detected by machines which sniff for vapour given off by the explosive substances. The problem with plastic explosives is that they give off little vapour and can be moulded to make them difficult to detect by X-ray machines. Bray of Al Cambridge says some chemical sniffers under development "heat baggage so that more vapour is given off to increase the detection rate."

Science Applications International has made six thermal neutron machines for the FAA - under test at JFK Airport, New York, Miami, Gatwick, Washington, Dulles Airport and a Middle East airport. The sixth machine is to go either to a continental European airport or to Dallas or Baltimore in the US.

The machine works by injecting neutrons from a small radioactive source into a chamber where baggage passes on a conveyor belt. The neutrons hit all material in the luggage and cause explosive substances to emit characteristic gamma rays. These are detected elsewhere in the machine and the spectrum of signals is sent to the artificial neural computer for judgment.

Bozorgmanesh says "the characteristic gamma rays from explosives are matched to known characteristics of explosives contained in the software." The judgment comes in when the artificial neural network has to decide, for example, between something that "looks like an explosive but it is not, and something that does not look like an explosive but is an explosive."

The system has had its teething troubles. The FAA said the equipment had to be able to detect X grams of explosives. This classified amount was subsequently reduced to "half of the amount that was used to blow up the Pan Am Boeing 747 at Lockerbie," he says.

The machines were designed and built with a specific level of false alarms that became "unacceptable" at the much higher sensitivity level required by the FAA.

The Department of Transport says that there are also problems with the thermal neutron analysis machine. It has been testing with the FAA at Gatwick since July. It takes one and a half hours to fully check the load of a Boeing 747 and the rate of false alarms has increased as the sensitivity of the machine is increased, the department says. "If there are too many false alarms people will ignore them."

Some observers have asked whether or not the expense of such a sensitive machine is worthwhile. "when there are no public cases of explosives being detected."

The cost of security at airports and on airlines is borne mostly by the passenger. BAA, which owns seven UK airports including Heathrow and Gatwick, says its security and safety operations cost £26m in 1989-90.

It is permitted by the Government to pass on to its airline customers, and hence the passenger, 75 per cent of the additional cost it has already had to bear to introduce several mandatory security measures demanded by the Department of Transport since Lockerbie.

## Gyroscope finds the way to new spheres

**G**yroscopes used to be so expensive that the only industries that presented viable applications were aerospace and defence. But a new design of gyroscope has been developed which is not only much cheaper but also smaller and more reliable.

The device might in future be small enough to be attached to a bullet, and work is in progress to incorporate it into an electronic chip. The first example of the new design is being fitted to a team of cleaning robots built for the Paris metro system.

The current models offer a sensitivity ranging from 3 deg/hour to 2,000 deg/second. The company which has come up with this idea is Badin-Crouzet, a subsidiary of Sextant Avionique, the company formed last year through the merger of a number of subsidiaries of Aerospatiale and Thomson-CSF.

According to Henri Leblond, Badin-Crouzet's director of research and development, the new acoustic gyroscope increases the reliability by a factor of 10 due to the absence of moving parts. The mean time between failure has increased from 2,000-3,000 hours to 20,000 hours. At the same time, the cost is significantly reduced though this is not easy to quantify as each application is different.

Leblond does not rule out the possibility of the price of an acoustic gyroscope reaching FFr300 (330), the upper limit for uses in the automotive field. A study by Renault has shown that by fitting such a device to cars, passenger safety could be improved. The gyroscope's task would be to detect rollover and to activate secondary security devices such as automatic seat belt locking and door unlocking.

In the military field, the acoustic gyrometer has special advantages. It is the only gyroscope available, according to Leblond, that can withstand the 20,000g acceleration to which weapons such as bullets, missiles and shells are submitted. It is also the only gyroscope suitable for minimisation. Development of a silicon chip incorporating all the electronics and the acoustic cavity is under way so that eventually gyroscopes will form part of "smart" devices fitted to weapons to automatically keep them on target.

Anna Kochan

## CONTRACTS &amp; TENDERS

## Ausschreibung für Industriebetriebe im Bezirk Dresden

Der Regierungsbevollmächtigte des Bezirks Dresden (Ausschreiber) gibt hiermit die Ausschreibung von im Bezirk Dresden belegenen Industriebetrieben verschiedenster Branchen und Größen nach folgenden folgenden Bedingungen bekannt:

1. Zur Ausschreibung gelangen die Unternehmen, an denen die Treuhandschaft, Autobusse Dresden, 100% der Anteile hält. Nicht ausgeschrieben sind Unternehmen, für die Anträge auf Reprivatisierung gestellt sind.

2. Jedermann (im folgenden Elster genannt) ist berechtigt, ein Gebot abzugeben.

3. Das Gebot ist bis 08.10.1990 - 10 Uhr - bei der Treuhandschaft, Autobusse Dresden, Bautzener Straße 5, 0101 Dresden, abzugeben. Später eingeschickte Gebote werden nicht berücksichtigt. Das Öffnen der Gebote durch den Ausschreiber erfolgt unmittelbar danach im Beisein von zwei Anteilseignern.

4. Das Gebot ist in einem geschlossenen Umschlag abzugeben.

5. Das Gebot ist gültig zu stellen für die Dauer von 60 Tagen und ist in DM abzugeben.

6. Das Gebot ist eine Bietungsgarantie von 5% der Gebotssumme in Form einer unverbindlichen Bietgarantie abzugeben, gültig für 60 Tage ab 08.10.1990. Diese Bietgarantie wird dem Bieter sofort nach der Entscheidung zugesprochen. Sie wird dann vom Bieter erneut abzugeben, wenn deutlich, dass der Zusatzangebot wird, dann nicht anerkannt.

7. Der Zusatz erfolgt nach Zustimmung der Treuhandschaft und nach Abnahme der Industrie- und Handelskammer Dresden. Der Ausschreiber ist nicht daran gebunden, dem höchsten oder irgendwelchem Gebot den Zusatz zu erteilen. Mitentscheidend für den Zusatz ist auch die Konzeption gemäß Ziffer 8. Bereits bestehende Konzessionsvereinbarungen werden bei der Entscheidung über den Zusatz in angemessener Weise berücksichtigt.

8. Das Gebot ist eine Konzeptionsbeitrag, aus der hergeleitet, was der Bieter mit dem Unternehmen vorhat, z.B. Weiterführung in bisheriger Form, Umwandlung in andere Branchen, Schließung des Betriebes, Ausbau usw. Außerdem sind Angaben über die vom Bieter vorgesehene Investition in das betreffende Unternehmen für die nächsten 3 Jahre zu machen sowie über die Zahl der Arbeitskräfte, die innerhalb dieses Zeitraums beschäftigt werden sollen.

9. Der erfolgreichste Bieter muss vor endgültigem Vertragsschluss eine Erfüllungsgarantie in Höhe von 10% der Angebotssumme beim Ausschreiber abliefern, und zwar in Form einer festschriftlichen Garantie, gültig für 12 Monate.

Der Bieter erhält diese Erfüllungsgarantie nach Ablauf von 12 Monaten zurück, wenn er sich an seine beim Angebot abgesprochene Konzeption hat (Ziffer 8) oder nachweist, dass dies aus Gründen, die nicht von ihm verursacht waren, nicht möglich war. Andernfalls verfällt die Erfüllungsgarantie zugunsten des Ausschreibers.

10. Eine Liste über Branchen und Produktionsprogramme der Unternehmen, die zur Ausschreibung gelangen, ist bei der Treuhandschaft, Autobusse Dresden, Bautzener Straße 6, 0101 Dresden, einzusehen oder auf Anforderung von dort zugestellt.

Jeder Bieter wird aufgefordert sich über das betreffende Unternehmen selber zu informieren und seine eigene Bewertung vorzunehmen. Die Geschäftsführer der Unternehmen sind aufgefordert, jedem ausgenommen interessierten Abnehmer zu erhalten. Einzelne entsprechende Ansätze erhält jeder Interessent bei der Treuhandschaft, Autobusse Dresden, an einer Adresse.

Dresden, 04.09.1990

Im Einvernehmen mit der Treuhandschaft, Autobusse Dresden der Regierungsbevollmächtigte für den Bezirk Dresden.

## NOTICE TO THE WARRANTHOLDERS OF KOBE STEEL, LTD. (the "Company")

Bearer Warrants to subscribe for shares of common stock of the Company issued with U.S.\$100,000,000 5 3/8 per cent. Guaranteed Bonds 1991, U.S.\$100,000,000 3 3/8 per cent. Guaranteed Bonds 1991, U.S.\$500,000,000 4 3/4 per cent. Bonds 1992, U.S.\$1,000,000,000 4 1/8 per cent. Bonds 1993, and U.S.\$600,000,000 4 per cent. Bonds 1993

## ADJUSTMENT OF SUBSCRIPTION PRICE

Notice is hereby given pursuant to Condition 7 of the Warrants that as of the date of the Company's issuance of U.S.\$340,000,000 4 7/8 per cent. Bonds 1994 with Warrants and Japanese ¥50,000,000,000 3.9 per cent. Bonds due 1994 with Warrants both on 7th September 1990, with the initial subscription price per share of Yen 482 determined on 7th September, 1990 being less than the current market price of Yen 530.80 per share as at the date, the Company adjusted the Subscription Prices of Warrants effective from 8th September, 1990 as follows;

A. Warrants issued with 5 3/8 per cent. Guaranteed Bonds 1991  
1) Subscription Price before adjustment: Yen 176.70  
2) Subscription Price after adjustment: Yen 175.20  
B. Warrants issued with 3 3/8 per cent. Guaranteed Bonds 1991  
1) Subscription Price before adjustment: Yen 179.60  
2) Subscription Price after adjustment: Yen 178.10  
C. Warrants issued with 4 3/4 per cent. Bonds 1992  
1) Subscription Price before adjustment: Yen 616.30  
2) Subscription Price after adjustment: Yen 612.40  
D. Warrants issued with 4 1/8 per cent. Bonds 1993  
1) Subscription Price before adjustment: Yen 734.50  
2) Subscription Price after adjustment: Yen 730.80  
E. Warrants issued with 4 per cent. Bonds 1993  
1) Subscription Price before adjustment: Yen 852.90  
2) Subscription Price after adjustment: Yen 848.30

10th September, 1990

KOBE STEEL, LTD.  
3-18, Wakamatsu-cho 1-chome,  
Chuo-ku, Kobe, Hyogo, Japan

## GRANVILLE SPONSORED SECURITIES

High/Low	Company	Price	Change	Gross div (\$)	Yield %	P/E
243	Asp. Brit. Ind. Ordinary	277	0	10.3	3.7	7.5
36	Armitage & Roots	24	-	-	-	-
210	Barclay Group GSE	177	2	4.3	2.4	17.2
125	Barclay Group D/Pref GSE	182	0	6.7	6.3	11.5
125	Barclay Group C/Pref GSE	182	0	4.7	2.6	11.5
120	Barwick Corp. Pref	82	0	11.0	13.4	7.0
218	CCL Group Ordinary	310	0	18.7	6.0	2.4
176	CCL Group 11 1/2% C/Pref	160	0	14.7	9.2	9.2
110	Carbo P/C (SSE)	220	0	7.6	3.5	12.9
110	Carbo 7 3/4% Priv GSE	210	0	10.3	9.4	-
120	Capitol Group Holdings A/C	125	0	-	-	-
130	Int'l Group (SSE)	49	0	8.0	16.3	2.8
58	Jackson Group (SSE)	97	0	4.3	4.4	8.7
243	Malibrews NV/Aust (SSE)	268	0	-	-	-
158	Robert Jenkins	142d	0	11.0	7.7	4.2
467	Sorrells	317	1	20.0	6.3	8.8
178	Unistar Europe C/Pref	173	0	10.7	6.2	6.2
228	Veterinary Drug Co. PLC	220d	0	22.0	9.6	6.1
308	W.Y.C. Ltd.	308	0	16.2	4.4	30.7

Securities designated (SSE and USM) are dealt in subject to the rules and regulations of the SSE. Other securities listed above are dealt in subject to the rules of USM.

These securities are dealt in privately on a matched basis basis. Neither independent Companies Exchange Limited nor Granville Davis Limited are market makers in these securities.

\* These securities are dealt on a restricted basis. Further details available.

Independent Companies Exchange Limited  
77 Mansell Street, London

## COMMODITIES AND AGRICULTURE

**Venezuelans ask US for help to expand petroleum industry**

By Joseph Mann in Caracas

THE Venezuelan government has asked the Bush Administration to help finance major expansion projects for its petroleum industry and to encourage American companies to invest in Venezuela's oil sector.

In a recent meeting with officials of the US Department of Energy in Washington, Venezuela's Minister of Energy and Mines, Mr Celestino Armas, called on the US Government to help secure American investment and financing for costly projects in oil exploration, the expansion of crude oil production capacity and the construction of two new oil refineries in the South American republic.

The Venezuelan minister said the country required outside financial help for these projects, and that much of the future oil exports they generate will go to the US market.

Venezuela's national oil company, PDVSA, currently expects to invest about US\$24bn before the end of 1995 in oil and petrochemical projects, but needs to cover 25 per cent of the total with outside financing.

PDVSA produces more than 2m barrels of crude oil per day and is planning a 25 per cent output increase by December of this year to offset part of the deficit resulting from the blockade of oil exports from Iraq and Kuwait. The Venezuelan company plans much larger increases in production capacity over the next five years. These alone will cost an estimated \$8bn.

Most of Venezuela's oil exports go to the US. Venezuelan oil men expect America to remain their most important market for the foreseeable future.

Earlier this year, the government of President Carlos Andres Perez talked with US officials about establishing a "hemispheric oil reserve" in

Venezuela. A US official in Caracas said that, although the Venezuelans did not go into detail, they presumably want the US Government and American oil companies to help finance this project.

In their discussions with the Americans, Venezuelan officials are stressing the advantages of using more oil from their country in the future, as opposed to continued US reliance on Middle East petroleum.

For example, the Venezuelans point to their proximity to US ports on the Gulf of Mexico which are approximately 3.5 days' sailing for oil tankers, their large reserves of crude oil and natural gas, and their record as a stable democracy and reliable oil supplier.

During the 1973 Arab oil embargo, Venezuela, a member of the Organisation of Petroleum Exporting Countries (Opec), increased oil shipments to the US.

**Bush lobbied on Soviet credits**

By Nancy Dunne in Washington

THE US farm lobby is urging the Bush Administration to waive provisions of an US law denying food credits to Moscow in response to Soviet grain shortages and to the threat of EC competition.

While acknowledging that such a waiver is possible, the Administration is still hoping that the Supreme Soviet will codify an emigration law, perhaps as early as this week, thus clearing the way for Most Favoured Nation status and US Agriculture Department food credits.

The Soviets have asked for \$2bn in food credits.

Mr Cooper Evans, President Bush's special assistant for agriculture, told the US Feed Grains Council last week wrote to President Bush to emphasise the urgency of the shortage.

"The Soviets need grain, and they need it soon," he said. "Without credit guarantees, the lack of hard currency will force them to curtail imports and to seek other sources. US farmers will lose one of their largest markets."

The President was also urged to grant credits by the National Association of Wheat Growers and the US Wheat Associates, which contended that "the competition is prepared to offer credits, and we simply cannot afford to lose our ability to compete in the Soviet market."

**MINOR METALS PRICES**

Prices from Metal Bulletin (last week's in brackets).

**ANTIMONY:** European free market, 99.6 per cent, \$ per tonne, in warehouse, 1,630-1,700 (same).

**BISMUTH:** European free market, min. 99.9 per cent, \$ per lb, 1000-lbs lots in warehouse, 2,80-3,05 (same).

**CADMIUM:** European free market, min. 99.5 per cent, \$ per lb, in warehouse, 270-290 (same).

**COBALT:** European free market, 99.5 per cent, \$ per lb,

in warehouse, 11.50-12.40 (same).

**MERCURY:** European free market, min. 99.9 per cent, \$ per 76 lb flask, in warehouse, 150-210 (190-220).

**MOLOBDENUM:** European free market, drummed molybdenum oxide, \$ per lb Mo, in warehouse, 2,90-2,94 (same).

**SELENIUM:** European free market, min. 99.5 per cent, \$ per lb, in warehouse, 40-50.50 (same).

**TUNGSTEN ORE:** European free market, standard min. 65 per cent, \$ per tonne unit (10

kg) WO, cif. 37-51 (same).

**VANADIUM:** European free market, min. 99.9 per cent, \$ per 76 lb flask, in warehouse, 150-210 (190-220).

**URANIUM:** Nuclear exchange value, \$ per lb, UO, 11.45 (11.70).

LME WAREHOUSE STOCKS (As at Monday's close)

Aluminum	+50	to 105,200
Copper	+2,225	to 125,700
Lead	+250	to 40,825
Nickel	-552	to 3,210
Zinc	+1,825	to 45,200
Tin	-190	to 11,940

**MARKET REPORT**

Aluminium prices held steady on the LME in the afternoon after falling at lunchtime on profit taking which appeared to be prompted by a 50 tonne rise in LME stocks when a fall of up to 6,000 tonnes had been expected. Renewed speculative buying and short covering stabilised the market. Some analysts said the market had risen too fast and that a downward correction to around \$1,850 could be expected before the bull trend resumed. Nickel stocks fell by 552 tonnes to 3,210, their lowest since last December, and prices closed ahead. Also supportive was a reluctance to sell ahead of the September 15

labor contract expiry at Inco's Thompson Manitoba facilities. Copper prices closed slightly up in spite of a rise in LME stocks to their highest level since May 1987. The market was reluctant to decline, given the current stoppage at Minero Peru and concern over African supplies, dealers said. London robusta coffee prices recouped most of Monday's losses in technically inspired dealings. In New York orange juice futures were sharply higher by mid-session in a long-awaited technical bounce from an extremely oversold condition.

Compiled from Reuters

**London Markets****SPOT MARKETS**

Crude oil (per barrel FOB) + or -

Premium Gasoline \$27.15-7.40 + 1.07

Diesel Blend \$31.10-1.20w + 1.93

W.T.J. (11 pm est) \$31.45-1.50w + 2.45

Oil products (NWE prompt delivery per tonne CIF) + or -

Premium Gasoline \$416.19 + 13

Gas Oil \$33.264 + 10

Heavy Fuel Oil \$10.80-10

Naphtha \$30.30 + 12

Petroleum Argus Estimates + or -

Gold (bar troy oz) \$231.00 - 4.00

Silver (per troy oz) \$42.50 + 3.00

Platinum (per troy oz) \$495.25 - 12.00

Palladium (per troy oz) \$10.00 - 0.25

Other + or -

Gold (bar troy oz) \$231.00 - 4.00

Silver (per troy oz) \$42.50 + 3.00

Platinum (per troy oz) \$495.25 - 12.00

Palladium (per troy oz) \$10.00 - 0.25

Crude oil - NWE + or -

Aluminum (free market) \$203.55 - 50

Copper (US Producer) \$187.75w + 0.75

Lead (US Producer) \$30.50 + 2.00

Nickel (free market) \$20.50 + 2.00

Tin (Kuala Lumpur market) 15.12w + 0.03

Zinc (US Prime Western) \$12.75w - 1.00

Rubber (C) \$2.75w - 0.51\*

Rubber (C) \$3.00w - 1.32\*

Rubber (KL RSS No 1 Cedi) 242.00w

Coconut oil (Philippines) \$297.5w

Coconut oil (Malaysia) \$238.5w

Cotton (Philippines) \$207.5w

Soybeans (US) \$75.00w - 1

Cotton "A" index \$10.00c + 0.10

Wool tops (64s Super) \$25.00c

Cotton (US) 1 tonne unless otherwise stated, pence/kg c-cents/lb, t-ring/kg, q-sep/Oct, t-Dec, w-Oct

Dec w-Oct/Nov, w-Oct z-Aug/Sep p-Nov, \*Most

Commission average fols stock price - change

from a week ago. £London physical market, \$CIF Rotterdam, £ Bullion market close, m-Malaysian cents/kg.

**Prices for platinum continue to fall**

By David Blackwell

PLATINUM prices continued to tumble to the lowest levels for more than two-and-a-half years in both London and New York yesterday.

The UK plans are based on those drawn up by the Milk Marketing Board for England and Wales, which is by far the largest with 32,000 farmer suppliers and a £2bn turnover.

The proposals are to be discussed at a meeting between the Commission and UK government and marketing board officials in Brussels next week.

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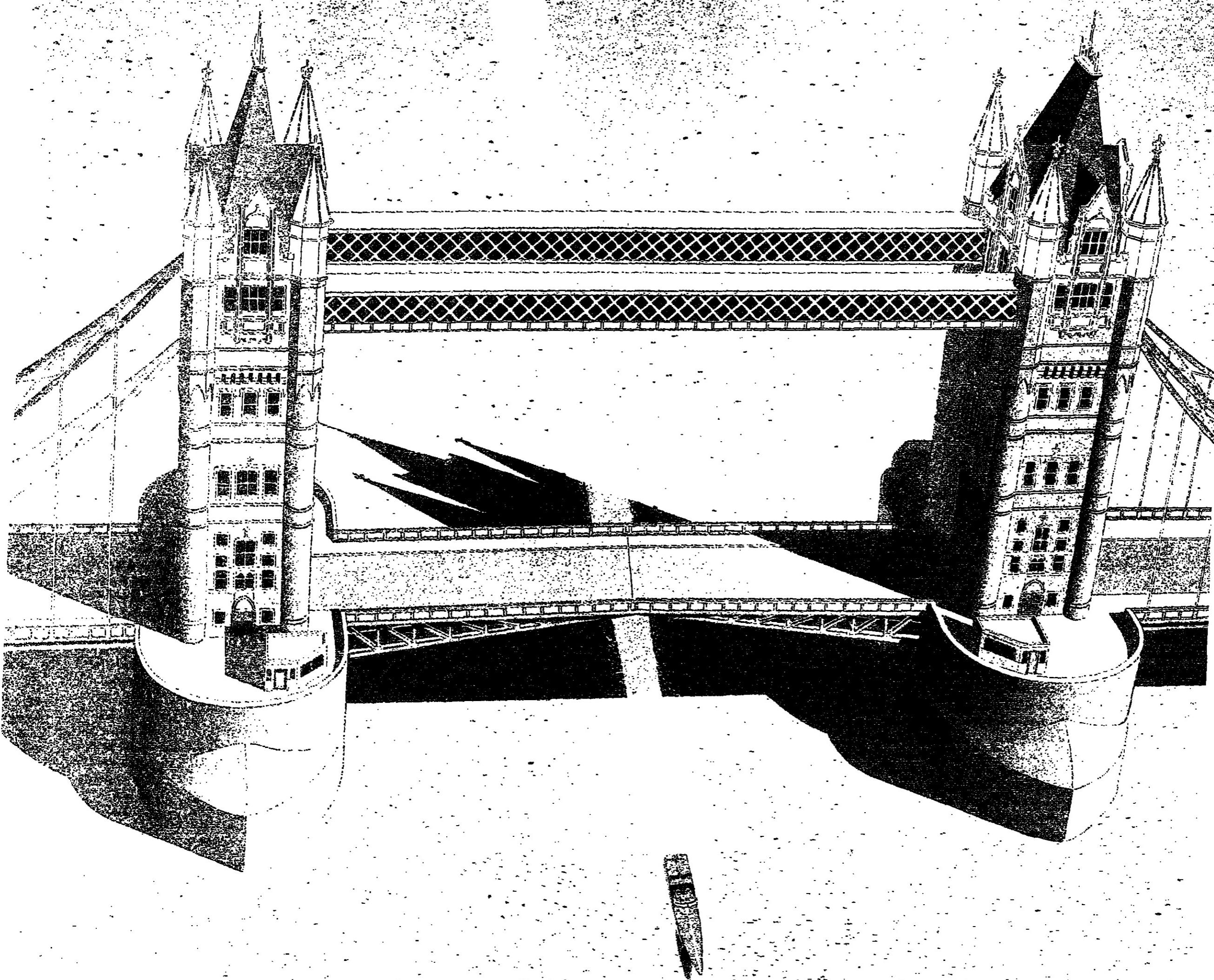
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The proposals are to be discussed at a meeting between the Commission



Last March, The British School of Motoring put us to the test.

The management team required £25.5 million of Senior Debt finance for their proposed buy-out.

And time, as always, was tight.

Yet, reacting at great speed

...let, reacting at great speed, we completed the deal with a marathon thirty-six hour session that ended on Good Friday morning.

*Good Friday morning.*

The transaction was very nicely rounded off with the successful syndication being 55% over-subscribed.

How then, you may ask, did we turn it round so quickly?

We have a team of thirty expert personnel who work with the very latest information technology.

latest information technology. These resources ensure that we can structure most offers within three days.

Furthermore, we can underwrite the deal and handle the personal financial requirements of the management at the same time.

If you'd like to know more about

...to know more about the way in which we work, Theo van Hee.

Hensbergen on 071-920 5234 will be pleased to put you in touch.

pleased to put you in touch with one of the team. Give him a call and ...

of the team. Give him a call and we'll get straight to you.



#### **LONDON SHARE SERVICE**

**BANKS, HP & LEASING**

#### BUILDING-TIMBER-ROADS

**MEMBER,  
Cont'd**

ELECTRICALS - Contd

ENGINEERING—Continued

**INDUSTRIALS (Miscel.)—Contd**

**INDUSTRIALS (Miscel.)—Contd**

NAME, TEL	LEASING	BUILDING, TIMBER, ROADS	ELECTRICALS - Contd	ENGINEERING - Contd	INDUSTRIALS (Misc.)	Price
DATA, TEL						
Low Stack	Pric	Net	Cy	N/M	P/E	
593 NAWM F15.	281-1	23.0	5.0	5.5		
162 NAWM F16.	281-2	4.0	1.4	2.5		
163 NAWM F17.	281-3	4.0	1.4	2.5		
164 NAWM F18.	281-4	3.0	1.4	2.5		
165 NAWM F19.	281-5	3.0	1.4	2.5		
166 NAWM F20.	281-6	3.0	1.4	2.5		
167 NAWM F21.	281-7	3.0	1.4	2.5		
168 NAWM F22.	281-8	3.0	1.4	2.5		
169 NAWM F23.	281-9	3.0	1.4	2.5		
170 NAWM F24.	281-10	3.0	1.4	2.5		
171 NAWM F25.	281-11	3.0	1.4	2.5		
172 NAWM F26.	281-12	3.0	1.4	2.5		
173 NAWM F27.	281-13	3.0	1.4	2.5		
174 NAWM F28.	281-14	3.0	1.4	2.5		
175 NAWM F29.	281-15	3.0	1.4	2.5		
176 NAWM F30.	281-16	3.0	1.4	2.5		
177 NAWM F31.	281-17	3.0	1.4	2.5		
178 NAWM F32.	281-18	3.0	1.4	2.5		
179 NAWM F33.	281-19	3.0	1.4	2.5		
180 NAWM F34.	281-20	3.0	1.4	2.5		
181 NAWM F35.	281-21	3.0	1.4	2.5		
182 NAWM F36.	281-22	3.0	1.4	2.5		
183 NAWM F37.	281-23	3.0	1.4	2.5		
184 NAWM F38.	281-24	3.0	1.4	2.5		
185 NAWM F39.	281-25	3.0	1.4	2.5		
186 NAWM F40.	281-26	3.0	1.4	2.5		
187 NAWM F41.	281-27	3.0	1.4	2.5		
188 NAWM F42.	281-28	3.0	1.4	2.5		
189 NAWM F43.	281-29	3.0	1.4	2.5		
190 NAWM F44.	281-30	3.0	1.4	2.5		
191 NAWM F45.	281-31	3.0	1.4	2.5		
192 NAWM F46.	281-32	3.0	1.4	2.5		
193 NAWM F47.	281-33	3.0	1.4	2.5		
194 NAWM F48.	281-34	3.0	1.4	2.5		
195 NAWM F49.	281-35	3.0	1.4	2.5		
196 NAWM F50.	281-36	3.0	1.4	2.5		
197 NAWM F51.	281-37	3.0	1.4	2.5		
198 NAWM F52.	281-38	3.0	1.4	2.5		
199 NAWM F53.	281-39	3.0	1.4	2.5		
200 NAWM F54.	281-40	3.0	1.4	2.5		
201 NAWM F55.	281-41	3.0	1.4	2.5		
202 NAWM F56.	281-42	3.0	1.4	2.5		
203 NAWM F57.	281-43	3.0	1.4	2.5		
204 NAWM F58.	281-44	3.0	1.4	2.5		
205 NAWM F59.	281-45	3.0	1.4	2.5		
206 NAWM F60.	281-46	3.0	1.4	2.5		
207 NAWM F61.	281-47	3.0	1.4	2.5		
208 NAWM F62.	281-48	3.0	1.4	2.5		
209 NAWM F63.	281-49	3.0	1.4	2.5		
210 NAWM F64.	281-50	3.0	1.4	2.5		
211 NAWM F65.	281-51	3.0	1.4	2.5		
212 NAWM F66.	281-52	3.0	1.4	2.5		
213 NAWM F67.	281-53	3.0	1.4	2.5		
214 NAWM F68.	281-54	3.0	1.4	2.5		
215 NAWM F69.	281-55	3.0	1.4	2.5		
216 NAWM F70.	281-56	3.0	1.4	2.5		
217 NAWM F71.	281-57	3.0	1.4	2.5		
218 NAWM F72.	281-58	3.0	1.4	2.5		
219 NAWM F73.	281-59	3.0	1.4	2.5		
220 NAWM F74.	281-60	3.0	1.4	2.5		
221 NAWM F75.	281-61	3.0	1.4	2.5		
222 NAWM F76.	281-62	3.0	1.4	2.5		
223 NAWM F77.	281-63	3.0	1.4	2.5		
224 NAWM F78.	281-64	3.0	1.4	2.5		
225 NAWM F79.	281-65	3.0	1.4	2.5		
226 NAWM F80.	281-66	3.0	1.4	2.5		
227 NAWM F81.	281-67	3.0	1.4	2.5		
228 NAWM F82.	281-68	3.0	1.4	2.5		
229 NAWM F83.	281-69	3.0	1.4	2.5		
230 NAWM F84.	281-70	3.0	1.4	2.5		
231 NAWM F85.	281-71	3.0	1.4	2.5		
232 NAWM F86.	281-72	3.0	1.4	2.5		
233 NAWM F87.	281-73	3.0	1.4	2.5		
234 NAWM F88.	281-74	3.0	1.4	2.5		
235 NAWM F89.	281-75	3.0	1.4	2.5		
236 NAWM F90.	281-76	3.0	1.4	2.5		
237 NAWM F91.	281-77	3.0	1.4	2.5		
238 NAWM F92.	281-78	3.0	1.4	2.5		
239 NAWM F93.	281-79	3.0	1.4	2.5		
240 NAWM F94.	281-80	3.0	1.4	2.5		
241 NAWM F95.	281-81	3.0	1.4	2.5		
242 NAWM F96.	281-82	3.0	1.4	2.5		
243 NAWM F97.	281-83	3.0	1.4	2.5		
244 NAWM F98.	281-84	3.0	1.4	2.5		
245 NAWM F99.	281-85	3.0	1.4	2.5		
246 NAWM F100.	281-86	3.0	1.4	2.5		
247 NAWM F101.	281-87	3.0	1.4	2.5		
248 NAWM F102.	281-88	3.0	1.4	2.5		
249 NAWM F103.	281-89	3.0	1.4	2.5		
250 NAWM F104.	281-90	3.0	1.4	2.5		
251 NAWM F105.	281-91	3.0	1.4	2.5		
252 NAWM F106.	281-92	3.0	1.4	2.5		
253 NAWM F107.	281-93	3.0	1.4	2.5		
254 NAWM F108.	281-94	3.0	1.4	2.5		
255 NAWM F109.	281-95	3.0	1.4	2.5		
256 NAWM F110.	281-96	3.0	1.4	2.5		
257 NAWM F111.	281-97	3.0	1.4	2.5		
258 NAWM F112.	281-98	3.0	1.4	2.5		
259 NAWM F113.	281-99	3.0	1.4	2.5		
260 NAWM F114.	281-100	3.0	1.4	2.5		
261 NAWM F115.	281-101	3.0	1.4	2.5		
262 NAWM F116.	281-102	3.0	1.4	2.5		
263 NAWM F117.	281-103	3.0	1.4	2.5		
264 NAWM F118.	281-104	3.0	1.4	2.5		
265 NAWM F119.	281-105	3.0	1.4	2.5		
266 NAWM F120.	281-106	3.0	1.4	2.5		
267 NAWM F121.	281-107	3.0	1.4	2.5		
268 NAWM F122.	281-108	3.0	1.4	2.5		
269 NAWM F123.	281-109	3.0	1.4	2.5		
270 NAWM F124.	281-110	3.0	1.4	2.5		
271 NAWM F125.	281-111	3.0	1.4	2.5		
272 NAWM F126.	281-112	3.0	1.4	2.5		
273 NAWM F127.	281-113	3.0	1.4	2.5		
274 NAWM F128.	281-114	3.0	1.4	2.5		
275 NAWM F129.	281-115	3.0	1.4	2.5		
276 NAWM F130.	281-116	3.0	1.4	2.5		
277 NAWM F131.	281-117	3.0	1.4	2.5		
278 NAWM F132.	281-118	3.0	1.4	2.5		
279 NAWM F133.	281-119	3.0	1.4	2.5		
280 NAWM F134.	281-120	3.0	1.4	2.5		
281 NAWM F135.	281-121	3.0	1.4	2.5		
282 NAWM F136.	281-122	3.0	1.4			



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## **AUTHORISED UNIT TRUSTS**

**Dot Cost.** **Dot**  
**Charge Price** **Price**

GUIDE TO UNIT TRUST PRICING	
SPECIAL CHARGES These represent the subscription, administration and other costs which have to be paid by unit trust units.	
The charges included in the price when the customer buys units.	
OFFER PRICE The price at which units may be bought.	
NET PRICE The price at which units may be sold.	
TERMS The price at which units will be offered by the fund manager. As a result, the bid price might be different to the cancellation price in circumstances in which there is a large excess of units or units over supply.	
TIME The time when the fund manager's name is the time at which the unit trust's daily trading prices are determined. The terms "offer price" and "bid price" are often used to refer to the same thing.	
TERMINATION The time when the fund manager will sell units at a liquidity premium. This means that investors can obtain a higher price than the current buying levels because of an increase per unit's revaluation or a switch to a forward pricing scheme.	
FORWARD PRICING The letter F denotes that prices are set on a forward basis so that investors can be given to definitive price in advance of the purchase or sale being carried out. The prices appearing in the newspaper below the price at which units are offered are as follows:	
SCHEME PARTICULARS AND REQUIREMENTS The most recent report and scheme particulars can be obtained free of charge from fund managers.	

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	Bid	Offer	+ w	Yield	Price		Bid	Offer	+ w	Yield	Price		Bid	Offer	+ w	Yield	Price		Bid	Offer	+ w	Yield	Price		Bid	Offer	+ w	Yield	Price	
Austria-Hungary Fund Ltd																														
Luxembourg Fund Managers (GmbH) Ltd																														
M&V Sep 5, 1990 36.88																														
Baring Int'l Fund Managers (GmbH) Ltd																														
Monte Carlo Fund Managers (GmbH) Ltd																														
Mixed Portfolio (S) 13.95																														
US Dollar ...	\$14.40																													
Deutsche Mark ...	106.12	107.00																												
Swiss Franc ...	139.76	139.51	-0.14																											
Hedge Fund ...	100.12	100.12																												
Management International Fund (GmbH) Ltd																														
District Limited																														
Management International Fund (GmbH) Ltd																														
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## **WORLD STOCK MARKETS**

**NOTES** - Prices on this page are as quoted on the individual exchanges and are last traded prices, not unavailable. # Dealings suspended. +d Ex dividend. +c Ex scrip issue. +r Ex rights. +a Ex all.

*4pm prices September 11*

**NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

**Continued on Page 41**

## NYSE COMPOSITE PRICES

Stock	Div.	P/E			Close Prev.			Chg.			Stock	Div.	P/E			Close Prev.			Chg.			Stock	Div.	P/E			Close Prev.			Chg.	
		High	Low	Stock	Div.	V.E.	High	Low	Stock	Div.	V.E.	High	Low	Stock	Div.	V.E.	High	Low	Stock	Div.	V.E.	High	Low	Stock	Div.	V.E.	High	Low			
<b>Continued from previous page</b>																															
A112 2015 Rusal -50	50	2.7	1.3	202	334	32	354	-1	2014 2115 Sappho	60	28.10	267	213	213	20.10	267	213	213	213	213	213	213	213	213	213	213	213	213	213	213	
A113 3025 Reliant	10	2.7	1.3	202	325	32	354	-1	2115 Sappho	60	15.10	150	12	12	15.10	150	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12
A114 1625 Reliant	10	16.25	11.1	0.3	8	10	16.25	11.1	2115 Sappho	60	22.12	220	21	21	22.12	220	21	21	21	21	21	21	21	21	21	21	21	21	21	21	21
A115 1625 Reliant	10	16.25	11.1	0.3	8	10	16.25	11.1	2115 Sappho	60	22.12	220	21	21	22.12	220	21	21	21	21	21	21	21	21	21	21	21	21	21	21	21
A116 1625 Reliant	10	16.25	11.1	0.3	8	10	16.25	11.1	2115 Sappho	60	22.12	220	21	21	22.12	220	21	21	21	21	21	21	21	21	21	21	21	21	21	21	21
A117 1625 Reliant	10	16.25	11.1	0.3	8	10	16.25	11.1	2115 Sappho	60	22.12	220	21	21	22.12	220	21	21	21	21	21	21	21	21	21	21	21	21	21	21	21
A118 1625 Reliant	10	16.25	11.1	0.3	8	10	16.25	11.1	2115 Sappho	60	22.12	220	21	21	22.12	220	21	21	21	21	21	21	21	21	21	21	21	21	21	21	21
A119 1625 Reliant	10	16.25	11.1	0.3	8	10	16.25	11.1	2115 Sappho	60	22.12	220	21	21	22.12	220	21	21	21	21	21	21	21	21	21	21	21	21	21	21	21
A120 1625 Reliant	10	16.25	11.1	0.3	8	10	16.25	11.1	2115 Sappho	60	22.12	220	21	21	22.12	220	21	21	21	21	21	21	21	21	21	21	21	21	21	21	21
A121 1625 Reliant	10	16.25	11.1	0.3	8	10	16.25	11.1	2115 Sappho	60	22.12	220	21	21	22.12	220	21	21	21	21	21	21	21	21	21	21	21	21	21	21	21
A122 1625 Reliant	10	16.25	11.1	0.3	8	10	16.25	11.1	2115 Sappho	60	22.12	220	21	21	22.12	220	21	21	21	21	21	21	21	21	21	21	21	21	21	21	21
A123 1625 Reliant	10	16.25	11.1	0.3	8	10	16.25	11.1	2115 Sappho	60	22.12	220	21	21	22.12	220	21	21	21	21	21	21	21	21	21	21	21	21	21	21	21
A124 1625 Reliant	10	16.25	11.1	0.3	8	10	16.25	11.1	2115 Sappho	60	22.12	220	21	21	22.12	220	21	21	21	21	21	21	21	21	21	21	21	21	21	21	21
A125 1625 Reliant	10	16.25	11.1	0.3	8	10	16.25	11.1	2115 Sappho	60	22.12	220	21	21	22.12	220	21	21	21	21	21	21	21	21	21	21	21	21	21	21	21
A126 1625 Reliant	10	16.25	11.1	0.3	8	10	16.25	11.1	2115 Sappho	60	22.12	220	21	21	22.12	220	21	21	21	21	21	21	21	21	21	21	21	21	21	21	21
A127 1625 Reliant	10	16.25	11.1	0.3	8	10	16.25	11.1	2115 Sappho	60	22.12	220	21	21	22.12	220	21	21	21	21	21	21	21	21	21	21	21	21	21	21	21
A128 1625 Reliant	10	16.25	11.1	0.3	8	10	16.25	11.1	2115 Sappho	60	22.12	220	21	21	22.12	220	21	21	21	21	21	21	21	21	21	21	21	21	21	21	21
A129 1625 Reliant	10	16.25	11.1	0.3	8	10	16.25	11.1	2115 Sappho	60	22.12	220	21	21	22.12	220	21	21	21	21	21	21	21	21	21	21	21	21	21	21	21
A130 1625 Reliant	10	16.25	11.1	0.3	8	10	16.25	11.1	2115 Sappho	60	22.12	220	21	21	22.12	220	21	21	21	21	21	21	21	21	21	21	21	21	21	21	21
A131 1625 Reliant	10	16.25	11.1	0.3	8	10	16.25	11.1	2115 Sappho	60	22.12	220	21	21	22.12	220	21	21	21	21	21	21	21	21	21	21	21	21	21	21	
A132 1625 Reliant	10	16.25	11.1	0.3	8	10	16.25	11.1	2115 Sappho	60	22.12	220	21	21	22.12	220	21	21	21	21	21	21	21	21	21	21	21	21	21	21	
A133 1625 Reliant	10	16.25	11.1	0.3	8	10	16.25	11.1	2115 Sappho	60	22.12	220	21	21	22.12	220	21	21	21	21	21	21	21	21	21	21	21	21	21	21	
A134 1625 Reliant	10	16.25	11.1	0.3	8	10	16.25	11.1	2115 Sappho	60	22.12	220	21	21	22.12	220	21	21	21	21	21	21	21	21	21	21	21	21	21	21	
A135 1625 Reliant	10	16.25	11.1	0.3	8	10	16.25	11.1	2115 Sappho	60	22.12	220	21	21	22.12	220	21	21	21	21	21	21	21	21	21	21	21	21	21	21	
A136 1625 Reliant	10	16.25	11.1	0.3	8	10	16.25	11.1	2115 Sappho	60	22.12	220	21</																		

## AMERICA

**Tandem warning triggers defensive mood in equities**

## Wall Street

AN EARLY rally in crude oil prices, coupled with a warning that it would implement cost-cutting measures to preserve profit margins, put the equity market on the defensive yesterday, writes Janet Bush in New York.

At one stage, the Dow Jones Industrial Average was down more than 20 points, but it picked up as crude oil prices fell back and finished only 2.97 off on the day at 2,612.62. New York's stock volume remained low, with 11.4m shares traded. The Dow on Monday surrendered an initial 30-point rise to end modestly lower on balance.

Crude oil futures unexpectedly held above \$31 a barrel at the opening, which depressed equity prices. The oil futures then fell back a little, helping equities to pare their early losses. In mid-afternoon, October oil futures traded on the New York Mercantile Exchange were 35 cents lower at \$30.95 a barrel.

In an uncertain, low volume market as at present, a single piece of clear news can start a wave of buying or selling. Yesterday the trigger for action was a statement from Tandem warning that its growth rate might not meet Wall Street expectations, and that it would implement cost-cutting mea-

sures. The company's shares had dropped \$2.4 to \$11.1 in heavy trading by mid-session.

Among semiconductor issues, Motorola declined 5% to \$58.75, Texas Instruments jumped \$3.3 to \$29.4, and Advanced Micro Devices was unchanged at \$6. An industry report said that the book-to-bill ratio — a measure of the relationship between new orders and shipments — had slipped in July.

The Goodyear Tire & Rubber slipped 3% to \$20.60 after Moody's Investors Service, the US credit rating agency, placed the company's ratings under review for possible downgrading, citing concern over its profit outlook.

Bally Manufacturing put on 3% to \$7.6 in heavy trading.

Investor Mr Harold Goldberg has accumulated nearly \$150 million, or 6 per cent, of the company's shares and, with management's support, would like to take a more active role in strengthening the company's operations, according to a US press report.

BCE hardened 3% to \$30.75.

The company has agreed to sell its 48.6 per cent interest in TransCanada Pipelines for about \$1.1bn.

Fiat gained \$1 at \$37 after reporting that net income in its fiscal quarter ended July had risen 18 per cent from a year ago, which was at the high end of analysts' expectations.

Among blue chip issues, General Electric improved \$1.1 to \$62.4 and IBM \$1.4 to \$107.4, but Compaq Computer retreated \$1.4 to \$43.1.

Oil shares were generally lower, with Chevron down 5% to \$76.5, Texaco 8% off at \$82.4 and Mobil 3% cheaper at \$85.5.

## Canada

THE TORONTO market drifted lower in moderate trading. The composite index lost 15.4 to 3,272.3 as declining issues outnumbered advances by 375 to 191. Volume totalled 22.8m shares, modestly above Monday's 21.8m.

Mr Fred Ketchen, chief trader with Scotia McLeod Inc, said that a lot of investors were sitting on the sidelines. "They may like the name but they may not yet like the price."

Investors were waiting for US President George Bush's speech last night before a joint session of Congress. For details of his policy on the Middle East crisis and the US budget.

Eleven of the 14 stock groups were down. Pipelines showed the day's biggest decline of 4.4 per cent, while TransCanada Pipelines tumbled 13% to C\$15.75.

BCE said it would sell its stake in TransCanada to a group of Canadian investment dealers for subsequent distribution to the public. The mining and gold groups gained ground.

**Economic slowdown threatens Singapore**

Joyce Quek explains why the city state has more than the oil crisis to worry about

**T**HE RECENT downturn in Singapore, accompanied by a crippling drop in volume, need not be viewed in an entirely negative light, according to the more optimistic analysts, who think that bargain hunting may soon begin. "Very soon, Singapore stocks will be so cheap that they will be attractive again," says Ms Bibiana Yeow, local head of research at Smith New Court. "The downside is another 10 per cent and, at that level, Singapore will look a very good buy."

Most analysts, however, are still revising their market assessments downwards, as a result of the impact of internal factors such as the Singapore economy and external forces, particularly the Middle East conflict.

The market has fallen sharply since August 2. At the end of July, Singapore had risen 12 per cent in 1990, in local currency terms, according to the FT-Actuaries World Indices. By the end of last week, those gains had been wiped out and the market

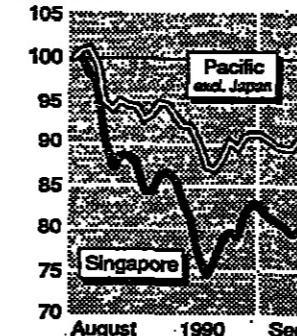
stood 12 per cent lower on the year.

Meanwhile, the market has suffered another embarrassing drop in volume. In the first week of this year, Clob International, the over-the-counter market for regional and mainly Malaysian stocks, was set up after the split with the Kuala Lumpur Stock Exchange (KLSE), and a flurry of new issues took place; 708m shares were traded in four working days, and the daily volume figure was frequently over 200m shares in February. All that has changed, without an obvious explanation, by April, with daily volume as low as 25.1m shares in mid-month.

The market has fallen sharply since August 2. At the end of July, Singapore had risen 12 per cent in 1990, in local currency terms, according to the FT-Actuaries World Indices.

By the end of last week, those gains had been wiped out and the market

FT-A World Indices (rebased) in local currencies



of the Nikkei index in Tokyo.

The Singapore economy is slowing. Analysts, over-confident after 1990's first-quarter gain in gross domestic product (GDP) of 10 per cent, had projected a rise of more than 5 per cent for the year as a whole.

However, the second quarter's unexpectedly slower growth of only 6.8 per cent, while better than many other developed countries, came as a rude awakening to those used to double-digit rates.

While analysts at Fraser Beach and Hoare Govett are looking for GDP growth of 7 to 8 per cent for the next year, similar to the state's forecast of 6 to 8 per cent, Kim Eng Securities and Overseas Union Bank see GDP growth slowing down convincingly ahead.

Nevertheless, this year's

spate of new listings, with eight so far in 1990, looks set to continue, as the market awaits the entry of Provisions Suppliers, Singapore Petroleum Company and two government-linked companies — SAL Leasing and Singapore Electronic

and Engineering.

In the meantime, the fortunes of the Singapore market remain closely linked with those of Tokyo. "It is hard to see much scope for upside unless the Tokyo market moves convincingly ahead," cautions Hoare Govett.

Nevertheless, this year's

spate of new listings, with eight so far in 1990, looks set to continue, as the market awaits

the entry of Provisions Suppliers, Singapore Petroleum Company and two government-linked companies — SAL Leasing and Singapore Electronic

and Engineering.

## ASIA PACIFIC

**Nikkei retreats sharply on interest rate fears**

## Tokyo

INTEREST RATE jitters hit the market again yesterday, as rates on the short-term money market surged and bond prices tumbled. The market halted its rally of the previous two sessions, with the Nikkei average losing nearly 500 points to close below 25,000, writes Michio Nakamoto in Tokyo.

Yesterday's fall was partly in reaction to Monday's sharp rise, analysts said. The Nikkei average finished down 47.24 at 24,504.65 on sluggish volume of 400m shares, only moderately up from Monday's 330m.

Investors turned their attention to interest rates as bond prices continued to fall. The key December futures contract on 10-year government bonds fell to a low for the year in intraday trading as short-term interest rates tested new levels. There was concern that a central bank report on Japan's short-term business outlook would suggest an inflationary trend. At the same time, short-term rates were expected to continue rising on higher oil prices.

Arbitrage selling also put downward pressure on the Nikkei, as the index futures September contract approaches its expiry, due tomorrow. The settlement price is to be set by a special committee, which will be determined by the first prices on Friday morning of the underlying cash stocks which constitute the Nikkei index.

Mr Graham Biggart at Schroder Securities commented: "All eyes are focused on what is going to happen on Friday morning."

Today the Tokyo Stock Exchange will announce the arbitrage positions outstanding at last Friday. This is in accordance with a new rule introduced after investors were unmoved by arbitrage activity earlier this year. If today's announcement indicates that

remain, investors would be very worried about the market, Mr Biggart said.

In this climate, share prices tracked a downward course from early on, with the Nikkei falling to a low of 24,470.71. The day's high was 25,064.01.

Declines led rises by 609 to 322,

while 137 issues were unchanged. The Topix index lost 22.58 to 1,880.70, and in London trading, the ISE/Nikkei 50 index shed 6.06 to 1,418.94.

Speculative issues stole the limelight, with a number of them posting solid gains, while blue chips and large-capital issues suffered losses.

Iwatani, a trading company involved in the market for liquid petroleum gas, rose to 120.95 on 10.4m shares traded and gained Y10 to Y120. The company turned a profit on August 10, 1990, and the market was concerned that a central bank report on Japan's short-term business outlook would suggest an inflationary trend. At the same time, short-term rates were expected to continue rising on higher oil prices.

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remain,

Kurabo, which has been bought on talk that it was being pursued by speculators, was widespread last week.

NEW ZEALAND fell 1.5 per cent in slender volume, and the further fall here from NZ\$6.9m to NZ\$6.2m came despite large block sales in Wilsons Nell and Elders Resources.

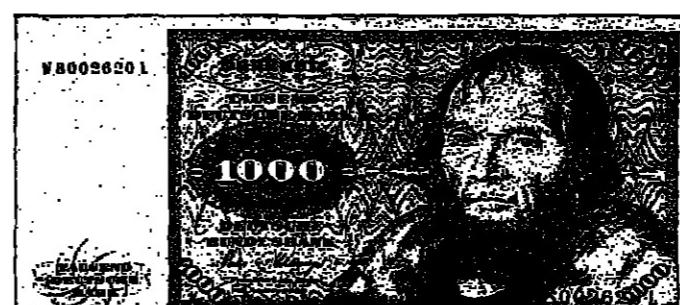
The volume situation, which ignored an expected 7 per cent fall in pre-tax profits in the year to March 1991,

Minebea, which is itself well known for its aggressive takeovers of other companies, surged Y100 to Y1,080 in active trading.

Issues with special incentives attracted attention in Osaka, but buying interest was not strong enough to give the OSE average more than a 15.60 points rise at the close to 24,901.55. Volume rose to 74m shares from Monday's 63m.

## Roundup

AS IN TOKYO, the rest of the Pacific Basin lost impetus following Monday's technical rises and sentiment reverted to the muted depression which

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FT-ACTUARIES WORLD INDICES										
Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries										
TUESDAY SEPTEMBER 11 1990					MONDAY SEPTEMBER 10 1990					DOLLAR INDEX
NATIONAL AND REGIONAL MARKETS	US Dollar Index	Day's Change	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	% chg on day	1990 Index	1990 Year	(revised)
Australia (80)	144.22	+0.4	115.58	127.45	119.26	117.63	+0.1	6.40	143.67	114.70
Austria (19)	219.50	-0.2	176.30	194.41	181.81	181.89	-0.4	1.18	224.52	178.20
Belgium (61)	138.55	-0.2	124.50	144.65	139.87	139.87	-0.4	3.71	128.73	105.57
Canada (33)	123.88	+0.1	104.06	114.77	103.87	103.87	+0.5	1.41	125.22	203.76
Denmark (26)	253.41	-0.7	203.09	223.95						